AYAWASO WEST MUNICIPAL ASSEMBLY

DRAFT 2026-2029
MEDIUM TERM DEVELOPMENT PLAN

JUNE, 2025

Forward

The Ayawaso West Municipal Assembly (AWMA) was established by LI 2312 on 21st December, 2017 with its capital as Dzorwulu. The Assembly was subsequently inaugurated on 15th March 2018.

The 2026-2029 Medium Term Development Plan is the third Plan of the Assembly and will serve as a basis for the socio-economic development of the Municipality. The four-year Plan is based on the Medium-Term National Development Policy Framework. The Policy Framework is one of the ways the Government of Ghana through the National Development Planning Commission (NDPC) and Metropolitan, Municipal and District Assemblies (MMDAs) is ensuring development and decentralization at the local level. The Medium-Term Development Plan therefore incorporates all the development issues, goals, objectives and priorities of the Municipality. It further outlines the Programme of Action to address issues.

This Medium-Term Development Plan 2026-2029 was therefore prepared using the NDPC guidelines which is based on the five dimensions of the NMTDPF as follows:

1. Economic Development
2. Social Development
3. Environment and Human Settlement Development
4. Governance and Institutional Development
5. International Relations

A participatory approach was adopted in the preparation of the Plan. A Plan Preparation Team involving all Heads of Department was formed to carry out series of work sessions, assignment and meetings toward the plan preparation.

Series of consultations were carried out with stakeholders including Assembly members, Unit Committee Members, Traditional Authorities, NGOs, CSOs, etc. to gather inputs for the plan.

The Plan encapsulates the aspirations, needs and activities that ensure socio-economic development of people in the Ayawaso Municipality. It is hoped that at the end of the plan period, there will be improvement in the lives of the people. The Assembly is therefore committed to all local and international collaborative efforts aimed at achieving Sustainable Development and making the Municipality a first-class client-focused Assembly providing sustainable development to the people.

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List of Acronyms

AAA	Annual Action Plans
AEAs	Agric Extension Agents
AFCFTA	African Continental Free Trade Area
APR	Annual Progress Report
ARV	Anti-Retroviral
AWMA	Ayawaso West Municipal Assembly
BAC	Business Advisory Center
BECE	Basic Education Certificate Examination
CAPEX	Capital Expenditure
CAP	Community Action Planning
CBD	Central Business District
CBOs,	Community Based Organization
CHNs	Community Health Nurses
CHP	Community-Based Health Planning and Services
CSOs	Civil Society Organisations
CSU	Client Service Unit
CWC	Child Welfare Clinic
DACF	District Assembly Common Fund
DACF-RFG	District Assembly Common Fund-Responsiveness Factor Grant
DHIMs	District Health Information Management System
DP's	Development Partners
DMTDP	District Medium Term Development Plan
DRIP	District Road Improvement Programme
EC	Electoral Commission
EPA	Environmental Protection Agency
FBO's	Farmer Based Organizations
GARID	Greater Accra Resilience Integrated Development
GETFund	Ghana Education Trust Fund

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GES	Ghana Education Service
GIFTS	Girls Iron Folic Tablet Supplements
GHS	Ghana Health Service
GHWCL	Ghana Water Company Limited
GOG	Government of Ghana
HIV /AIDS	Human Immune Virus / Acquired Immune Deficiency Syndrome
ICT	Information Communication and Technology
IFA	Iron and Folic Acid
IGF	Internal Generated Funds
ITN	Insecticide Treated Net
JHS	Junior High School
KGs	Kindergarten
LEAP	Livelihood Empowerment against Poverty
LED	Local Economic Development
LI	Legislative Instrument
LUPMP	Land Use Planning and Management Project
MCE	Municipal Chief Executive
MCD	Municipal Coordinating Director
MDE	Municipal Director of Education
MDAs	Municipal Districts Assembly
MPO	Municipal Planning Officer
MIS	Management Information Systems
M&E	Monitoring and Evaluation
MMDAs	Metropolitan Municipal District Assemblies
MPCU	Municipal Planning Coordinating Unit
MSME	Medium Small Micro Enterprises
MSW	Municipal Solid Waste
MTDP	Medium Term Development Plan
MUSEC	Municipal Security Council

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NADMO	National Disaster Management Organisation
NEIP	National Entrepreneurship and Innovation Programme
NCCE	National Commission for Civic Education
NDPC	National Development Planning Commission
NER	Net Enrolment Ratio
NGO's	Non-Governmental Organizations
NHIS	National Health Insurance Scheme
NYA	National Youth Authority
OPD	Out-Patient Department
PBB	Programme Based Budget
PM&E	Participatory Monitoring and Evaluation
PoA	Programme of Actions
POCC	Potential Opportunity Constraints Challenges
PRCC	Public Relations Complaints Committee
PPP	Public Private Partnership
PWD's	Persons with Disabilities
RCC	Regional Coordinating Council
SEA	Strategic Environmental Assessment
SHS	Senior High School
SSNIT	Social Security and National Insurance Trust
SDGs	Sustainable Development Goals
SDF	Spatial Development Framework
SMEs	Small and Medium Sized Enterprises
SOE	State Owned Enterprises
STL	Septic Tank Latrine
STIs	Sexually Transmitted Infections
WC	Water Closet
URTI	Upper Respiratory Tract Infections
YEA	Youth Employment Agency

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Executive Summary

The Ayawaso West Municipal Assembly exists to provide Socio-Economic and Environmental Services by Leveraging on both Human and Material Resources for the Development of the Municipality. The MTDP 2026-2029 through a participatory approach identified development issues, needs, formulated goals, objectives and strategies and outlined programmes to ensure the needs and aspiration of residents are meet.

The 2026 -2029 consist of eight chapters including; Chapter One - General Introduction, Chapter Two - Situtional Analysis, Chapter Three - Key Development Prioprities, Chapter Four - Goals, Objectives and Strategies, Chapter Five - Development Programmes, Chapter Six - Annual Action Plan, Chapter Seven - Monitoring and Evaluation Matrix and Chapter Eight Communication Strategy. It has Fifty-Nine (59) Goals, One Hundred and Eighteen (118) Objectives and Four Hundred and Five (405) strategies which has been linked with the objectives of the National Development Framework.

A total of One Thousand Two Hundred and Seventy (1,270) projects have been outlined in the four-year Annual Action Plan, to be implemented across the development dimensions specified in the draft matrix under various programmes for the plan period. It has set indicators in the monitoring matrix with annual targets toensure goals and objectives for the plan perios are achieved.

The total cost of implementing the Medium-Term Development Plan for the period 2026-2029 is estimated at a cost of GH₵ 282,282,861.89. With an expected revenue of GH₵ 213,061,891.18 and a gap of GH₵ 67,227,322.00 which we propose to make up for through Public Private Partnership (PPP), Community Help, Donors, NGO collaboration and other local and international Development Partners.

The Plan was adopted by the General Assembly at the First Ordinary Meeting of the Second Session of the Third Ayawaso West Municipal Assembly held on ……., 2025. It is hoped this plan will receive the needed support of all stakeholders to ensure successful implementation.

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CHAPTER ONE
GENERAL INTRODUCTION

1.0 Introduction

This chapter provides a brief background, vision, mission, functions, mandate, core values, organogram (organisational structure) and locational map of Ayawaso West Municipal Assembly. It also presents the structural plan of the 2026-2029 Medium Term Development Plan.

The Ayawaso West Municipal Assembly (AWMA) was carved out of Accra Metropolitan Assembly (AMA) on 15th March, 2018 by the Legislative Instrument (LI) 2312 with its capital as Dzorwulu. The 2026 - 2029 Medium Term Development Plan is the Third Plan of the Assembly and will serve as a basis for the socio-economic development of the Municipality.

1.1 Vision

To Become a First-Class Client-Focused Assembly Providing Sustainable Development to the People.

1.2 Mission

The Ayawaso West Municipal Assembly exists to Provide Socio-Economic and Environmental Services by Leveraging on both Human and Material Resources for the Development of the Municipality.

1.3 Core Functions

The Assembly draws its functions from section (12) subsection (1) to (3) of the Local Governance Act, 2016 Act 936 as follows;

12. (1) A District Assembly shall

(a) Exercise political and administrative authority in the district;

(b) Promote local economic development; and

(c) Provide guidance, give direction to and supervise other administrative authorities in the district as may be prescribed by law.

(2) A District Assembly shall exercise deliberative, legislative and executive functions.

(3) Without limiting subsections (1) and (2), a District Assembly shall

(a) Be responsible for the overall development of the district;

(b) Formulate and execute plans, programmes and strategies for the effective mobilization of the resources necessary for the overall development of the district;

(c) Promote and support productive activity and social development in the district and remove any obstacles to initiative and development;

(d) Sponsor the education of students from the district to fill particular manpower needs of the district especially in the social sectors of education and health, making sure that the sponsorship is fairly and equitably balanced between male and female students;

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(e) Initiate programmes for the development of basic infrastructure and provide municipal works and services in the district;
(f) Be responsible for the development, improvement and management of human settlements and the environment in the district;
(g) In co-operation with the appropriate national and local security agencies, be responsible for the maintenance of security and public safety in the district;
(h) Ensure ready access to courts in the district for the promotion of justice;
(i) Act to preserve and promote the cultural heritage within the district;
(j) Initiate, sponsor or carry out studies that may be necessary for the discharge of any of the duties
Conferred by this Act or any other enactment; and
(k) Perform any other functions that may be provided under another enactment.

1.4 Core Values

- Teamwork
- Professionalism
- Accountability
- Discipline
- Client-Focus

1.5 Organogram - Organizational Structure

The Ayawaso West Municipal Assembly has hierarchical administrative and political structure. The administrative structure starts with the Municipal Chief Executive (MCE) to the Municipal Coordinating Director (MCD) to the heads of the fifteen departments, namely General Administration, Health, Education, Disaster Prevention, Finance, Works, Urban Roads, Human Resource, Births & Deaths, Social Welfare & Community Development, Agriculture, Physical Planning, Trade (Cooperatives, Business Advisory Center (BAC)), Transport and Statistic. Appendix 1 shows the Organogram of the Assembly.

The political structure has the General Assembly as the highest decision-making body of the Municipal Assembly, with twenty-one (21) members made up of one Municipal Chief Executive, one Member of Parliament, thirteen Elected Members and six (6) Government Appointees. The Public Relations & Complaints Committee (P.R.C.C.) and the Executive Committee (E.C.) are the two main committees of the Assembly. The Executive Committee has five statutory sub committees, namely the Finance & Administration, Development Planning, Works, Social Services, Justice & Security, Development Sub-Committees and two (2) Adhoc Sub committees which are Sport and Recreational Development, Local Economic Development and Micro Small & Medium Scale Enterprise Promotion.

The Municipality has Three (3) Zonal Councils under it. These are Abelenkpe, Shiashie and Westlands Zonal Councils. The Zonal Councils consist of between ten (10) and fifteen (15) members from the Municipal Assembly and representatives from the Unit Committees in the area of authority of the Council.

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1.6 Locational Map

Ayawaso West Municipal Assembly (AWMA) is one of the 29 administrative districts in the Greater Accra Region. It has a total land space of 385km sq and occupies about 3.0 % of the Greater Accra Regional Land Area. It is located on Longitude 05°35'N and Latitude 00°06'W. It is bordered in the North by La Nkwantanang-Madina Municipal Assembly, North East by Adentan Municipal Assembly, East by Ledzokuku Municipal Assembly, South East by La Dade Kotopon, South with Ayawaso North Municipal Assembly, South West with Accra Metropolitan Assembly, West with Okaikwei North Municipal Assembly and in the North West by Ga East Municipal Assembly. Figure 1.1 shows the location of the Municipality in the National and Regional context.

Figure 1.1: Boundary of Ayawaso West Municipality

Source: Physical Planning Department (AWMA), 2025

1.7 Overview of the 2026-2029 MTDP

The MTDP 2026-2029 through a participatory approach identified development issues, needs, formulated goals, objectives and strategies and outlined programmes to ensure the needs and aspiration of residents are met.

The Plan is in Eight (8) Chapters; Chapter one looks at the general introduction, which highlights the background, vision, mission, functions, mandate, core values, organogram and locational map of the Ayawaso West Municipal Assembly.

Chapter Two outlines the situational analysis and analysis of the existing conditions, which takes into account accessibility to facilities and services such as sanitation, agricultural extension services, education, and health, among others. It also highlights the performance of the 2022-2025 MTDP, a summary of key issues that need to be addressed by the Municipality, and Medium-Term Needs assessments.

Chapter Three presents a summary of the process for prioritization of development priorities and key development priorities of the Municipality.

Chapter Four outlines the development goals, objectives, and strategies to respond to the Municipality's prioritized issues and development proposals that are integrated with spatial plans.

Chapter Five explains the methods and assumptions used for costing, gives a summary and breakdown of key programmes to meet the set goals, highlights any joint planning activities, and includes an analysis of the environmental impact. It also outlines how assets will be maintained and how the programmes will be funded during the planning period.

Chapter Six contains the Annual Action Plans from 2026-2029. This will serve as the guide to address the various problems identified annually and provide the basis for annual budgeting,

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Chapter Seven focuses on the monitoring and evaluation framework., including a monitoring matrix, stakeholder analysis and an overview of planned evaluation approaches. It also outlines a framework to enhance knowledge management and learning for improved service delivery.

Chapter Eight focuses on a Communication Strategy that outlines the strategies to communicate the MTDP to all stakeholders including decision-makers and citizenry to promote participation and deepen ownership of the Plan.

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CHAPTER TWO
SITUATIONAL ANALYSIS

2.0 Introduction

This chapter analyzes current conditions through visual data that reveal spatial patterns and development challenges. It examines key factors including demographics, infrastructure, and environment to identify constraints and opportunities affecting future development. The diagnosis establishes measurable baselines to inform subsequent planning decisions that address actual community needs.

2.1 Demographic Characteristics

i. Population Size and Growth Rate

According to the 2021 Population and Housing Census, the Ayawaso West Municipal Assembly recorded a total population of 75,303, accounting for 1.4% of the Greater Accra Region's total population of 5,455,692. The Greater Accra Region exhibited an annual population growth rate of 2.9%. The sex composition indicates a male population of 38,614 (51.3%) and a female population of 36,689 (48.7%), resulting in a sex ratio of approximately 105 males per 100 females.

A comparative analysis of the 2021 Population and Housing Censuses reveals an increase in the population from 75,303 in 2021 to 84,710 in 2025. However, the figure mentioned above does not reflect the true population size. This discrepancy is attributed to reassigning portions of Ayawaso West's land area to Ga East, Okaikwei North, and Ayawaso Central Municipal Assemblies. The Ghana Statistical Service has acknowledged this concern and is taking steps to address the issue. Appendix 3 shows the detail population projection over the plan period. Table 2.1 in Apendix 3 shows the population size of the Municipality

ii. Population Density

The Ayawaso West Municipal Assembly has a projected population of 84,710 occupying a land area of 385 square kilometers as of 2025, resulting in a population density of about 220.03 persons per square kilometer. This indicates that, on average, over 200 people live within every square kilometer of the Municipality, reflecting the area's urban and bustling nature. Growing communities like East Legon, Legon, Shiashie, and Bawaleshie continue to attract residents, students, and businesses, increasing demand on housing roads and services, and requiring collabrative planning to manage resources effectively.

iii. Household Characteristics

Households in Ayawaso West Municipal as of 2025 are diverse, often made up of small to medium-sized families, students, and professionals, with many residents living in rented apartments, compound houses, or shared spaces due to limited housing availability and increasing urban pressure. This mix of household types, driven by population growth and demand for services, highlights the need for better urban planning, improved infrastructure, and stronger community engagement to ensure decent living conditions and responsive service delivery.

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iv. Religious Compositons

Ayawaso West Municipal Assembly reflects a richly diverse religious composition with the majority of residents identifying as Pentecostal/Charismatic (39.24%) followed by Protestants (26.37%), Catholics (13.64%), and other Christian denominations (7.44%), making Christianity the dominant faith in the Municipality.

Islam is the largest non-Christian religion, accounting for 8.68% of the population, while smalle groups incude individuals with no religious affiliation (2.66%) Traditionalist (0.30%), and followers of other faiths (1.65%). This diversity highlights the inclusive and multicultural character of the municipality and underscores the importannace of tolerance and interfaith collaboration in local governance and development efforts. Table 2.2 in Apendix 3 shows the distribution of religion in AWMA.

Figure 2.1: Religious Compositions

Source: General Administration – AWMA,, 2025

v. Age and Sex Composition

The age and sex composition in Ayawaso West Municipal Assembly shows a projected population of 84,710 made up of 43,438 males and 41,272 females, reflecting a fairly balanced gender distribution. The majority of the population falls within the youthful age range of 20 to 34 years, dominated by students, young professionals, and job seekers who contribute significantly to the social and economic activity in the Municipality.

This young and active population presents strong potential for growth and innovation, but also places pressure on housing, employment, education, and health services. In the plan period, the Assembly will continue to invest in youth development, improve service delivery, and create inclusive opportunities that benefit both males and females across all age groups. Table 2.3 in Apendix 3 show the details composition of age and sex.

vi. Occupation Distribution

The occupational distribution in Ayawaso West Municipal Assembly is largely centered around the services sector, with many residents working in education, healthcare, banking, hospitality, retail, and public administration. The presence of institutions like the University of Ghana and various commercial hubs makes teaching, trading, office work, and customer service common sources of employment.

Departments such as Social Welfare and Community Development, Cooperatives, BAC, NYA, and Agriculture are actively helping to bridge employment gaps by organizing skills training for youth, women's groups, and artisans. These include practical skills like bead-making, soap-making, and producing floor cleaners. Some of these trainings are supported by initiatives like the MasterCard programme, which also provides startup kits to help beneficiaries launch small businesses. These efforts are helping to empower residents and create more sustainable job opportunities beyond formal employment. Table 2.4 in Apendix 3 details the occupation distribution of the Assembly.

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vii. Rural-urban Split

The Ayawaso West Municipal Assembly is predominantly urban, with approximately 90% of its population residing in urban areas such as East Legon, Dzorwulu, and Shiashie. This urban character is shaped by the presence of major institutions like the University of Ghana and various commercial hubs, attracting students, professionals, and businesses.

The remaining 10% of the population lives in peri-urban or semi-rural communities, where access to services like sanitation, housing, and transportation can be limited. This urban-rural divide presents challenges in equitable service delivery and infrastructure development. Addressing these disparities requires targeted planning and resource allocation to ensure balanced growth and improved living conditions across the Municipality.

viii. Dependency Ratio

With a projected population of 84,710 in 2025, Ayawaso West Municipal Assembly demonstrate a low dependency ratio, driven by its largely urban and economically productive population. This provides a strong labor force that supports growth and innovation. However, ensuring adequate care for dependents, especially in educatichallenges persist. Ensuring adequate support for the dependents, especially in education for the youth and healthcare for the elderly, remains essential. Rising living expenses in the urban environment may also affect vulnerable groups in the Municipality.

In the plan period, the Municipality will invest in skills development, health services and educational infrastructure, promoting balances progress ans a more inclusive society.

2.2 Physical Characteristics

i. Topography of AWMA

The Assembly is characterized by a relatively flat to undulating terrain, with the elevation ranging from 50-100 meters above sea level. The area is comprised of isolated hills and shallow valleys that influence the local drainage system. The Municipality has multiple seasonal streams and small water bodies draining into the Odaw River catchment. Notable topographical features are the University of Ghana campus location, which is on comparatively higher terrain with wide views over the surrounding ground. The western sections of the Municipality have slightly greater relief variation than the eastern sections. The topography has influenced settlement patterns considerably, with previous development having taken place on higher levels in order to avoid seasonal flooding in lower-lying areas.

ii. Geological Structure

AWMA consists of mixed quartzite sands, garnet, Hornblende Gneiss. The Garnet and Hornblende Gneiss can be found around the western part of the Municipality and the mixed quartzite and sandnit can be found in the mid portion of the Municipality.

iii. Vegetation

There is evidence to suggest that the vegetation of the Municipality has been altered in the past century by climate and the other human factors. Much of the Municipality was believed to have been covered by dense forest of which only

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a few remnant trees survive. Climate change combined with rapid urbanization has imposed vegetation structures similar to those of the Southern sahael.

iv. Weather

AWMA lies in the Savanna Zone, with an average annual rainfall of about 800-900mm within the two rainy seasons: May- mid-July and mid-August to mid-October. However, due to recent climate variability, there are sometimes variations from the major rainy seasons, with dry months of December experiencing rainfall. There is very little variation in temperature throughout the year. The mean monthly temperature ranges from 24.7 °C in August (the coolest) to 28. °C in March (the hottest), with the annual coverage of 26.C. As the area is close to the equator, the daylight hours are practically uniform throughout the year. Relative humidity is generally high, varying from 65% in the mid-afternoon to 95% at night.

v. Water

Ayawaso West Municipal Assembly is currently being supplied with water from the Weija Plant, Tema Booster Station and Kpong Desalination Plant. Consequently, all distribution networks to the Ayawaso West Municipal Assembly are fed by these pumps and boosters. About 98% of residents have access to portable water with a few boreholes. Most residents also resort to treated sachet and bottled water for drinking purposes.

vi. Soil

The Municipality features four main soil types: windblown erosion deposits; recent marine and alluvial mottled clay over shales; residual gravels and clay from Accrarian sandstone; and alluvial 'black cotton' sand in poorly drained lowlands. The highly organic black cotton soils expand and contract significantly, causing serious building foundation problems. Acidic lateritic soils, though compact when wet, damage concrete foundations through honeycombing. The predominantly sandy loams and clay support urban vegetation and small-scale farming, but drainage issues in low-lying areas during heavy rainfall challenge infrastructure development and maintenance.

vii. Plant Life

Plant life in Ayawaso West Municipal Assembly reflects the area's mix of urban development and green spaces. While buildings and roads dominate much of the landscape, pockets of plant life can still be found in home gardens, school compounds, roadside parks, and urban farms. Residents grow ornamental plants, flowers, and vegetables like lettuce, gboma, and okro in small spaces. These green areas not only beautify the environment but also help reduce heat and improve air quality.

To promote a greener and more attractive environment, the Assembly has designated areas in Abelenkpe and Mempeasem specifically for landscaping and beautification projects. As the Municipality continues to grow, preserving and expanding plant life remains key to building a healthier, more livable community.

viii. Animal Life

In Ayawaso West Municipal Assembly, animals are a part of everyday life despite the area's urban nature. Many residents keep poultry, goats, sheep, and rabbits in small backyard spaces or urban farms to support their families and income. Pets like dogs and cats are also common in homes across the Municipality, adding to the sense of

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companionship and security. Though wildlife is limited due to urbanization, domestic animal care and small-scale farming remain important. In the plan period, the Assembly intends to establish a veterinary clinic to support responsible animal keeping and enhance veterinary services. This initiative will help maintain a healthy balance between people and animals as the community continues to grow.

2.3 Economy

i. Internally Generated Funds (IGF)

IGF is still the Municipality's highest source of revenue and is crucial to its development. The Assembly has procured some logistics for the years which has improve revenue mobilization, despite this, challenges of inadequate logistics, leakages, and unreliable data still exist. The Assembly for the plan period will intensify efforts at IGF mobilization by remedying the above bottlenecks to ensure improved IGF for development.

ii. Local Economic Development (LED)

The Municipality is pursuing Local Economic Development (LED) as an alternative strategy to maximize economic potential, create jobs, improve livelihoods, and reduce poverty. However, several challenges hinder these efforts, including negative attitudes toward interventions, insufficient funding, lack of basic machinery and equipment, poor managerial skills, limited value addition, inadequate marketing skills, and scarce credit facilities.

The Assembly's LED approach is guided by the Local Governance Act, 2016 (Act 936), the National Decentralization Policy (2010), and the National LED Policy. Various departments Agriculture, Social Welfare and Community Development, Cooperative Department, and the Business Advisory Centre have implemented initiatives such as skills training, business advisory services, and cooperative group formation. The recent formation of the Assembly's LED Committee has strengthened efforts to tap into the Municipality's economic potential by exploring both local and international collaborations and partnerships to boost the local economy.

iii. Agriculture

Agriculture in the Municipality is mainly practiced as urban farming due to limited land availability, as the area is highly developed. Farming is organized into two zones and seven operational areas, including Dzorwulu, Roman Ridge, Kawukudi, Abelenkpe, East Legon, Okponglo, and Legon. The Municipality is known for growing both exotic and local vegetables such as lettuce, cabbage, sweet pepper, cauliflower, cucumber, alefu, gboma, and surey. Other crops grown include maize (under rainfed conditions), tomatoes, cowpeas, and okro. Livestock farming is done on a smaller scale, with some farmers raising sheep, goats, cattle, poultry, ducks, rabbits, and pigs. There are about 297 farmers in the Municipality, made up of 248 men and 49 women.

Despite the strong focus on vegetable production and a structured farming system, the sector faces several challenges. These include the rapid urbanization, climate change, loss of farmland to urban development, unsafe water sources for irrigation, limited access to funding, high costs of inputs, and unpredictable rainfall. The Department of Agriculture intends to adopt modern farming techniques like greenhouses and irrigation systems, along with more support for women and youth to improve the sector of agriculture. Also, the Department will continue to provide services such as

farm education, livestock and crop support, technical assistance, and programs to improve the livelihoods of farmers, processors, and traders in the Municipality to ensure long-term sustainability. Table 2.4 and 2.5 details crop and livestock production in AWMA

Table 2.4: Core Crops Production Indicator for AWMA

No	Core Crops production indicator	Metric Tonnes per Hectare
1.	Lettuce	49.9
2.	Sweet pepper	22.8
3.	Cabbage	177.7
4.	Cucumber	34.4
5.	Gboma	32.8
6.	Alefu	36.3
7.	Surey	29.7

Source: Department of Agriculture – AWMA, 2025

Table 2.5: Core Animal Production Indicator for AWMA

No	Core animal production indicator	Total
1.	Cattle	28
2.	Sheep	35
3.	Goat	82
4.	Pig	264
5.	Poultry	1128
6.	Rabbit	106
7.	Duck	52

Source: Department of Agriculture – AWMA, 2025

Figure 2.2: Arable Land under Cultivation

Source: Department of Agric (AWMA), 2025

iv. Employment (Job Creation)

Ayawaso West Municipal Assembly, with its urban setting and proximity to major educational institutions like the University of Ghana, provides a dynamic environment for job creation. Although the Assembly has a highly educated

youth population, it faces challenges such as limited space for industrial development, a high cost of living, and a mismatch between available skills and labor market demands.

These issues, along with a strong preference for white-collar jobs, have resulted in limited employment opportunities, particularly for the youth. Despite this, the Assembly has managed to employ 406 individuals through the Youth Employment Agency (YEA) and Internally Generated Funds (IGF), while 125 youth received skills training, with 70 now self-employed.

The departments of Cooperatives, Business Advisory Center (BAC), and the National Youth Authority will continue to scale up training programs, offer startup kits, and facilitate credit access for Micro-Small and Medium Enterprises (MSMEs) to develop youth practical skills, support self-employment, and ultimately create more sustainable jobs across the Municipality.

v. Business

The Municipality's business landscape is predominantly service-oriented, featuring hospitality establishments, retail outlets, banks, financial institutions, and corporate organizations that serve both residents and visitors. A smaller manufacturing sector exists alongside numerous real estate development companies and Small and Medium Scale Enterprises specializing in food processing, fashion, and crafts.

The area lacks a major commercial center, with only Santana Market and Legon Night Market serving as mini-markets. Land scarcity presents a significant challenge for infrastructure development, though the Assembly intends to establish a commercial market once a suitable space is secured. Recognizing businesses as essential development partners, the Assembly will pursue active engagement and collaboration with the private sector throughout the plan period.

Figure 2.3: Banks Facilities in Ayawaso West Municipal Assembly

Source: Physical Planning Department – AWMA, 2025.

vi. Tourism

The Ayawaso West Municipal Assembly's tourism is anchored in its cultural diversity, education hubs, green spaces and urban amenities. The municipality's newest highlist is the Despite Automobile Musem in East Legon which is Ghana first world class auto musem and among the few in Africa. The musem show case automotive history, engineering innovation and car luxury design. Paired with existing sites like the University of Ghana, Balme Library, Legon Botanical Gardens and the Teeth Quarshie Art Center. The tourism potential can be further developed through improved infrastructure, marketing and technology integration.

Figure. 2.4 Tourist Site in AWMA

Source: Physical Planning Department – AWMA, 2025.

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2.4 Social

i. Education

The Assembly prioritizes accessible education for all residents. A critical weakness exists in the significant gap between private and public educational facilities (Table 2.6), limiting access for low-income families. Leveraging our strength in infrastructure development, the Assembly has constructed several educational facilities in underserved communities. Despite resource constraints, the Assembly remains committed to improving public school infrastructure and teaching quality to ensure all residents can access quality education regardless of income level.

Figure 2.5: Education Facilities in Ayawaso West Municipal Assembly

Source: Physical Planning Department – AWMA, 2025

Table 2.6: Educational Institution for AWMA

Type of Educational Institution	Number of institutions in the Municipality		
Institution	**Public**	**Private**	**Total**
Basic School	10	133	143
Junior High	10	25	35
SHS	1	5	6
Vocational School	1	1	2
Training College	1	-	1
University	3	2	5
Total	22	174	192

Source: Municipal Education Directorate – AWMA, 2025

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Table 2.7 Basic School Enrolment and Staffing by Circuit for AWMA

DATA ON ENROLMENT AND STAFFING BY CIRCUIT																		
S/N	**CIR. NO**	**NAME OF SCHOOL**	**ENROLMENT**									**STAFFING**						**TOTAL NO OF TEACHERS**
			KG			**PRIMARY**			**JHS**			**TRAINED**			**UNTRAINED**			
			M	**F**	**T**	**M**	**F**	**T**	**M**	**F**	**T**	**M**	**F**	**T**	**M**	**F**	**T**	
DISTRICT: AYAWASO WEST																		
CIRCUIT: MAAMOBI																		
1		DZOROWULU SPECIAL SCHOOL	16	9	25	116	70	186	0	0	0	8	10	18	0	0	0	18
2	21	DZORWULU KG/PRIMARY 'A'&'B'	49	45	94	228	211	499	88	85	173	7	18	24	0	1	1	26
3	22	LA – BAWALESHIE PRESBY 2 BASIC SCHOOL	69	58	127	427	384	811	218	203	421	16	32	48	0	0	0	48
CIRCUIT: ABELENKPE																		
4		ACCRA STEM ACADEMY	34	24	58	140	119	259	33	23	56	2	16	18	0	0	0	48
5	22	UNIVERSITY STAFF	40	42	82	276	265	541	0	0	0	1	15	16	0	0	0	16

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		VILLAGE PRIMARY /KG																
6		LA BWALESHIE PRESBY 1 BASIC	45	45	90	227	235	462	177	149	326	6	22	28	0	0	0	28
7	22	UNIVERSITY STAFF VILLAGE JHS	0	0	0	0	0	0	176	205	381	7	11	18	0	0	0	18
8		ABELENKPE 2 BASIC	22	19	41	112	122	234	82	111	193	4	14	18	2	0	2	20
9	21	BETHANY METHODIST BASIC SCHOOL	37	36	73	206	161	367	97	114	211	2	15	17	0	0	0	17
10	21	ROMAN RIDGE M/A BASIC SCHOOL	23	24	47	247	260	507	158	161	319	7	23	30	0	0	0	30
11	21	DZORWULU JHS	0	0	0	0	0	0	172	198	370	4	11	15	0	0	0	15
12		REFORMER"S JUNIOR HIGH SCHOOL	0	0	0	0	0	0	35	0	16	0	4	4	6	6	12	16

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13	21	DZOROWULU KG/A&B PRIMARY	33	38	71	212	392	0	0	0	1	14	15	0	0	0	0	15
		TOTAL	**365**	**340**	**708**	**2,191**	**2,219**	**3.866**	**1,236**	**1,249**	**2,467**	**78**	**206**	**254**	**8**	**7**	**15**	**315**

Source: Municipal Education Directorate – AWMA, 2025

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ii. Health

Presently, the Assembly has one public hospital at Mempeasem which is now operationalized. Citizens continue to access healthcare from neighboring institutions like Maamobi Polyclinic, Achimota Hospital, and 37 Military Hospital. In addressing the private and public health deficit, the Assembly has initiated the ongoing construction of the District Hospital at Roman Ridge and the CHPS Compound at Santana. However, there is still a demand for additional public health facilities so that all localities have access to quality, affordable healthcare services. Table 2.8, shows health facilities in the Municipality.

Figure 2.6: Health Facilities in Ayawaso West Municipal Assembly

Source: Physical Planning Department - AWMA, 2025

Table 2.8 Health Facilities in AWMA by Type and Ownership

Ownership	Government	Private	CHAG	Quasi-Government	Total
Hospital	0	11	1	2	14
Health Center	0	0	0	0	0
PolyClinic	1	0	0	0	1
Clinic	0	15	1	2	18
CHPS Zone	20	0	0	0	20
Maternity Home	0	0	0	0	0
Private Laboratory	0	0	0	0	2
Total	**21**	**26**	**2**	**4**	**55**

Source: Municipal Health Department – AWMA, 2025

- *Top Fifteen Diseases*

The Municipality continues to face recurring diseases across its health facilities, though their prevalence shifts yearly. Upper Respiratory Tract Infections (URTIs) remain the most reported, though cases declined from 14.9% (25,789) in 2023 to 13.7% (23,220) in 2024, likely due to the decline in COVID-19. Uncomplicated malaria cases also dropped, possibly due to mid-2024 case management training. However, typhoid fever and hypertension are emerging as major health concerns. Diarrheal diseases, skin infections, and anemia remain prevalent, especially among children and women. Non-communicable diseases like hypertension and diabetes are steadily increasing, highlighting the need for improved prevention, lifestyle education, and chronic disease management. While some progress has been made, ongoing sanitation, nutrition, and public health education challenges persist. Table 2.9, shows the top fifteen diseases in the Municipality.

Table 2.9 Top Fifteen Morbidity in AWMA

Rank	Diagnosis	No of Cases	%
1	Upper Respiratory Tract Infections	23,220	13.7
2	Hypertension	11,254	6.6

3	Acute Urinary Tract Infection	7,718	4.5
4	Diabetes Mellitus	5,316	3.1
5	Skin Diseases	5,295	3.1
6	Acute Eye Infection	5,249	3.1
7	Diarrhoeal Diseases	5,052	3
8	Typhoid Fever	4,989	2.9
9	Anaemia	4,463	2.6
10	Gynaecological conditions	4,037	2.4
11	Uncomplicated Malaria	3,366	2
12	Vaginal Discharge	3,115	1.8
13	Cataract	2,727	1.6
14	Rheumatism / Other Joint Pains / Arthritis	2,586	1.5
15	Pregnancy Related Complications	2,563	1.5
	All other Diseases	78,798	46.4
	Total OPD cases	**169748**	**100**

Source: Municipal Health Department – AWMA, 2025

Table 2.10: Key Family Planning Indicators in the Municipality

INDICATOR	2024
Family Planning Acceptor rate	63.1
Total family planning Acceptors	12034
Total couple year protection	3721.59

Source: Municipal Health Department – AWMA, 2025

Table 2.11: Maternal Health Indicators in the Municipality

Indicators	2024
ANC Attendance	21,641
ANC Registrants	2,778
Mothers making 4th ANC visit	3707
Td 2+ vaccinations at ANC	3384
Td2+ Coverage (%)	118.25
Antenatal mother at registration - 10-14years	4
Antenatal mother at registration - 15 – 19years	14
Abortion mother at age 15-19	14
% ANC registrants registered in 1st trimester	78.73
Mothers registered in 1st trimester	2187
Mothers registered in 2nd trimester	531
Mothers registered in 3rd trimester	54
IPT3 coverage	91.3
Number of mothers, all deliveries	2525
Caesarean section deliveries	1474
Live births	2544
Total still births	17
Fresh still births	8
Macerated still births	9

Neonatal Deaths	30
Maternal death	2
PMTCT coverage	100
Number women initially Tested for HIV	2778
Number of Registrants Tested Positive for HIV	2
Number of Known HIV Positive before current pregnancy	1
Syphilis Screening Positive	1
Syphilis Screening Tested	2757

Source: Municipal Health Department – AWMA, 2025

Table 2.12: Records of Deaths in the Municipality

Age Group	Admission		Death	
	Male	Female	Male	Female
0-28 days	492	425	29	28
1-11 months	280	200	4	6
1 – 4 Years	677	584	4	6
5 – 9 Years	366	290	2	4
10 – 14 Years	233	157	2	2
15 – 17 Years	166	124	2	2
18 – 19 Years	141	190	5	7
20 – 34 Years	2009	4109	60	52
35 – 49 Years	1786	2359	116	104
50 – 59 Years	1021	988	109	93
60 – 69 Years	1121	1086	128	150
70 Yrs & Above	1392	1433	161	193
Total All Ages	9684	11945	622	647

Source: Municipal Health Department – AWMA, 2025

Table 2.13: Trend of Malaria Key Performance in Municipality

	Indicators	2024
Out-Patient Department	Total OPD New Cases	94,812
	Uncomplicated malaria suspected	58,047
	Suspected tested	57967
	%Tested	99.86%
	Uncomp. Mal tested positive	3366
	Test positivity rate.	5.80%
	% of OPD cases attributable to malaria.	3.55%
Incidence/Treatment.	Number of OPD malaria cases	3442
	No. of OPD malaria cases -pregnant	4
	OPD cases put on anti-malaria.	4360
	No. tested negative but treated as malaria.	959
	No. not tested but treated as malaria	76
	Number put on antimalarials under 5yrs	219
	Put on antimalarials 5yrs and above	4141

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	OPD malaria cases per 1000 population	50.88
Admissions and Deaths.	Under-fives admitted with malaria	17
	Under-fives dying of malaria	0
	Five years and above admitted with malaria	247
	Five years and above dying of malaria	1
	Institutional malaria death per 1000 population	0.01

Source: Municipal Health Department – AWMA, 2025

Table 2.14: HIV/AIDS cases in AWMA

Parameters	2024	2025
Tested for HIV - Female	5993	564
Tested for HIV - Male	4666	755
Tested HIV positive - Female	139	17
Tested HIV positive - Male	133	21
Previously tested positive - Female	35	4
Previously tested positive - Male	28	1
Number Linked into HIV Care	103	0

Source: Municipal Health Department – AWMA, 2025

Table 2.15: TB Screening Report for the Municipality

Unit	No. screened for TB	No presumed for TB	No. tested for TB	Number diagnosed	No. Initiated on TB treatment
Gen OPD	3036	153	173	28	9
ART clinic	935	37	37	29	3
Reproductive clinic	297	0	0	0	0
Diabetic clinic	0	0	0	0	0
Household contacts investigation	101	80	80	2	2
Pediatric clinic	158	22	22	0	0
Female ward	167	91	91	13	2
Males ward	135	76	76	14	4

Source: Municipal Health Department – AWMA, 2025

iii. Child Protection

Child protection is codified in the Children's ACT, 1998(ACT 560), which outlines the right and responsibilities of parents, institutions and individuals in relation to child welfare and protection. It addresses issues such as child abandonment and neglect, child maintenance, parental duties, adoption and fosterage, exploitative labor, child marriage among others. The Ayawaso West Municipality identifies issues such as drug abuse, teenage pregnancy, verbal and physical abuse, discrimination, bullying, adolescent sexual and reproductive health issues, and unsafe places as predominant to child protection. This situation is driven by a range of complex and interconnected social

issues, including poor parent-child relationships, broken homes, single parenthood, economic hardship, financial instability, unemployment, certain cultural practices, and the lack of support from family, friends, neighbors, or the wider community.

The Department of Social Development is mandated to work on child protection issues at the district level. In an effort to address child protection challenges within the Municipality, the Department carries out sensitization, education, and advocacy activities targeting community members. These efforts focus on areas such as child maintenance, general family welfare, custody and access, and the prevention of various forms of abuse. Cases are also referred to relevant agencies that offer support services for child protection. During the plan period, the Department will collaborate with other stakeholders to promote child protection programmes. These initiatives will be accompanied by regular monitoring to ensure that child protection issues are fully embraced and effectively addressed within the Municipality.

iv. Social Protection

Social protection policies and programs, and safety nets that are designed to reduce poverty and vulnerability by diminishing people's exposure to risk and enhancing their capacity to manage economic and social risk, such as unemployment, exclusion, sickness, disability, and old age. The Municipality houses some of the most affluent neighborhoods in Accra, which makes it easy to overlook in terms of gender inequality, poverty, vulnerability, and marginalization. However, there are numerous vulnerable groups in need for social protection interventions such as women, children, people living with HIV/AIDS, adolescents, the elderly, Persons with Disability (PWDs), etc

The Assembly, as the Planning Authority of the Municipality, supports the promotion of the following livelihoods Empowerment Against Poverty (LEAP) provides cash grants to very poor and vulnerable households within the Municipality, School Feeding Program, Capitation Grants, NHIS, and Free SHS programmes, etc., all social protection interventions benefiting the Municipality. The Assembly mainstreams social protection in the planning and implementation of development activities and collaborates with local and International Agencies and Non-Governmental Organization to ensure the protection of vulnerable, marginalized, and socially excluded groups within the Municipality.

v. Nutrition

The Assembly recognizes the important role of nutrition in promoting a healthy population. However, rapid urbanization in areas like Ayawaso West has changed food habits, leading to a higher demand for processed foods and contributing to poor nutrition, especially among children in low-income communities. While there is growing awareness of nutrition, challenges such as limited access to healthy food options and poor dietary practices remain.

To address this, the Assembly, through the Health Directorate, is committed to improving the nutritional wellbeing of residents by using various strategies to enhance knowledge, attitudes, and practices related to nutrition. Nutrition education and services will continue to be delivered through primary healthcare, including antenatal, postnatal, neonatal, pediatric care, and community outreach programs. There are opportunities to strengthen impact by working closely with other nutrition partners to improve and integrate nutrition services into the broader healthcare system.

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Despite limited resources, these collaborative efforts can help reduce malnutrition and promote healthier lifestyles across the Municipality.

- *Underweight in Children*

The percentage of underweight children under five in Ayawaso West Municipality has stayed below 1% for the past three years, mainly due to the high economic status of about 80% of residents, which allows better access to food and healthcare. Continuous training and mentoring of Community Health Nurses (CHNs), along with regular data validation and feedback, have improved service delivery. To sustain this progress and support vulnerable groups, the Department of Health will maintain training and support throughout the plan period.

Table 2.16: Underweight Status of Children Weighed in the Municipality

Ages	Attendants	Underweight Status Z-Score >-2 To >-3	
	2024	2024	
		Moderate -2 to-3	Severe >-3
0 – 11 months	40812	11	0
12-23 months	22244	4	0
24-59 months	14856	4	0
Total weighed	**27090**	**39(0.05%)**	**0**

Source: Municipal Health Department – AWMA, 2025

- *Stunting in Children*

Ayawaso West Municipality has made steady progress in monitoring child growth by measuring the lengths and heights of children under five at all Child Welfare Clinic (CWC) sites, achieving a national target of 10% improvement over three years, with a 6.8% increase in the most recent year. This progress is linked to better documentation, accurate data entry, and consistent measurement practices. Going forward, the Municipality will focus on maternal nutrition education, timely complementary feeding, increased supportive supervision for nurses, formal and on-the-job training, and continued efforts to ensure accurate data capture and feedback to improve child health outcomes.

Table 2.17: Stunting Status of Children in the Municipality

Ages	Attendants	Number Measured	Percentages
AGES	**2024**	**2024**	**2024**
0 - 11 months	3392	1166	34.30%
12-23 months	1946	749	38.50%
24-59 months	1357	374	27.50%
Total	6695	2289	34.20%

Source: Municipal Health Department – AWMA, 2025

- *Nutrition/Girls Iron Folic Tablet Supplements (GIFTS) Monitoring*

The GIFTS program, launched in June 2019 by GES and GHS, aims to reduce anemia among adolescent girls aged 10–19 by providing weekly iron and folic acid (IFA) supplements. Despite challenges like parental resistance and misconceptions, progress has been made through supportive supervision, community sensitization, and engagement with parents and students. During the planning period, the Health Department will expand outreach, improve communication, and strengthen collaboration among schools, health workers, and community leaders to increase acceptance and coverage.

Table 2.18: Number of Adolescent Girls 10-19 Years Dosed in the In-School Gifts

Indicators	2024 (%)	
Total Number of Adolescents Out of School Registered	740	67%
Total Number of Girls Out of School Given IFA	547	74%
Total Number of Girls Enrolled	1698	98%
Total Number of Adolescents in School Registered	906	54%
Total Number of Girls in School Given IFA for at least 10 Tablets	579	64%

Source: Municipal Health Department – AWMA, 2025

vi. Water

Ayawaso West Municipal Assembly is currently supplied with water from the Weija Waterworks. Consequently, all distribution networks to the Ayawaso West Municipal Assembly are fed by the Weija Waterworks. About 98% of residents have access to portable water. Most residents also resort to treated sachets and bottled water for drinking purposes.

vii. Sanitation

The Municipality generates an average of 250 metric tons of waste daily. Zoomlion is the main waste collection company in the Municipality. The final disposal site for waste collected in the Municipality is at the Adepa Landfill Site. Figure 2.7 show the final waste disposal site.

Table 2.19: Waste Management activities

Activities	Quantity
Number of waste collection zones in AWMA	4
Tons of waste generated	91,250 metric tons
Tons of waste collected	68,720 metric tons
Number of notice given/served	5,126
Number of prosecutions	215
Number of waste bins acquired	0

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Number of containers acquired	6
Number of trucks acquired	3
Number of public toilets operating	15

Source: Environmental Health Unit – AWMA, 2025

Figure 2.7 Landfill Site

Source: Environmental Health Unit – AWMA, 2025

viii. Housing

Housing in the Ayawaso West Municipal Assembly reflects the area's rapid urban growth and increasing population. The Municipality is home to key residential areas like East Legon, Airport Residential, Airport West, Abelenkpe, and Dzorwulu, which attract students, professionals, and expatriates due to their strategic location and access to amenities. As a result, demand for housing has steadily increased, leading to rising rent prices and limited availability, especially for low- to middle-income earners. In some parts of the Municipality, informal settlements have emerged, often lacking basic services like sanitation and proper drainage, resulting in frequent flooding and outbreaks of communicable diseases like Cholera and Diarrhea. Despite these challenges, there is growing potential to improve housing through better urban planning and promoting affordable housing initiatives.

The Assembly also continues to work on improving infrastructure to support residential areas. However, the pressure from real estate development and the risk of environmental degradation due to poor regulation remain concerns. Moving forward, it will be essential to balance development with inclusive policies to ensure that housing remains accessible and sustainable for all residents.

ix. Poverty

Currently 9.3% of residents of AWMA are affected by poverty, with the most severe deprivations found in living standards, education, health, and employment. Communities such as La Bawaleshie/Mempeasem, Santana, and Okponglo experience the highest levels of poverty, marked by overcrowding, poor sanitation, limited access to clean cooking fuel, low school attendance, and high unemployment. In contrast, areas like Roman Ridge, Airport Residential, and Christian Centre show minimal deprivation. These disparities underscore the urgent need for targeted interventions, including improved housing, expanded access to health insurance, strengthened educational support, and employment opportunities to ensure equitable development across the municipality. Appendix 4 details the Multidimensional Poverty Prevalence in AWMA. Appendix 4 show the multidimensional poverty prevelance in the Municipality.

x. Gender

Gender equality refers to all women and men having equal opportunities. Despite numerous interventions, gender inequalities do exist in Ghana. This can be attributed to the traditional social structure, which tends to be male biased in areas of economic independence, leadership, ownership of land, decision-making etc.

In most parts of Ayawaso West Municipality, roles are virtually blurred as women also occupy formal and dominate informal sectors of the economy. These women contribute to their household and in some instances, head households or support their male counterparts to keep the house.

This situation makes the mainstreaming of Gender very relevant in the Municipality to ensure equal opportunities for both men and women. There is therefore a need to improve access to social services, remove barriers to economic, political, and legal wellbeing of all, especially traditional marginalized groups like women and children in the Municipality. In addition, the Assembly will work towards providing information for inclusion in the development process, political representation, and make a conscious effort to be inclusive during the implementation of the development of the Municipality.

xi. Migration

Ayawaso West Municipal Assembly continues to attract people from across the country due to its vibrant urban environment, access to quality education, job opportunities, and better living conditions. This steady in-migration is a key strength, contributing to the area's cultural diversity and economic activity. However, the increasing population also brings challenges such as pressure on housing, public services, and infrastructure. There is also the risk of informal settlements and congestion if growth is not well managed. During the plan period, the Municipality will continue to utilize the Spatial Development Framework (SDF) to guide urban planning, enhance infrastructure investment, and improve service delivery, ensuring a balanced and inclusive community.

2.5 Environmental

i. Settlements and Built Environment

The Municipality has an urban settlement pattern with most services and infrastructure relating to education, health, banking, security, business, leisure, etc. available. The mostly residential and civic settlement pattern of the Municipality has changed over the years. This is due to increased commercial activities, especially in the service industries like Hotels, Retail Outlets, Banks, Cooperate institutions, etc. The Settlement pattern that has evolved is therefore mixed use in most parts of the Municipality. About 80% of roads in the Municipality are tarred. Cement blocks/concrete happen to be the widely used construction materials in the Municipality, with increasingly high-rise buildings appearing on the landscape.

There are a few unplanned areas usually in indigenous settlements, and also an increasing incidence of unauthorized structures. Encroachment is also a challenge in the Municipality, areas zoned for public facilities such as roads, drains and Green Belt amongst others have been encroached. This situation poses a challenge for development control, and the Assembly will therefore intensify enforcement of the building regulations and also involve all stakeholders in enforcing the building laws.

The distribution of services by settlement in the Municipality is analyzed using the scalogram in Table 2.20 below.

Legon has been indicated with the highest settlement with functionality and first on the scalogram. This implies that Legon provides more functionality to the of Municipality than any other area. Access to services in most areas is quite good, with little variation amongst areas. Most of these functions provided by Legon are accessible to all residents.

Figure 2.8: Ayawaso West Municipal Settlement Maps

Source: Physical Planning Department (AWMA), 2025

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Table 2.20 Scalogram for AWMA

NO	NAMES OF VARIOUS SETTLEMENTS	POPULATION (EST. 2024)	HEALTH FACILITIES						EDUCATIONAL FACILITIES						ENVIRONMENT		WATER		OTHERS											Total No of functions	Total Cent Score	Hierarchy level
			Tertiary Hospital	General Hospital	Polyclinic	Clinic	Health Center	Health Post	Tertiary	Secondary	Primary and JSS	Nursey	Public Toilet	WC	S.T.L	VIP (Household Toilet)	Pipe Borne	Bole Hole	Police Station	Fire Station	Filing Station	Lorry Station	Post Office	Restaurant	Guest Houses	Hotel	Library	Bank			
1.	ABELENPKE	6,374					x	x			x	x		x	x	x	x	x	x	x	x	x		x	x	x	x	x	18	69	2nd
2.	SANTANA	7,029				x	x			x			x	x	x	x	x	x	x		x	x		x	x	x		x	16	62	5th
3.	ROMAN RIDGE	4,175					x				x	x	x	x	x	x	x	x	x		x			x	x	x			14	54	8th
4.	AIRPORT RESIDENTIAL	3,798		x					x		x	x	x	x	x	x	x				x	x		x	x	x	x	x	16	62	5th
5.	DZORWULU SOUTH	4,921									x	x	x	x	x	x	x		x					x	x			x	11	42	11th
6.	DZORWULU CENTRAL	4,737				x					x	x	x	x	x	x	x					x		x				x	11	42	11th
7.	LEGON	14,819	x	x		x			x		x	x		x	x	x	x		x	x	x	x	x	x	x		x	x	19	73	1st
8.	NORTH DZORWULU	3,242							x					x	x	x	x				x			x	x			x	9	35	13th
9.	WESTLANDS	409				x			x		x	x		x	x	x	x	x	x		x			x	x	x			14	54	8th
10.	OKPONGLO	3,009				x			x		x	x	x	x	x	x	x				x	x		x	x				13	50	10th
11.	LA-BWALESHIE/ MEMPEASE	18,479		x		x			x	x	x	x		x	x	x	x		x		x	x		x	x		x	x	17	65	3rd
12.	EAST LEGON	6,939		x	x	x			x		x	x		x	x	x	x				x	x		x	x	x		x	16	62	5th
13.	CHRISTIAN CENTER	4,404		x	x	x			x		x	x		x	x	x	x		x		x	x		x	x	x		x	17	65	3rd

Source: MPCU – AWMA, 2025

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ii. Climate Change

AWMA, like most parts of Ghana, has started experiencing the effects of climate change. This has made the mainstreaming of climate change, green economy, and environmental concerns crucial in ensuring sustainable development.

The Municipality, in other to ensure development that does not deprive the future of needed resources to develop, will take advantage of the opportunities that exist through the adoption and adaptation of both local and external strategies to mainstream green economy, climate change, and biodiversity protection issues in its development programme. These strategies will include, among others;

- Prevention of encroachment on protected areas, water bodies, and farmlands
- Identify public information and awareness campaigns on flood prevention, climate change, green economy, blue economy, and mitigation strategies
- Mainstream green economy through reuse, recycling, reclamation, permitting of buildings, etc.
- Encourage sustainable socio-economic livelihoods among locals through agriculture, aquaculture, and ecotourism.
- Improve and introduce innovative ways in waste management and disposal systems, like sorting, composting.
  Bio-tills etc.
- Strengthen the capacities of agencies that are charged with promoting environmental standards. General public awareness on climate change and mitigation strategies through mass media education

iii. Transportation Network

The major mode of transport in Ayawaso West Municipal Assembly (AWMA) is by road. The Municipality has a total road network of 387 km, of which 81% is paved. There are approximately three (3) major transport stations and 13 terminals, with fifteen transport unions operating within the Municipality. A recent assessment revealed that only 20% of terminals had functional washrooms, 35% had waste bins, and most lacked proper lighting and up-to-date operational permits.

During the plan period, the Assembly will strengthen engagement with transport unions and terminal operators, enforce regulatory compliance, provide road safety training and sensitization on national transport regulations, and collaborate with stakeholders to improve terminal infrastructure. These efforts aim to ensure a safer, cleaner, and more efficient transportation system across the Municipality.

Table 2.21: Road Condition in AWMA

Road Condition	Percentage
Good	42%
Fair	37%
Poor	21%

Source: Roads Department, 2025

Figure 2.9: Drainage Network Map

Source: Physical Planning Department - AWMA, 2025

iv. Communication

In the Ayawaso West Municipal Assembly, communication is not just about sharing information, it's about bringing people together to take part in shaping the future of their communities. As the Assembly implements its Medium-Term Development Plan (MTDP), it is using clear and accessible communication strategies to keep residents, leaders, and stakeholders informed and involved.

Through regular community meetings, public hearings, social media updates, flyers, and even durbars, the Assembly reaches a wide range of people from traditional leaders and opinion leaders to youth groups and residents' associations. The goal is to promote transparency, encourage participation, and build a shared sense of ownership of development projects.

The Assembly also uses modern tools like its website, email newsletters, and virtual meetings, while keeping traditional media like radio and town hall forums in the mix to ensure no one is left out. The Client Service Centre helps manage public feedback, while departments like the MPCU coordinate community input and progress tracking.

In a growing urban area like Ayawaso West, this approach to communication helps ensure that everyone from elected officials to everyday residents can stay informed, share their ideas, and hold the Assembly accountable as it works toward a better future for all.

v. Energy

Access to energy in Ayawaso West Municipal Assembly is generally reliable due to its urban setting, with most households, institutions, and businesses connected to the national electricity grid. This steady power supply supports the area's active commercial, educational, and residential activities. Street lighting has also improved in many communities, enhancing safety and nightlife.

However, some challenges still exist, especially in newly developed areas and underserved communities where electricity connections are limited or unstable. Occasional power outages and rising electricity costs also affect residents and small businesses, sometimes disrupting daily activities and productivity.

There's a growing interest in exploring alternative energy sources like solar, especially for street lighting, schools, and health centers. With rising energy demands, the Assembly will invest in renewable energy and energy efficiency initiatives in the plan period to reduce the pressure on the national grid, promote a more sustainable and environmentally friendly future, to improve the quality of life for all residents.

vi. Asset Maintenance

Ayawaso West Municipal Assembly possesses a variety of public assets such as road, drains, schools' buildings, and streetlights that requires routinely maintenance through scheduled inspections and departmental oversights. There is growing institutional awareness of the importannace of maintenance, with some units implementing regular servicing and repirs. Although, the Asssembly prepares an assest maintenance plan yearly, it is rarely implemented, and in most cases, action is only taken when assests become faulty or damaged. Assest maintenance efforts are further challenged by limited funding, dlays in procurement, and weak tracking systems.

The situation is compounded by insufficients technical personnels and poor community reporting mechanisms to support early detection of faults. Despite these cahllenges, the Assembly intends to adopt digital asset maintenance

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systems, train local artisans to support routine maintenance and collabrote with private sectors of NGO's to mobilize technical and financial resources.

2.6 Governance

i. Peace and Security

Ayawaso West Municipal Assembly is generally considered a safe place to live and work. However, incidents such as armed robbery, assault, and fraud have been reported in some communities. These security concerns are often linked to inadequate police presence, the growth of informal settlements, and the lack of street lighting. Land litigation is also common, largely due to disputes over ownership and multiple sales of family lands.

The Assembly focuses on improving street lighting, constructing police stations in key areas, forming community watchdog committees, and enhancing the street naming and property addressing systems. Additionally, the Assembly plans to allocate resources to support security agencies with vehicles, logistics, and other essential tools, reinforcing collaboration to ensure a safer and more secure Municipality. Figure 2.10 shows the security facilities in AWMA.

Figure 2.10 Security Facilities in Ayawaso West Municipal Assembly

Source: Physical Planning Department -AWMA, 2025

ii. Community Action Planning

Community Action Planning in Ayawaso West Municipal Assembly is becoming an important part of local development. In a fast-growing urban area like Ayawaso West, residents mustn't be just beneficiaries, but also active participants in shaping their communities. Guided by national CAP Guidelines, the Assembly collaborates with residents to identify challenges, set priorities, and co-create practical solutions. Strategies such as engaging with opinion leaders, youth, women, and other community groups to ensure inclusive participation are being adopted by the Assembly.

Through their elected representatives, the Assembly members play a key role in this process by participating in the development of an Annual Action Plan that directly addresses the unique needs and concerns of their communities.

This approach builds community ownership and ensures that projects truly reflect the people's priorities. The Assembly in the plan period will further strengthen this model by expanding the use of community mapping, data collection, and inclusive decision-making to support sustainable and people-centered development across all electoral areas.

iii. Popular Participation

Popular participation plays a vital role in the development work of the Ayawaso West Municipal Assembly (AWMA). The Assembly understands that involving citizens and community groups in decision-making leads to better results and stronger governance. The Assembly encourages participation by working closely with many groups such as including traditional leaders, CSOs, FBOs, transport unions, residents' and landlords' associations, women's groups, and youth groups. These groups help share ideas, raise concerns, and take part in local development.

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The Assembly organizes regular town hall meetings, public forums, and consultations where people can share their views, ask questions, and learn about projects, budgets, and development plans. These meetings are now being extended to the zonal and electoral levels to involve more residents.

AWMA also provides information through its website, and has set up a Client Service Unit (CSU) and a Public Relations and Complaints Committee (PRCC) to handle feedback and complaints.

Even though the Assembly has made good progress, there are still some challenges. Not everyone takes part—some people feel left out, and there are limited resources to support all activities. However, there are more ways to improve, like using social media and partnering with more organizations to reach more people.

AWMA is committed to ensuring everyone has a voice in how the Municipality is run. By working together with the community, the Assembly hopes to build a more open, responsive, and inclusive local government.

iv. Social Accountability and Implementation

The Ayawaso West Municipal Assembly (AWMA) believes that social accountability is key to good governance. It helps build trust between the Assembly and the people by making sure citizens are involved in decisions and can monitor how resources are used.

AWMA has put in place several strategies to involve the public in planning, decision-making, and follow-up activities. These include regular town hall meetings and public forums where citizens, traditional leaders, and groups like CSOs can ask questions, give feedback, and learn about how projects and budgets are managed. These meetings will also be held at the zonal and electoral area levels so that more people can take part.

The Assembly is also improving access to information. With an existing website where citizens can get updates, and both a Client Service Unit (CSU) and a Public Relations and Complaints Committee (PRCC) to address public concerns and complaints.

AWMA also works closely with over 105 NGOs, faith-based organizations, and community groups that are active in areas like health, education, sanitation, and support for vulnerable groups. These organizations help with identifying problems, setting priorities, and monitoring projects.

In the next plan period, the Assembly will focus on making social accountability stronger in the Municipality. With better communication, stronger partnerships, and more use of digital tools, AWMA aims to increase citizen involvement and make governance more open and inclusive.

While there are challenges such as limited resources and low participation from some groups, the Assembly remains committed to making sure every resident has a voice and can hold leaders accountable in the development process.

v. Coordination, Monitoring, and Evaluation

Coordination, monitoring, and evaluation play a vital role in how the Ayawaso West Municipal Assembly delivers on its development goals. Currently, the Assembly works through a decentralized system where departments collaborate under the leadership of the Coordinating Director to implement and track projects and programmes. Regular departmental and subcommittee meetings help ensure that activities stay on track and are aligned with the Assembly's objectives.

Monitoring and evaluation efforts are ongoing, with periodic field visits, stakeholder engagements, and data collection forming the backbone of tracking progress. However, challenges such as limited logistics, delayed

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reporting, and inconsistent data quality sometimes slow down decision-making. Despite this, the Assembly continues to prioritize real-time feedback and accountability to improve service delivery.

The rapidly growing nature of the Assembly requires strengthening coordination across departments, and investing in digital tools for data management and reporting will be key. This will make planning more responsive; help identify what's working, and ensure that resources are used effectively to improve the lives of residents.

2.7 Emergency Preparedness and Response

i. Disaster Incidents

Ayawaso West Municipal Assembly's urban nature makes it prone to natural and man-made disasters. Communities such as Dzorwulu, West Legon, Roman Ridge, Abelenkpe, Okponglo/Bawaleshie, and America House–Boundary Road have experienced flooding in recent times, resulting in the loss of property and disruption of daily activities.

Fire outbreaks, especially in Bawaleshie and near the Central Mosque in Abelenkpe, are often linked to electrical faults, negligence, and unsafe fire practices. Other man-made hazards include fallen trees blocking traffic, vehicular accidents, and occasional gas explosions from domestic and commercial operations.

In response, the Assembly has taken steps to strengthen its disaster preparedness and resilience. Through the Municipal NADMO office, there has been increased public education on fire and flood safety, especially in high-risk areas. With the help of the District Fire Service, regular education on fire prevention and safety is organized in communities, schools, and markets to raise awareness and reduce the occurrence of fire-related incidents.

Also, the environmental health officers enforce sanitation by-laws and lead clean-up campaigns to reduce health risks. Community engagement on emergency response and collaboration with health institutions have also helped mitigate biological hazards such as cholera, monkey pox, dengue fever and the lingering effects of COVID-19. Despite these efforts, the Municipality still faces challenges such as inadequate drainage systems, limited early warning infrastructure, and the need for regular community-level disaster drills. In the coming years, the Assembly will integrate urban resilience into its development plans presents a valuable opportunity to build a safer, more prepared Municipality.

Table 2.22: Record of Disaster Incidents in AWMA

No	Type of Disaster	No. of Incidents
1.	Fire	154
2.	Flood	1,128
3.	COVID-19	400
4.	Cholera	3

Source: Department of NADMO, 2025

ii. Disaster Risk Management

Disaster risk management and response in Ayawaso West Municipal Assembly (AWMA) has become increasingly crucial due to the area's growing urbanization and exposure to both natural and human-induced hazards. The Assembly has faced localized flooding, fire outbreaks, and sanitation-related public health risks in areas like Dzorwulu, Abelenkpe, West Legon, Shiashie, Santana, Roman Ridge, Mempeasem, ChristianCenter

and Okponglo. These challenges stem from factors such as poor drainage systems, rapid infrastructure development, and improper waste disposal practices.

In response, AWMA has enhanced its disaster management strategies by strengthening the role of NADMO and collaborating with key institutions such as the District Fire Service. Regular education and sensitization programs on fire safety and emergency response are held in communities, schools, and markets. The Assembly also works with environmental health officers to enforce sanitation by-laws and organize community clean-up campaigns to prevent disease outbreaks. While resource limitations and infrastructure gaps remain a challenge, the Assembly sees an opportunity in its active stakeholder engagements and ongoing public education efforts to build a more resilient Municipality. Figure 2.12 shows the Flood Hotspots of the Assembly

Figure 2.12 Flood Hotspots of the Assembly

Source: NADMO - AWMA, 2025

iii. Disaster Preparedness and Response

The Ayawaso West Municipal Assembly actively engages in disaster preparedness and response through its Disaster Management and Prevention Unit, which collaborates with the National Disaster Management Organization (NADMO), the Ghana Fire Service, and the Information Services Department. These collaborations focus on educating the public, training volunteers, and enforcing safety regulations to mitigate risks associated with disasters such as floods and fires.

The Municipality, over the years, has experienced incidents like flooding in areas including East Legon, Dzorwulu, and Mempeasem, as well as fire outbreaks in locations such as Opeibea House and Abelenkpe. In response, the Assembly has undertaken initiatives like evacuating long-standing dumping sites in La Bawaleshie, Okponglo, and Mepeasem to improve sanitation and reduce flood risks. While the Assembly demonstrates commitment and effort in reducing disaster risk, there are some challenges with the enforcement of building regulations and managing waste disposal. In the plan period, improving community engagement and proactive planning are strategies to enhance the Municipality's resilience against future disasters. Table 2.23 indicates the safe haven in the Municipality. Figure 2.13 shows the safe havens of the Assembly

Figure 2.13 Ayawaso West Municipal Safe Haven

Source: NADMO - AWMA, 2025

Table 2.23: Safe Haven in the Municipality

No.	Name of Place	Location
1.	Abelenkpe	Roman Catholic Church, Abelemkpe JHS, Presby Church, ARS and central Mosque.
2.	Roman Ridge	Assemblies Of God Church and Jack & Jill, and Mplaza
3.	Dzorwulu	Dzorwulu JHS, Methodist Church and Dzorwulu JHS
4.	Bawaleshie	Bawaleshie Presby School, Shiashie Presby, Ecole Francaise, Meteor Yard
5.	Okponglo	Staff Village Basic School, United Baptist Church, Roman Catholic Church, Ekankar, and Legon
6.	Legon	UG Stadium

7.	Westlands	Presby Church, Mount Holiness Church, Pentecostal Church, and Brainy Bain Int. Sch.
8.	North Dzorwulu	ICGC near the block factory, Gimpa Campus, GS Plaza and Christ Embassy, Ebenezer Presby School, and Water Company Work yard.
9.	Dzorwulu South	Ebenezer Methodist Church, Dzorwulu JHS, Perez Chapel. Pride of the East.
10.	Mempeasem	Trinity Church, ATTRACO, Ideal College, and GMET
11.	Santana	Tesano police station yard, Methodist Church near the Railway line. Pentecost.
12.	Christian Center	Al-Rayan Int. Sch., O.I.C., Jesus Tent and Church of Pentecost.

Source: Department of NADMO -AWMA, 2025

2.8 Cross-Cutting and Emerging Development Theme of Ayawaso West Municipal Assembly

i. African Continental Free Trade Area (AFCFTA)

The African Continental Free Trade Area (AfCFTA) presents a transformative opportunity for Micro, Small, and Medium Enterprises (MSMEs) to expand their market access and contribute significantly to regional economic development.

The Business Advisory Centre (BAC) of the Ayawaso West Municipal Assembly has taken proactive steps to prepare local micro, small, and medium enterprises (MSMEs) to benefit from the African Continental Free Trade Area (AfCFTA), focusing on training in entrepreneurship, financial literacy, digital marketing, and identifying promising products like cereal mixes and fruit juices. While these efforts have laid a strong foundation, MSMEs in the Municipality still grapple with challenges such as limited awareness of AfCFTA protocols, restricted access to finance and trade infrastructure, and difficulties meeting regional trade standards.

Ayawaso West is uniquely positioned to take advantage of AfCFTA due to its proximity to commercial hubs, a dynamic service-oriented economy, and a relatively skilled population, giving local businesses a competitive edge. To ensure MSMEs do not get left behind, it is essential to strengthen awareness campaigns, provide sustained technical support, and improve their integration into regional value chains, ensuring they are not only AfCFTA-aware but also AfCFTA-ready.

ii. Air Quality

The Municipality has an average air quality level of 36µg/m³, with elevated levels of particulate matter (PM2.5-PM10), making the air quality in Ayawaso West Municipal Assembly relatively better compared to other areas in Accra. This is due to affluent neighbourhoods, well-maintained roads, green spaces, and fewer industrial activities. However, challenges such as vehicular emissions, waste burning, stench from the Odo River, and dust from unpaved roads impact air quality. Without proactive action, growing urbanization and traffic may worsen the situation.

To address this, the Assembly will collaborate with stakeholders to raise awareness and enforce bylaws on air pollution. Innovations like electric vehicles will be educated by the Assembly, and efforts will focus on greening the area through tree planting, urban landscaping, and improved development permitting to enhance air quality in the Municipality.

There is a noticeable shift in dietary preferences within the Ayawaso West Municipality, with affluent residents opting for processed and organic foods, while low-income communities continue to rely on local foods.

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iii. Blue Economy

The blue economy is a concept that promotes the sustainable use of ocean and inland water resources to support economic growth, improve livelihoods, and protect marine ecosystems. In the Ayawaso West Municipality, this concept is highly relevant due to challenges such as pollution in the Odo Basin, the Onyasia river, the overuse of limited water resources, and poor water management issues worsened by rapid urbanization, inadequate waste systems, and low investment. These problems degrade ecosystems, reduce clean water access, and limit economic opportunities, particularly for marginalized groups. To address these challenges, aspects of the areas to keenly consider for economic growth are as follows:

- Capitalizing on Eco-tourism and Recreation by developing river front parks, boating and leisure activities along the Odo basin and the Onyasia river can attract tourists and create jobs in hospitality and industries.
- Also, an enhanced investment in Waste Management and Water Purification to ensure controlled, proper solid waste management, waste water treatment and recycling can improve water quality, sanitation, support urban agriculture, and promote public health.
- Consequently, the institution of better Flood Management systems and Green Infrastructure will lead to the restoration of the two river banks with green spaces that can reduce flooding risk in the communities while creating eco-friendly business opportunities.

In the next four years, these efforts could transform the Assembly into a model for sustainable urban development, ensuring healthier ecosystems, economic equity, and resilience to environmental challenges.

iv. Digitalization

Digitalization involves integrating digital tools into various aspects of governance, business, and daily activities to streamline processes, reduce paperwork, and improve accessibility. The current state of digitalization at the Assembly is influenced by both internal and external factors. At the Ayawaso West Municipal Assembly, digitalization efforts focus primarily on financial record management to improve transparency. However, challenges such as inadequate staff training and difficulties in handling large volumes of data limit progress.

These issues arise due to insufficient technological infrastructure and a lack of continuous digital skills development. To enhance its digital transformation, the Assembly will invest in staff training programs and adopt cloud-based financial management systems for better efficiency and record-keeping. It is important to remember that digitalization is not a magic bullet hence, the Assembly would have to be mindful of protection against cyber threats and ensure data privacy.

v. Disability Inclusive

Disability inclusion is the intentional efforts to ensure that persons with disabilities (PWDs) have equal opportunities to participate in all aspects of society, including governance, economic activities, and social services. PWDs face challenges such as limited access to education, employment, healthcare, and mobility-friendly infrastructure, requiring policies that improve accessibility and services.

Within the Assembly, there are currently a total of 225 persons with disabilities, comprising 84 females and 141 males, highlighting the importance of gender-responsive and inclusive planning.

Inclusion should also involve active participation in decision-making, with allocated funding for disability-friendly infrastructure, assistive devices, and vocational training. Additionally, enforcing accessibility standards

in public spaces, promoting inclusive education, and workplace accommodations will foster equal opportunities. By prioritizing these efforts, the Assembly can create a more inclusive and equitable community.

vi. Food Security and Transformation

The food system in the area is relatively better than other parts of Accra due to its wealthier population, but challenges persist, including high food prices, reliance on imports, food waste, and unhygienic food vendors. Urbanization exacerbates these issues, leading to economic strain, inefficient supply chains, and a lack of awareness of sustainable food practices, contributing to diet-related diseases like Cholera, environmental degradation, and food insecurity.

To improve resilience, Ayawaso West will promote local food production through initiatives like Planting for Food and Jobs and backyard gardening, which will strengthen supply chains. Education on sustainable diets, food hygiene, and waste reduction will be emphasized by the Assembly to promote healthier eating habits. Additionally, it will support climate-resilient agriculture, and expanding nutrition programs for women and children will be key to improving public health and advancing food security goals.

vii. Water, Sanitation, and Hygiene (WASH)

WASH services in Ayawaso west Municipality is adequate in comparison to other urban Municipalities in Accra. This can be attributed to access to clean and safe drinking water, access to basic sanitation facilities and good hygiene practices experienced in the Municipality.

The Assembly is responsible for WASH in the Municipality through the Environmental Health Unit. The Ghana Water Company Limited (GWCL) is the main provider of potable drinking water, with an 82 percent coverage. Low-income communities are served by Water Tanker services and Communal boreholes. Zoomlion is the main waste collection service provider in the Municipality; in addition, informal waste collection operators exist in some areas.

Significant challenges, however remain in some areas in the Municipality. These include a lack of distribution lines in Bawaleshie, with intermittent water supply in Legon, West Legon, Christian Centre, and Dzorwulu. There is also the need to improve school sanitation facilities, management of public toilets and waste collection services and hygiene control.

The Assembly will improve sanitation facilities in schools and work with relevant stakeholders to improve the management of public toilets. We will also collaborate with the Ghana Water Company to ensure communities receive a regular supply of potable drinking water. upgrade water mechanized community borehole systems will be targeted at some needed communities to improve access to portable drinking water. Sensitization, routine premises inspection, and enforcement of Bylaws will be pursued rigorously by the Environmental Health Unit to improve service delivery and achieve a resilient and equitable WASH system.

viii. Youth

The youth in the Ayawaso West Municipal Assembly (AWMA) are a pivotal force in the Municipality's growth. The Ayawaso West Municipal Assembly (AWMA) was rated among the top-performing assemblies in Greater Accra in 2024, scoring 97% in performance, a reflection of its commitment to local development, including youth-focused programs.

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The Assembly faces the problem of the availability of job opportunities for the youth in the Municipality. This is due to factors such as high population density and migration, skills mismatch, the preference for white collar jobs, etc. The Assembly has been able to employ a total of 385 individuals under YEA, NYE, and BAC. 200 individuals were given Skills Training, of which 40 are currently self-employed. This includes 2 males and 38 females. 185 individuals were also employed under NYE, made up of 35 males and 150 females. The Assembly will provide additional training for youth to acquire skills that enable self-employment, along with offering startup kits and access to credit facilities for MSMEs.

2.9 Performance Review

2.9.1 Performance under an Agenda for Jobs II: Creating Prosperity and Equal Opportunity for All 2022-2025.

The 2022- 2025 Medium Term Development Plan was the second Plan of the Assembly and was based on the Medium-Term.

National Development Policy Framework (An Agenda for Jobs II: Creating Prosperity and Equal Opportunity for All 2022-2025). The development goal of the Municipality for the 2022-2025 planning period was 'to promote sustainable development in all sectors within the Municipality'; thus, several projects, policies, and programmes were implemented during the period as reviewed by the indicators in Table 2.23 below.

Table 2.24 Performance Reviews 2022-2025

Development Dimension	Indicator	Baseline (2021)	2022-2025 Medium Term Target	Development Outcome		Remarks
				Year	Data	
ECONOMIC DEVELOPMENT	**AVERAGE PRODUCTIVITY OF SELECTED CROP (MT/HA)**	0/9 mt/ha	5.8 mt/ha	2024	5.8 mt/ha	Strategic commitment to boosting agricultural output through extension services, input support, and technology adoption
	% OF ARABLE LAND UNDER CULTIVATION	20%	16%	2024	15.8%	Urbanization limits available arable land; a decrease is consistent with land-use patterns.
	% PERCENTAGE CHANGE IN IGF	15%	20%	2024	21.3%	IGF growth reflects strong property rates and business license

						collections, consistent with the Municipality's economic profile
SOCIAL DEVELOPMENT	**NET ENROLLMENT RATE** **Kindergarten** **Primary** **JHS**	65% 88% 72%	80% 84.1% 84%	2024	77.4% 82.2% 81.8%	Increased access to public education facilities
	GENDER PARITY RATIO **Kindergarten** **Primary** **JHS**	55% 85% 85%	99% 94% 93%	2024	98.1% 89.4% 80.1%	High urban literacy, awareness levels, and PTA involvement
	COMPLETION RATE **Kindergarten** **Primary** **JHS**	97% 92% 95%	97% 98% 88%	2024	89.1% 99% 100%	Strengthen the intervention that has realigned progress with targets and has resulted in ultimate development outcomes.
	% INCREASE IN ACCESS TO PUBLIC HEALTH SERVICES IN THE MUNICIPALITY		7%	2024	0%	The Municipality relies heavily on private providers. Progress remains challenged by land constraints, which limit the establishment of new public health facilities.
	% INCREASE IN CHILDREN IMMUNIZED	95%	100%	2024	230%	The target is more than 100% because the Health Directorate serves a larger population than the estimated target

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						population, and there are more private health facilities.
	% OF POPULATION WHO HAVE TESTED POSITIVE FOR COVID-19	0.01%	1%	2024	0.1%	Public education, enforcement of COVID-19 protocols, Mass COVID-19 vaccination
ENVIRONMENTAL, INFRASTRUCTURE, AND HUMAN SETTLEMENT	**% IMPROVEMENT IN SUSTAINABLE ACCESS TO SAFE DRINKING WATER** District Urban	90%	95%	2024	98%	Adequate water supply by GHWCL
	% IMPROVEMENT IN ACCESS TO IMPROVED HYGIENE AND SANITATION SERVICE	85%	90%	2024	95.8%	Through continued hygiene promotion campaigns and stakeholder engagement, and community-led sanitation programmes. Steady progress has been made in respect of significant access to improved hygiene and sanitation.
	% ROADS MAINTAINED IN THE MUNICIPALITY	50%	75%	2024	81%	Regular road maintenance
	IMPROVEMENT IN POLICE CITIZEN RATIO	1:262	1:500	2024	1:14077	Decline in police presence relative to population growth. Urgent strategic intervention

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						services are required to reverse the trend.
	% INCREASE IN CITIZEN PARTICIPATION IN THE MUNICIPALITY	30%	50%	2024	65%	Active civic engagement, especially through Residents Associations and digital platforms.
GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY	**NUMBER OF STAFF TRAINED**	150	350	2024	588	Strong institutional commitment to professional development and skills enforcement translated into improved service delivery, efficiency, and performance
	NO OF TOWN HALL MEETINGS ORGANIZED	2	8	2024	8	Regular interactions with residents
EMERGENCY PLANNING AND RESPONSE (INCLUDING COVID-19 RECOVERY PLAN)	**% INCREASE IN MTDP ACTIVITIES WITH CLIMATE CHANGE MITIGATION AND ADAPTATION STRATEGIES**	12%	25%	2024	30%	increasing the mainstreaming of climate resilience into urban planning,
	NUMBER OF FIRE OUTBREAK VICTIMS	20	25	2024	41	Limited resources to support flood victims
IMPLEMENTATION, COORDINATION AND MONITORING AND EVALUATION	**% OF STRATEGIC GOALS MET WITHIN DEFINED TIMELINES**	60%	80%	2024	89%	Enforce periodic tracking and performance review

2.9.2 Financial Performance

A review of financial resources for the implementation of the 2022-2025 MTDP should be undertaken and presented in the template provided in Table 2.24. This review should highlight sources of funds, estimated costs of the plan, amount received, and its implications on the implementation of the MTDP. Provide a brief narrative

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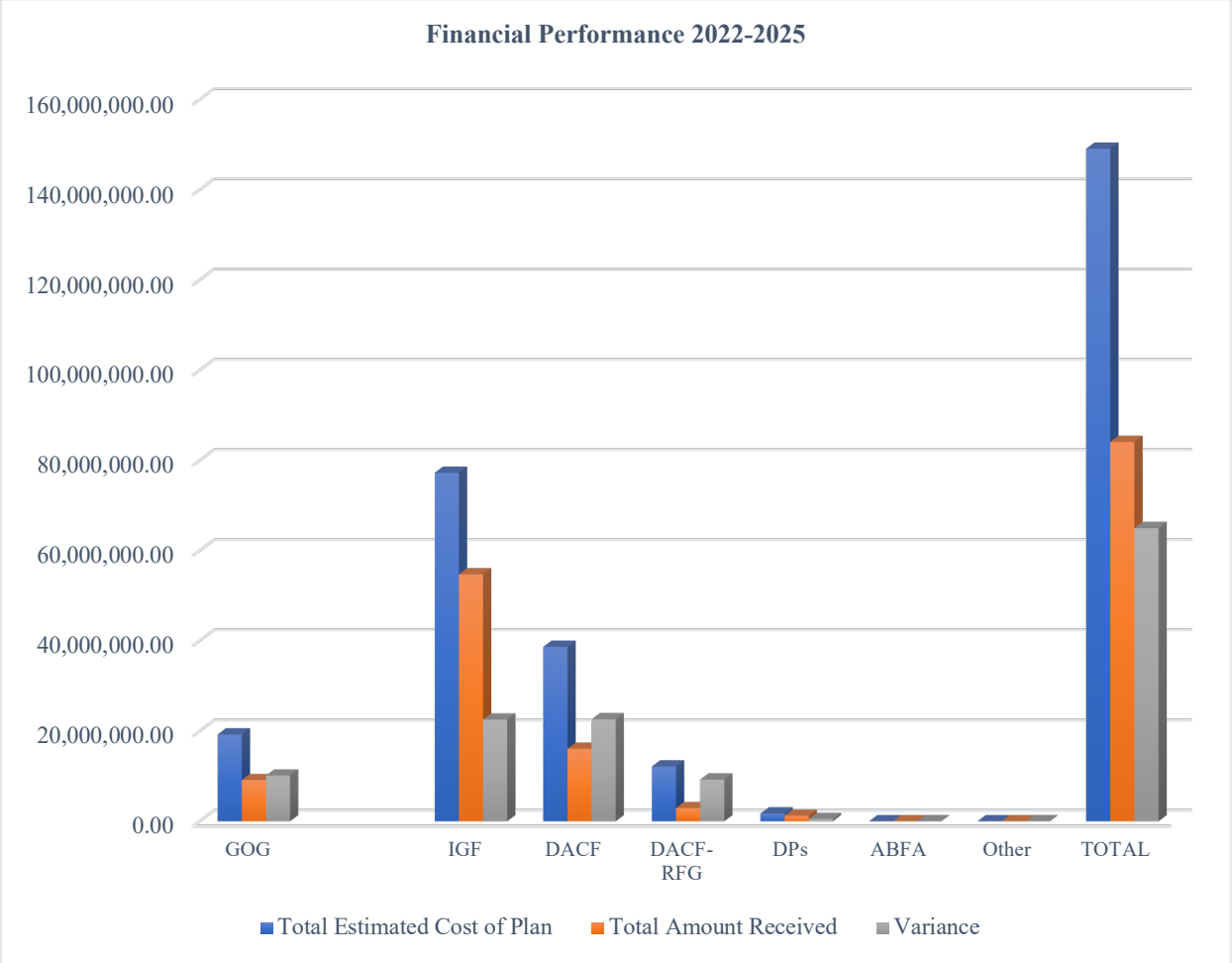
highlighting the strategies implemented, resulting in improvements in revenue mobilization, as well as the challenges to revenue mobilization.

Table 2.25: Financial Performance (2022-2025)

	Total Estimated Cost of Plan	Total Amount Received	Variance
GOG	19,256,212.85	9,129,482.03	10,126,730.82
IGF	77,251,085.45	54,722,671.22	22,528,414.23
DACF	38,674,206.67	16,075,598.10	22,598,608.57
DACF-RFG	12,150,872.52	2,930,940.80	9,219,931.72
DPs	1,733,488.55	1,224,956.28	508,532.27
ABFA	0.00	0.00	0.00
Other	0.00	0.00	0.00
TOTAL	**149,065,866.04**	**84,083,648.43**	**64,982,217.61**

Source: Finance Department 2025

Figure 2.14: 2022-2025 Financial Performance



Source: Finance Department -AWMA, 2025

The above graph indicates the financial performance from 2022-2025. IGF was the highest financial performance, followed by DACF, GOG, DCAF-RFG, and DPs.

2.9.3 **Key Issues/Way Forward**

The plan implementation was challenged by the following issues, amongst others;

- Delay in the release of statutory funds
- Inadequate Office Accommodation, equipment, and logistics
- Inadequate vehicles and Logistics for M&E
- Inadequate staff capacity
- Inadequate spending on IGF CAPEX
- Poor coordination amongst Departments, Units, and Agencies
- Boundary Disputes (Ga East, Okaikwei North, and Ayawaso Central)

The Assembly should therefore work towards improving data, revenue mobilization, provision of adequate office space and logistical support. There is also the need to build the capacity of staff to improve efficiency and service delivery.

2.10 Summarized Development Issues

The development issues have been summarized under the dimensions of NMTDPF. The issues have been subjected to a Potential, Opportunities, Constraint, Challenges (POCC) analysis as indicated in ……

ECONOMIC DEVELOPMENT

- Inadequate Local content
- Inadequate Market Facilities
- Incidence of Insufficient Household Food Security.
- Inadequate Credit for SME's
- Inadequate Internal Generate Funds (IGF)

SOCIAL DEVELOPMENT

- Inadequate Educational Infrastructure
- Inadequate Opportunities for PWDs and the Aged
- Inadequate Women Empowerment Programmess
- Incidence of Child Abuse
- Incidence of Prostitution
- Incidence of Drug Abuse
- Incidence of Teenage Pregnancy
- Lack of Public Health Infrastructure

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- Lack of Sports and Recreational Centers
- Low Students Interest and Motivation for STEM
- Low Participation of Youth in Local Governance
- Outbreak of Communicable Diseases
- Poor Hygiene, Sanitation, and Waste Management
- Silted and Choked Drains
- Youth Unemployment and Underdevelopment

ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT

- Growth of Unauthorized Structures and Slums
- Inadequate Installation and Maintenance of Streetlights
- Irregular and Inadequate Water Supply
- Inadequate Drainage Infrastructure
- Inadequate Speed Humps
- Inadequate Urban Transport Terminals
- Incidence of Noise Pollution
- Incidence of Air Pollution
- Incidence of Fire Outbreaks
- Incomplete Street Naming and Property Addressing System
- Limited use of ICT in Businesses and Provision of Services
- Poor Access to Local Road
- Poor Development Control
- Poor Maintenance Culture
- Poor Maintenance of Traffic Light
- Recurrent Incidence of Flooding

GOVERNANCE AND INSTITUTIONAL DEVELOPMENT

- Boundary Disputes
- Erosion of Indigenous Cultural Values and Practices
- Inadequate Office Accommodation
- Inadequate Resources for Policing

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- Inadequate Equipment, Logistics, and Vehicles
- Inadequate Service Delivery

2.11 Harmonized Development Needs

The list of harmonized development needs below was obtained from an analysis of the needs of the future population of Ayawaso West and the Planning Standard. The estimated needs obtained were then harmonized with community needs from the needs assessment conducted in the Thirteen Electoral Areas of the Municipality.

1. Construction of Drainage Infrastructure
2. Improvement in Solid and Liquid Waste Management
3. Enforcement of By-Laws
4. Hygiene Promotion
5. Installation and Maintenance of Streetlight
6. Improvement in Public Education Infrastructure (Basic/Senior High)
7. Construction of Road Network
8. Flood Management
9. Promotion of Youth Development Programmes
10. Provide Start-up kits, Start-up Capital, and Credit facilities for SMEs
11. Desilting of Drains
12. Counselling and Alternative Livelihood for Prostitutes
13. Improvement in Water supply
14. Noise Pollution Abatement
15. Construction of Police Station and Support for Operations
16. Community Sensitization on Drug Abuse
17. Rehabilitation of Drug Addicts
18. Intensify Security Surveillance on Drug Abuse, Prostitution etc.
19. Improvement of Market Facilities
20. Construction in Public Health Infrastructure
21. Development Control
22. Resolution of Boundary Disputes
23. Air Pollution Abatement
24. Fire Disaster Management
25. Development Control
26. Provision of Speed Humps
27. Maintenance of Traffic Light
28. Adolescence and Reproductive Health Care
29. Support for PWDs
30. Promotion of Women Economic Empowerment Initiatives
31. Construction of Transport Terminals
32. Provision of Sports and Recreational Facilities
33. Construction of Office Complex and Zonal Council Offices

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34. Provision of Equipment, Logistics, and Vehicles
35. Improvement of Child Protection Services
36. Improvement of Local Content
37. Promote Indigenous Cultural Values
38. Provide Sustainable and Affordable Food Production Systems
39. Provide Comprehensive Street Naming and Property Addressing
40. Provision of ICT Infrastructure and Digital Skills

Figure 2.15: Future Needs Maps

Source: Physical Planning Departmnet -AWMA, 2025

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CHAPTER THREE
KEY DEVELOPMENT PRIORITIES

3.0 Introduction

This chapter presents the list of prioritized development issues and a brief narrative on how prioritization was done.

3.1 Process and Prioritization of Issues

The Assembly undertook a Community Needs Assessment within the Thirteen (13) Electoral Areas of the Municipality to understand the issues affecting community members to guide the preparation of the Plan. The key developmental issues from chapter two, which are situational analysis and needs assessments, were prioritized based on severity and diversity of the issues and intended benefits.

The Assembly also considered the SDGs targets as part of the prioritization process. The tool employed for the assessment was the Pairwise Ranking. The pairwise ranking was used because of its participatory method that helped stakeholders to systematically compare and prioritize different developmental needs and goals.
Stakeholder consultative meetings were held with cross section of people within the Thirteen (13) Electoral Areas to identify developmental issues. These developmental issues were scored using the pairwise matrix and tallying the results at each electoral area. The scores at the various electoral areas were finally aggregated and ranged for the Municipality. The development issues have been further subjected to a Strength, Weakness, Opportunities and Threat (SWOT) Analysis as indicated in Appendix 5.

3.2 List of Prioritized Developed Issues

1. Inadequate Drainage Infrastructure
2. Poor Hygiene, Sanitation and Waste Management
3. Inadequate Installation and Maintenance of Streetlights
4. Inadequate Educational Infrastructure
5. Poor Access to Local Road
6. Recurrent Incidence of Flooding
7. Youth Unemployment and Under Development
8. Inadequate Credit for SMEs
9. Silted and Choked Drains
10. Inadequate Resources for Policing
11. Incidence of Drug Abuse
12. Inadequate Market Facilities
13. Lack of Public Health Infrastructure
14. Growth of Unauthorized Structures and Slums
15. Incidence of Prostitution
16. Irregular and Inadequate Water Supply
17. Incidence of Noise Pollution
18. Poor Development Control

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19. Low Students Interest and Motivation for STEM
20. Inadequate Speed Humps
21. Poor Maintenance of Traffic Light
22. Inadequate Women Empowerment Programmes
23. Incidence of Teenage Pregnancy
24. Inadequate Opportunities for PWD's and Aged
25. Inadequate Urban Transport Terminal
26. Lack of Sports and Recreational Centers
27. Boundary Disputes
28. Incidence of Air Pollution
29. Incidence of Child Abuse
30. Inadequate Local Content
31. Low Participation of Youth in Local Governance
32. Incidence of Insufficient Household Food Security
33. Incidence of Fire Outbreak
34. Poor Maintenance Culture
35. Inadequate Internal Generated Funds (IGF)
36. Limited Use of ICT in Business and Provision of Service
37. Incomplete Street Naming and Property Addressing System
38. Erosion of Indigenous Cultural Values and Practices
39. Inadequate Office Accommodation
40. Inadequate Equipment's, Logistics and Vehicles
41. Inadequate Service Delivery
42. Outbreak of Communicable Diseases

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CHAPTER FOUR
DEVELOPMENT GOALS, OBJECTIVES AND STRATEGIES

4.0 Introduction

This chapter presents development projections for the plan period and outlines the goal, objectives and strategies of the Municipality which is aligned with the National Medium Term Development Policy Framework. The alignment enables the Municipality to adopt the appropriate policy objectives and their corresponding strategies that the Assembly will focus on for the plan period

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4.1 Goals, Objectives and Strategies

The overall municipal goal is to promote sustainable development in all sectors within the Municipality. Also, goal's, objective and strategies have been defined for the various sectors and linked to MTNDPF as indicated in the table below.

Table 3.1 Goals, Objectives and Strategies

PRIORITIZED ISSUES	GOALS	OBJECTIVES	ALIGNED NATIONAL OBJECTIVES	STRATEGIES	DEVELOPMENT PROGRAMME
DIMENSION/ THEMATIC AREA: ECONOMIC DEVELOPMENT					
Inadequate Internal Generated Funds (IGF)	Improve Revenue Mobilization and Public Financial Management Services	95% Revenue achieved and leakages sealed by the end of 2029	Strengthen fiscal decentralization	• Sensitize revenue collectors on revenue mobilization • Motivate revenue Collectors • Strengthen revenue institutions and Administration. • Provide logistics for revenue mobilization	Revenue Mobilization Programme
		90% BOP and PR bills printed annually by 31st January for the planned period.		Train MIS staff on the use and basic troubleshooting of new systems.	
		Reduce financial infraction in the Auditor General's report to below 1% by the end of 2029	Deepen transparency and public accountability	• Strengthen and strictly enforce the Public Financial Management • Strictly enforce the Public Procurement Act, 2016 (Act 914) on sole sourcing and extend the GIFMIS system to all Assembly departments.	Financial Management Programme

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				• Provide refresher training to Finance staff	
Incidence of Insufficient household food security.	Promote sustainable Agriculture for economic development	50% to 70% of climate-smart agricultural practices among 300 farmers increased by the end of 2029.	Build Resilience to Vulnerabilities, Shock and Stresses	• Organise training for farmers on GAPS • Climate-smart agriculture programmes • Farm and home visits • Perform crop/livestock demonstrations on improved technologies.	Agriculture Modernization rogramme
		Increase the adoption of home and backyard gardening from 100 to 200 households by the end of 2029.	Enhance agricultural production and agri-business for economic transformation	• Training of 200 households and 10 schools on garden management. • Conduct monitoring activities on garden establishment • AEAs to conduct follow-up visits • Provide technical support to home and backyard farmers • Provide agriculture inputs • Organise a municipal food fair	
		Income-generating agricultural activities for 200 women by 2029.	Promote agriculture as a viable business among the youth	• Organise 16 agro-processing demonstrations for women on value addition • Monitor progress through AEA farm and home visits	

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				• Introduce climate-smart agriculture practices • Connect women farmers to local markets	
		40% to 80% surveillance in livestock and crops increased by 2029	Promote livestock and poultry development	• Organise vaccination campaigns • Train farmers on livestock health. • Conduct routine surveillance and pest/disease monitoring on farms. • Vaccination campaigns	
		Increase 60% of farmer-based cooperatives by 2029.	Enhance Sustainable and Resilient Food Production System	• Collaborate with the cooperative department to integrate cooperative education into existing farmer training sessions. • Carry out registration exercise. • Develop cooperative groups	
		Build 100% capacity of all field staff in modern agricultural tools and techniques by 2029.	Improve post-harvest management	• Conduct staff training on modern agricultural tools and techniques. • Hold staff and management meetings	
		80% to 98% M&E of Agric operations improved by the end of 2029	Promote livestock and poultry development	• Deploy Agricultural Extension Agents (AEAs) • AEA Farm & Home Visit. • MAO Monitoring and Supervision. • MDA Monitoring.	Monitoring and Evaluation Programme

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				• MPCU Monitoring	
DIMENSION/ THEMATIC AREA: SOCIAL DEVELOPMENT					
Incidence of Teenage Pregnancy	Enhance the health literacy and well-being of adolescents and youth	1000 youth educated in comprehensive health by the end of 2029	Improve maternal and adolescent reproductive health	• Develop and implement age-appropriate SRH education • Teach coping life skills • Education on adolescent health programs	Health Promotion Programme
Lack of Public Health Infrastructure	Improve public health service delivery within the municipal	At least two functional public health facilities provided within the municipality by 2027	Provide adequate health infrastructure and institute functional health logistics	• Complete construction of health facilities within the district. • Collaboration with stakeholders, the assembly, other government agencies, and NGOs to provide the needed infrastructure, logistics, and equipment. • Capacity building of staff to provide efficient and quality health services.	Health Infrastructural Programme
		At least 95% of public health facilities equipped with the essential medical supplies and equipment by 2029		• Conduct an inventory assessment yearly to identify gaps and needs. • Develop a plan for procuring essential medical supplies and equipment • Schedule regular inspections and testing of medical equipment to ensure functionality and safety.	

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				• Capacity Building of staff on the proper use, maintenance, and repair of medical equipment • Routine inspections to identify structural issues (e.g., plumbing, electricity, roofing).	
		24-hour service delivery within all public health facilities by the end of 2029	Ensure equitable, affordable and quality Universal Health Coverage (UHC)	• Ensure sufficient healthcare professionals are available to work varying shifts • Ensure facilities are equipped with the necessary infrastructure, including lighting, power back-up, and medical equipment. • Establish clear protocols for 24-hour operations, including emergency response plans. • Educate communities on available services and hours of operation. • Establish feedback mechanisms to ensure community concerns are addressed.	
Incidence of drug /substance abuse	Reduce the rising cases/ incidence of substance abuse in the municipal	95% data captured on all persons reporting to the health care facilities on substance abuse cases by 2029	Improve mental health services at all levels	• Develop a standardized reporting form to collect relevant data on substance abuse cases.	Mental Health Programme

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				• Train healthcare providers on identifying and reporting substance abuse cases • Conduct regular analysis of substance abuse case records to identify trends and patterns • Use data to inform public health policy and guide substance abuse prevention and treatment efforts. • Establish a functional youth council with school counseling units • Organize drama, debate, quiz, and storytelling in schools and the community • Establish peer support groups. • Develop and distribute educational materials in the local language • Collaborate with Ghana Health Service, Social Welfare, and Information Department to sensitize the youth on the negative effects of substance abuse	
		At least 80% of the target population reached with public		• Utilize social media platforms to reach a wider audience	

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		awareness campaigns about the risk of substance abuse by 2029		• Partner with community organizations, schools, and local businesses to disseminate campaign materials • Organize events such as town hall meetings, workshops, and awareness walks. • Engage community leaders and influencers to amplify the campaign and encourage participation	
		Establish mental health unit in all public health facilities and 40% of private health facilities by 2029		• Designate space in health facilities for this unit. • Recruit mental health professionals, psychiatrists, psychologists, and nurses for the unit • Develop capacity-building programs to enhance the skills of these mental health professionals. • Establish referral systems to ensure seamless care and support.	
Outbreak of Communicable Diseases	Reduce the incidence of communicable diseases within the municipal	85% improve coordination and response in controlling disease outbreak by the end of 2029	Reduce incidence of non-communicable diseases	• Collaborating with the Municipal Health Directorate and the media houses in the municipality to sensitize communities on communicable diseases.	Health Promotion Programme

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				• Intensify health education and promotion in our routine domiciliary inspection on the need to adhere to strict public health protocols. • Collaborate with the GHS to embark on public health education and communicable diseases	
		95% minimum coverage of all antigens achieved in the Expanded Program of Immunization by the end of 2029	Reduce preventable disability, morbidity, and mortality	• Increase the accessibility of immunization services by increasing the CWC sites • Educate pregnant women about the benefits of immunization and the schedules during ANC visits. • Implement vaccination campaigns and routine immunizations. • Engage community leaders and influencers to promote immunization • Train healthcare workers on immunization protocols, vaccine management, and communication strategies.	Expanded Programme on Immunization Programme
		Disease surveillance system strengthened to report and	Enhance capacity for surveillance and management of	• Train healthcare workers on disease surveillance, reporting, and response protocols.	

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		respond to outbreaks within 48 hours by the end of 2029	epidemics and pandemics	• Establish standardized reporting formats and protocols for disease surveillance • Enhance data collection mechanisms to capture disease reports from various sources - health facilities and laboratories • Public–private partnership to leverage resources and expertise • Establish Communication networks for disease reporting and response	
		Public awareness campaigns on disease prevention and control measures conducted at least twice every year till the end of 2029		• Develop educational materials • Train CHWs to disseminate information and promote disease prevention measures • Collaborate with local media outlets to broadcast public health messages • Leverage social media platforms to reach a wider audience and promote disease prevention measures.	Health Promotion Programme
	Reduce the incidence and mortality associated with NCD (hypertension, diabetes	25% premature mortality associated with NCD reduced by the end of 2029	Promote nutrition specific and sensitive programmes and interventions	• Launch public awareness campaigns to educate people about the risks associated with NCDs	NCD Programme

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	and cancers) within the municipal	50% incidence of NCDs reduced by the end of 2029		• Establish screening programmes for NCDs (hypertension, Diabetes, Cancers) • Ensure early diagnosis and treatment of NCDs through accessible and affordable healthcare services. • Improve the quality of healthcare services through training and capacity building. • Establish a surveillance system to track NCD-related data, including mortality and risk factors	
Low Students Interest and Motivation for STEM	Promote Innovation and Creativity among learners	50% to 70% increase in rate of interest in STEM in Ayawaso West by the end of 2029	Enhance equitable access to, and participation in quality education at all levels	• Support/Assistance from the Ayawaso west Municipal Assembly • Explore partnerships and collaborations with Local Organizations, businesses and government agencies to secure funding • Promote Monitoring and Supervision of all teaching/ learning activities • Organize Science and Mathematics quizzes and competitions	Science Technology, Engineering, and Mathematics (STEM) Education Programme

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				• Organize exhibitions in public schools	
Low Access to Education	Reduce barriers to Education	90% access to education for all school-age children by 2029	Enhance equitable access to, and participation in quality education at all levels at all levels	• Support/Assistance from the Ayawaso west Municipal Assembly • Explore partnerships and collaborations with Local Organizations, businesses and government agencies to secure funding • Support from GES with basic needs like, Uniforms, Exercise books and test books. • Providing guidance and Counselling Services • Invite role models with disabilities to motivate pupils on Special occasions • Promoting enrolment drive • Lobby for more classroom blocks	Access to Education Programme
	Enhancing 21st century Skills and Knowledge in Education	At least twenty (20) in service training and workshops for teachers and Officers organised by the end of 2029.	Strengthen school management systems	• Support/Assistance from the Ayawaso west Municipal Assembly. • Explore partnerships and collaborations with Local Organizations, businesses and	Capacity Building Programme

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				government agencies to secure funding • Increase Monitoring and Supervision of all teaching/ learning activities • Provide regular training and support for teachers to enhance best instructional practices	
Incidence of Child Abuse	Strengthen awareness and understanding of child rights, promotion, and protection among children, caregivers, and the community	At least 90% child right promotion and protection awareness improved by end of 2029	Promote the rights and welfare of children	• Awareness creation, social education and sensitization • Awareness creation on appropriate agencies for reporting • Collaborate with key stakeholders • Use of child protection tool kits in dissemination of information establish and operationalize • Create child rights awareness clubs in public schools	Child Right Promotion and Protection
		Capacity building for Care Givers increased from 50 & to 80% by the end of 2029		• Sensitization, awareness creation and advocacy to parents and care givers about the need to adequately provide for basic needs of their children. • Advocacy on the need to strengthen social and family support	

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				• Ensure child promotion compliance • Training and capacity building for caregivers in ECDC	
		Reduce the incidence of missing, abandoned, stranded, abused, non -maintenance, custody and access cases from 80% to 30% by the end of 2029	Prevent and protect children from all forms of violence, abuse, neglect and exploitation	• Conduct Social enquiry, tracing and reintegration of children in need of care and protection and case management • Prioritize funding for logistics and vehicle • Adopt drone technology for monitoring activities	
Inadequate support for PWD's aged and vulnerable groups	Improve access to inclusive services, opportunities, and support systems for Persons with Disabilities (PWDs) the aged and vulnerable groups	90% PWD's, aged and vulnerable groups supported and empowered by the end of 2029.	Promote the active participation and equal inclusion of PWDs in all dimensions of social and economic development	• Create awareness for parents/ caregivers to register their disabled children Collect data of PWD's within the Municipality. • Assist PWD's with assistive devices, educational and health needs. • Facilitate for the registration of PWD's unto the NHIS and further renew expired cards. • Conduct needs assessment on PWD's • Disability Fund Management Committee Meeting	Vulnerability Programme

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				• Facilitate for the training of PWD's in skill training for economic empowerment. • Facilitate and supervise the disbursement process. • Collaborate with key stakeholders such as NGO's / NPO's, CBO's and FBO's, GFD, NCPD to offer assistance to PWD's and other vulnerable groups • Conduct Social enquiry and needs assessment	
		Improve M&E activities from 40% to 80% by the end of 2029	Strengthen social protection for the vulnerable	• Monitoring of utilization of the Funds • Monitoring and Supervising the activities of Non-Governmental Organization (NGO's) • Monitoring, supervising, and facilitating the registering and processing of Early childhood development centres • Monitoring of LEAP and Social Protection programmes	Monitoring and Evaluation Programme

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	Improve vulnerable group access to and uptake of NHIS enrollment	At least 95 % of vulnerable and indigenes identified and enrolled on NHIS by the end of 2029	Enhance the wellbeing and inclusion of the aged in national development	• Collaborate with the NHIS and other stakeholders to enroll vulnerable and indigenes unto NHIS • Sensitization and advocacy NHIS registration • Van announcement • Establish a designated registration site	Vulnerability Programme
Inadequate women empowerment programs	Promote sustainable empowerment programs for women and youth	Empower 1000 women and youth by the end of 2029.	Promote women's economic participation and access to resources.	• Collaborate with key stakeholders such as NGO's, CBO's, faith-based organisations and other departments to train them in income generating activities. • Train youth and women in wig cap making, Soya beans processing, Air freshener, floor cleaner, decoration, (ie floral arrangement, bridal fan, fascinator and raising art). • Capacity building for youth and women.	Local Economic Development programme
		85% community sensitization programmes on gender-based violence conducted by the end of 2029	Attain gender equality and equity in political and social development	• Undertake advocacy, sensitization, education and awareness creation on social issues, health, environmental, economic issues eg. Menstrual hygiene	Gender Empowerment Programme

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				• Gender based intervention activities and programs.	
Youth Unemployment and Underdevelopment	Reduce youth unemployment by 20% and promote sustainable development for young people by 2029.	Train 2,000 youth in employable vocations in apprenticeship skills by the end of 2029	Promote effective participation of the youth in socioeconomic development	• Enroll youth in a structured apprenticeship program with registered industry partners (master craftsperson's) • Partner with the private sector and MSMEs to secure at least 40% employment placements in the private sector and 50% in MSMEs. • Introduce new modules in the green economy and ICT. • Digitize job-matching systems and launch mobile-friendly portals • Establish district-level YEA outreach and training centers • Promote agribusiness incubation centers in district areas. • Partner with industries and sector councils to co-design curricula. • Regularly conduct labour market intelligence surveys. • Establish skills advisory boards	National Apprenticeship Programme

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		Youth-led support startup with funding and mentorship by December 31, 2029	Promote job creation and decent work	• Collaborate with development partners to provide startup kits for the beneficiaries of the Apprentices and Agricultural Techniques program. • Promote youth to modern agricultural techniques	AGRInext Programme
		Train 1,000 youth in skills training by 2029		• Facilitate the training of Youth in a structured apprenticeship program with registered master craft persons. • Facilitate the registration of trained apprentices with TVET and NVTI. • Collaborate with Development Partners to provide startup kits internship, apprenticeship job placement and seed funding for Apprentices. • Launch youth employment programs • Monitor and evaluate outcomes	Local Economic Development Programme
Inadequate access to credit for MSME's	Promote inclusive and sustainable economic MSME's growth	Increase registered MSMEs by 40% by 2029	Improve support for entrepreneurship and MSME development	• Facilitate access to loan, microcredit and grant schemes • Organize business development workshops	Business Development Services

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				• Establish and MSME Support Centre • Digitize business registration processes • Provide incentives for formalization	
		Support 60% of MSMEs with business advice and counselling services by the end of 2029.		• Organize quarterly mobile outreach • Engage and train a network of qualified coaches and mentors. • Organise regular educational sessions focused on key business areas • Provide MSMEs with customised guides, templates, and checklists • Train MSMEs on Occupational, Safety, Health and Environment (OSHEM), Kaizen • Facilitate MSMEs access to finance through EDP-K (Enterprise Development Project) with Kaizen, financial institutions and partner.	
		15% to 35% increase in participation of MSMEs in consultative forums by the end of 2029.		• Promote programs and forums via radio, social media, and community influencers. • Collaborate with MSMEs, cooperatives, and local offices	

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				• Hold regular forums, both in-person and virtual • Conduct needs assessment for stakeholder	
		Formalize 80% of informal MSMEs and start-ups by the end of 2029.		• Partner with Registrar General's Department (RGD), Ghana Revenue Authority (GRA), and local assemblies • Raise informal MSMEs' awareness of formalization benefits • Provide coaching, checklists, and help desks for informal businesses • Collaborate with government and donor partners for vulnerable PWD/youth entrepreneurs.	Local Economic Development
		50% increase in registered and operational cooperative societies by the end of 2029.		• Conduct sensitisation programs for youth groups • Organize regular community engagement with youth groups • Conduct Stakeholder Engagement • Training and entrepreneurship development programs	Cooperative Programme
		80% increase in compliance and regulatory framework of cooperatives by the end of 2029.		• Carry out an Audit • Regular inspection of cooperative societies	Monitoring and Evaluation Programme

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				• Regular visit to cooperative societies	
Low participation of youth in local governance	Empower the youth to participate in Socio-economic and Political Development	80% of youth participation in the district development planning section by the end of 2029	Harness the demographic dividend	• Provide training and capacity-building programs for youth on local governance, leadership, and advocacy • Increase the number of youth representation in the local governance structure by 20% within the next 12 months.	National Apprenticeship Programme
Inadequate Sports and Recreational centers	Improve access and quality of Sports and recreational centers	At least 50% community involvement in Sports and recreational programs by the end of 2029	Promote Lifelong Participation and Inclusivity in Sports	• Organize quarterly mobile outreach • Organize inter school sport activities • Organize monthly and annual inter district Sports festival • Collaborate with schools and local organizations to integrate Sports activities into existing programs and community schedules. • Develop digital platforms offering flexible online courses for Sports management. • Collaborate with Sports clubs, and NGOs to offer real- world experience through mentorships and internships.	Sport Development Programme

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		80% youth trained sports management by the end of 2029	Build capacity for sports and recreational development	• Organise training programmes for the youth • Orgainize sport coaching and mentorships • Implement skills training in sport facilities • Collaborate with BAC for job creations for athletes • Encourage female participation in Sports	
		Improve sport logistics from 10% to 50% by the end of 2029	Ensure sustainable funding sources for growth and development of sports	• Prioritize funding for logistics	
Low Birth and Death Registration Rate	Improve access and participation in birth and death registration services	• 30% to 90% coverage for birth registrations achieved by the end of 2029.	Improve coordination of population governance	• Integrate birth registration services with community health outreach.	Birth Registration Programme
		At least 80% of death registration by the end of 2029		• Integrate death registration services with community health outreach.	Death Registration Programme
		70% of household's outreach campaigns by the end of 2029		• Public Education Campaigns • Stakeholder and School Engagement	

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		100% birth and death registration updated by the end of 2029		• Monthly update of birth and death registration database	
Poor Hygiene, Sanitation and Waste Management	Improve Hygiene, Sanitation and Waste Management	60-80% improved sanitation in households and public spaces by 2029.	Promote efficient and sustainable waste management	• Intensify domiciliary inspection in all communities. • Collaborate with GES to intensify hygiene education in schools. • Organize monthly clean-up exercises • Promote the use of household owned toilet facilities during routine inspections.	Safe Environment Program
		Ensure a safe and conducive environment for residents by the end of 2029	Enhance access to improved and sustainable environmental sanitation services	• Implementing Community Led Total Sanitation in low-income communities. • Community sensitization on the need for dustbin acquisition	
		Strengthen 100% food safety practices and regulatory compliance across the municipality by the end of 2029	Ensure access to safe and nutritious foods	• Organise Mass medical screening • Implement Nutrition intervention programme • Printing food vendors cards	Food Hygiene and Safety
		95% increase in public health enforcement and compliance by the end of 2029	Reduce Environmental Pollution	• Enforcement of sanitation bye-laws • Train and equip enforcement officer • Utilize the use of new media for monitoring	Law Enforcement Programme

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Silted and Choked Drains	Reduce environmental health risks and promoting sanitation	80-90% increase in public participation in sanitation clean-up by 2029 70-20% reduced public health risks related to environmental hazards by the end of 2029	Reduce Environmental Pollution	• Conduct regular desilting and operations during monthly clean-up exercises • Monitoring of drainage systems • Collaboration with the Roads Department to desilt bigger drains that may be out of our scope of work • Regular maintenance of roadside drains	Solid Waste Management Programme
DIMENSION/ THEMATIC AREA: ENVIRONMENTAL AND HUMAN SETTLEMENT DEVELOPMENT					
Incidence of Noise Pollution	Minimize the impact of noise pollution	40% reduction in reported cases of noise pollution by the end of 2029	Reduce Environmental Pollution	• Map high-risk areas using sound level meters and take the necessary action • Train and communities on noise pollution as well as staff on noise pollution monitoring and response in order to attain tangible results. • Collaborate with EPA and relevant agencies.	Law Enforcement Programme
Incidence of Air Pollution	Improve air quality and safeguard public health with significant reduction harmful emissions in pollution hotspots.	70-40% reduction in PM2.5 concentration, in all pollution hotspots, aligned with WHO standards by the end of 2029	Reduce Environmental Pollution	• Conduct quarterly air quality monitoring • Intensify community Health education and promotion on the risks of air pollution.	

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				• Distribute air quality materials to households and schools • Collaborate with EPA and relevant institutions for community-based sensitization • Enforce stricter air quality laws and prosecute offenders.	
Inadequate public Infrastructures (Education, Public Health. Sports and Recreational Centers, Market Facilities and Office Accommodation	Improve Municipal Infrastructure development	90% of all municipal infrastructure is safe, sustainable and disability friendly is achieved by the end of 2029.	• Ensure equitable, affordable and quality Universal Health Coverage (UHC) • Enhance sports and recreational infrastructure for all • Enhance Domestic Trade • Improve Human Capital Development and Management	• Facilitate the completion of district hospital • Completion of CHPS Compound • Renovate existing market into an ultra-modern market facility • Secure a suitable land • Partner with Private companies • Ensure contractors complete infrastructure within the require time schedule of 6 months • Suction delayed project contractors • Ensure quality in all aspects of construction • Conduct regular site supervision, monitoring and meetings • Availability of funds allocated for smooth implementation of projects (IGF & DACF)	Municipal Infrastructure Programme

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Poor Maintenance Culture	Enhance the maintenance, functionality and lifespan of municipal assets	90% of maintenance plan on infrastructures and asset achieved by the end of 2029	Promote effective maintenance culture	• Survey all department/unit to identify the required equipment & furniture needs • Establish a timely and effective preventive maintenance plan for all public infrastructure • Update asset register quarterly	Operations and Maintenance
Inadequate Installation and Maintenance of Streetlights	Improve public safety, visibility and community well-being	98% of street lighting fixed by the end of 2029	Enhance safety and security for all categories of road users	• Installation of Streetlights • Conduct quarterly inspection of streetlights • Maintain and repair malfunctioned streetlights	Operations and Maintenance Programme
Growth of Unauthorized Structures and Slums	Reduce the growth of unauthorized structures and prevent the expansions of slums	Reduce 70% of unauthorized structures and Slums expansions by the end of 2029	Improve basic social infrastructure and services and livelihood conditions of slum communities	• Increase Task Force Operations • Demolish and regularize unauthorized structures where necessary. • Equip the Task Force Team with adequate logistics • Protect public spaces and enforce the Land Use and Spatial Planning (Act 925). Act, 2019, the Building Regulation, 2022 (L.I 2465) and other related enactments	Development Control Programme

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Poor Development Control	Ensure and maintain an effective development control system for physical infrastructure	100% compliance of Development Control Regulations by adhering to the various Acts and Regulations by the end of 2029	Promote efficient and effective land administration	• Develop an online system for submission and tracking of Development/Building Permit Applications. • Conduct regular inspections and verify Development /Building Permits • Conduct education campaigns on Building Codes and Regulations including permit acquisition requirements • Increase enforcement of acquisition of Development /Building Permits	Development Control Programme
		Train building inspectors and increase 50% staffing by the end of 2028	Improve decentralised planning	• Build capacity of building Inspectorate Unit • Submit staffing request to Human Resource	
	Improve spatial planning and management	100% completion and adoption of Spatial Development Framework by end of 2029	Promote sustainable spatially integrated development of human settlements	• Engage a consultant to prepare the Spatial Development Framework	Spatial Planning and Settlement Management Programme
		27 days to 20 days Turnaround time for processing Development Permit applications reduced by the end of 2029		• Organize a minimum of 12 Technical Sub Committee Inspections per year • Organize 12 Technical Sub Committee meetings per year	

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				• Organize 12 Spatial Planning Committee meetings per year to consider all applications received.	
		Ensure 95% local plans updated and documented by the end of 2029	Promote sustainable spatially integrated development of human settlements	• Conduct community engagement • Collect data on the existing ground situation. • Analyze and processing data • Update the East Legon, East Legon Ambassadorial, Westland, East Legon Extension, and East Legon Ambassadorial Extension local plans	
		95% open spaces landscaped by the end of 2029	Combat deforestation, desertification and soil erosion	• Plant grass and flowers at the frontage of the Assembly office • Place at least 2 potted trees/flowers within the porch of the office building • Liase with Procurement Unit to procure the items for the department	

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		4No. Assembly owned public schools' properties registered by the end of 2029	Promote efficient and effective land administration	• Prepare site plans of the various schools • Write to the Lands Commission for the registration of the properties. • Dzorwulu Primary & JHS, and Abelemkpe Primary & JHS register and documented	
Incomplete Street Naming and Property Addressing System	Complete a comprehensive, accurate, and functional street naming and property addressing system delivery	100% street named and property addressed by the end of 2029	Promote sustainable spatially integrated development of human settlements	• Compile proposed street names at the two areas • Organize consultation with key stakeholders on the names. • Install the street names and maintain existing ones	Spatial Planning and Settlement Management Programme
Boundary Dispute	Establish clear, recognized, and peaceful boundaries with sister municipalities	At least 95% existing boundary disputes with sister municipalities resolved by the end of 2029	Deepen political and administrative decentralization	Hold meetings with the Regional Coordinating Council and sister district to resolve boundary disputes.	Spatial Planning and Settlement Management Programme
Incidence of fire outbreaks in the municipality	Reduce the incidence and impact of fire outbreaks in the Municipality.	Achieve 60% reduction in fire outbreaks in high-risk communities by the end of 2029	Enhance public safety and security	• Collaborate with GNFS to sensitize the public. • Established partnerships with local institutions (Churches, Schools,	Disaster Management & Prevention

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				Markets) to promote fire prevention awareness • Conduct quarterly fire Sensitization and safety inspection	
Incidence of Flooding	Mitigate flood effects in the Municipality	Reduce the vulnerabilities (risk) and impact of disasters from 25% to 50% by the end of 2029	Improve national resilience to hydrological threats	• Flood sensitization • Collaborate with relevant departments to undertake preparedness measures • Conduct Monitoring and Inspection	Monitoring and Evaluation Program
Inadequate Disaster risk Preparedness and response	Enhance disaster preparedness, risk management and emergency response in the Municipality	Strengthen risk assessment and early warning system forecasting from 15%-50% by the end of 2029	Improve national resilience to hydrological threats Reduce anthropogenic	• Organize quarterly Disaster committee meetings • Review of Disaster Preparedness and response plan	Disaster Management & Prevention Programme
		10% - 50% increment of relief support to Disaster Victims by the end of 2029		• Collaborate with procurement unit to purchase items • Conduct post Disaster assessment. • Availability of funds allocation.	
		90% climate change effects reduced by the end of 2029	Combat deforestation, desertification and soil erosion	• Increase the tree stock from 15% - 50% by 2029 • Collaborate with stakeholders in the tree planting • Develop and implement a maintenance plan • Monitor and evaluate progress of the tree-planting initiative and evaluate	Climate Change Adaption Program

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				its impact on the environment and communities. • Awareness Creation	
		Build 100% capacity of NADMO staff for Disaster management by the end of 2029	Enhance institutional capacity and coordination for effective climate action	• Practical exercise • Follow-up and refresher training • Organize exchange programs • Evaluation and feedback	Capacity Building Programme
Inadequate Drainage Infrastructure	Ensure proper drainage to prevent flooding and loss of life and property	Reduce 80% flooding incidence in hotspots area by 2029	Improve national resilience to hydrological threats	• Protect drainage buffers • Design and construct adequate drainage structures (Storm drains culverts and bridges)	Drain Construction & Maintenance
Inadequate Speed Humps	Reduce vehicular speeds and vehicular-pedestrian accidents	Reduce 50% accidents attributable over speeding by 2029	Enhance safety and security for all categories of road users	• Construct speed humps at various location • Provide Road safety education for various classes of road users	Road Safety and Traffic Management
Inadequate Urban Transport Terminals	Improve Urban Transport infrastructure within the Municipality	At least 80% of terminals complying with National Road Safety Regulations Act by the end of 2029	Improve efficiency and effectiveness of road transport infrastructure and services	• Distribute user friendly manuals on NRSA • Register public transport, operators, users and terminal • Develop a compliance inspection schedule • Issue route permits certificate • Capacity building for staff	Urban Transport Services

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Poor Maintenance of Traffic Light	Ensure the traffic lights are in good working order always	85% vehicular-vehicular road crushes at signalized intersections reduced by 2029	Improve efficiency and effectiveness of road transport infrastructure and services	• Conduct regular condition survey of traffic lights	Road Safety and Traffic Management
Poor road user behaviour	Improve compliance with Road safety regulation	At least 70% road accident reduced by the end of 2029	Enhance safety and security for all categories of road users	• Education and Training for drivers • Enforcement and Advocacy on road regulations	Road Safety Program
		20% to 60% road safety interventions improved by the end of 2029		• Organize quarterly sensitization programme for the Terminal operators and the unions	
Limited use of ICT in businesses and provision of services	Enhance management information systems to improve service delivery.	Improve IT equipment and logistics from 30% to 75% by the end of 2029	Enhance application of ICT in national development	• Conduct a full audit of current equipment (computers, servers, networking gear). • Identify critical gaps affecting data processing, storage and communication. • Engage end-users to determine operational needs. • Develop maintenance and servicing schedules for all hardware.	Deployment, Installation and Routine Maintenance

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		Deploy essential IT hardware and software required for optimal MIS operations by the end of 2027.		• Software is licensed, secure, and regularly updated. • Establish a support desk to log, track and resolve equipment issues.	
DIMENSION/ THEMATIC AREA: GOVERNANCE AND INSTITUIONAL DEVELOPMENT					
Low Utilization of Digital / E - Procurement Systems. (GHANEPS)	Ensure a transparent, accountable, and efficient E-procurement system (GHANEPS) that supports value for money in service delivery at AWMA	100% compliance of E-Procurement System (GHANEPS) by the end of 2029.	Ensure improved fiscal performance and sustainability	• Collaborate with all departments and unit to develop an annual procurement plan aligned with the Assembly's development priorities. • Implement E- Procurement Systems to reduce delays and improve documentation. • Organize regular training programs and workshops for procurement staff and stakeholders to improve compliance and efficiency	E-Procurement Programme
Inadequate Local content	Improve competition and transparency in Procurement	50% increase in supplier, service providers and contractors' participation by the end of 2029.	Strengthen anti-corruption measures and enhance public integrity	• Publicize tenders widely. • Hold extensive stakeholder/ supplier and service providers engagement forums	
Inadequate resources for policing	Improve the availability, quality and efficiency of policing resources and infrastructure	90% police stations established and equipped by 2029	Enhance public safety and security	• Partner with private sector to co fund logistics and infrastructure improvement • Implement community policing	Security Service Programme

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				• Regular supply of fuel for security service opertions	
Erosion of indigenous cultural values and practices	Promote indigenous culture and Tourism for sustainable development and national identity.	Achieve 80 % participation of youth in cultural and tourism activities in the Municipality by 2029	Promote cultural heritage for national development	• Conduct workshops to train teachers/ facilitators • Engage youth groups • Establish Culture clubs in school • Promote domestic tourism among youth	Tourism and Culture Programme
Low public awareness of government policies and programs	Improve information dissemination and feedback on government policies, programs and activities to the public.	90% citizen awareness in national and local policies increased by the end of 2029.	Strengthen democratic governance	• Use ISD van for announcements • Organize durbars and community meetings to disseminate simplified government policy briefs • Engage media houses	Information Dissemination Programme
Limited data on public perception and service satisfaction on implemented policies within the Municipality		90% annual surveys on key issues and polices of government services by the end of 2029.	Strengthen democratic governance	• Create and administer quarterly questionnaires to public. • Conduct market/street surveys • Produce bi-annual feedback reports • Share findings with Assembly units	Information Feedback Programme
Low visibility of Assembly programs and services in public and media space		100% increase in media coverage of Assemblies activities by the end of 2029	Improve public access to development information	• Cover and report on all major Assembly activities. • Issue info bulletins on Assembly's webpage	Media Coverage Programme

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Limited use of RTI provisions		Provide 100% response to all RTI requests from public by the end of 2029	Deepen transparency and public accountability	• Publicize RTI access procedures and support citizen requests • Liaise with media for transparency campaigns and regular spotlights	Right to Information (RTI) Law Implementation Programme
Low public participation in local governance		At least 95% increase in community attendance at engagement fora by the end of 2029	Deepen political and administrative decentralization	• Organize community engagement sessions across zones • Support Assembly members' engagements • Use local language media for inclusivity • Partner with NCCE for civic education	Community Engagement Programme
Enterprise Risk	Improve the effectiveness of risk management, internal controls and sound corporate governance processes.	Assist Management reduce audit infractions by 95% by the end of 2029	Deepen transparency and public accountability	Adopt quarterly Risk Assessment and Management.	Internal Control Programme
		Reduce organizational risk by 95% by the end of 2029		Quarterly Internal Control Evaluation	Risk Mangement Programme
		Achieve 85% implementation of NACAP II by the end of 2029		Continuous Improvement in existing Internal Controls	NACAP II Programme
		Develop Corporate governance protocols for AWMA by the end of 2028		• Fraud prevention. • Assist in the reduction of revenue leakages	Internal Control Programme

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Weak implementation of planning and budgeting at district levels	Improve planning, implementation and M&E of public policies, programmes and projects for sustainable development	At least 85% implementation of AAP achieved annually by the end of 2029	Improve decentralized planning	• Track implementation of departmental AAP • Inclusion of stakeholder involvement in the development process. • Adopt drone technology for monitoring activities	Planning, Coordination and Implementation Programme
		40% to 80% M&E logistics improved by the end of 2029		• Plan for M&E logistics annually	Monitoring and Evaluation Programme
		100% capacity building of HoDs in Planning and M&E tools by the end of 2029		• Capacity-building programs for HoDs in planning and M&E skills	
	Deepen transparency and public accountability for effective planning and budget execution	Develop Annual Composite Budgets to align with the Assembly's Medium-Term Development Plan by the end of 2029		• Ensure Efficient Allocation of Resources to all planned activities. • Ensure maintenance budget and monitoring are captured in annual budgets. • Monitor revenue compliance in the field. • Organize stakeholder engagement meetings on the Fee-Fixing for 2026-2029. • Ensure all transactions are accurately documented and recorded in (GIFMIS) systems	Budgeting, Monitoring and Evaluation Programme

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				• Organize Rate assessment committee meetings • Fixed Asset Committee Meeting • Organize Fixed Asset Committee Meeting • Undertake Data Collection and Valuation of Properties	Fixed Asset Management and Accountability Programme
	Strengthen Administrative Support Service for decision making and implementation	100% of Assembly and Committee meetings organized according to schedule by the end of 2029	Deepen political and administrative decentralization	• Develop a meeting calendar Develop tracking system for all Assembly and Management meetings and Decisions.	Meeting Coordination Programme
Community Apathy	Improve popular participation	100% increase in participation of stakeholders in town hall meetings by the end of 2029	Improve policy coherence and alignment with national development goals	• Inclusion of marginalized groups • Use of new media (virtual meeting, Website, WhatsApp, Facebook, Email, etc.) • Communicate feedback to communities	Popular Participation Programme
Limited understanding of civic rights	Enhance public awareness and understanding of civic right, responsibilities and local governance	• At least 70% participation of residents in civic education, program by the end of 2029 • Build 100% capacity of civic educators in civic rights and responsibilities by the end of 2029	Promote civic and civil society engagement in development	• Develop and implement civic education programs for schools, communities, and vulnerable groups. • Engage the public through forums, town hall meetings. Etc. • Community outreach activities.	Civic Education Programme

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				• Utilize media platforms to disseminate information. • Collaborate with civil society organizations, community groups, and other stakeholders • Build capacity of civic educators,	
Inadequate service delivery	Strengthen citizen engagement and establish responsive complaints resolution system	Achieve at least 80% public access of the client Service Unit by the end of 2029.	Deepen political and administrative decentralization	• Develop a service delivery scorecard • Create a cross-Departmental/Unit task team • Organize public awareness campaigns on services and procedures of the Assembly • Celebration of customer service week • Adopt new medias to track complaints and delivery update	Client Service Improvement Programme
		100% capacity building of the client service staff by the end of 2029		• Conduct a Training Needs Assessment (TNA) to identify current knowledge gaps and tailor training to service delivery challenges.	

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Inadequate socio-economic data for planning and decision-making	Enhance data availability for evidence-based planning	Achieve 100% coverage in the collection of socio-economic data in 13 electoral areas within the Municipality by the end of 2029.	Improve decentralised planning	• Train relevant stakeholders, field officers, units, departments and inter-sectoral departments on data collection techniques. • Organise statistical meetings quarterly to sensitize and enhance data availability for evidence-based planning. • Request for essential logistics and equipment for data collection and reporting to enhance performance	Statistical Database Programmme
		Annual Research/ Surveys conducted on key developmental issues by the end of 2029	Improve coordination of population governance	• Develop and implement a structured annual research and survey plan aligned with the Municipality's development priorities. • Support Ghana Statistical Service on surveys and censuses, annual census aligned with the National development priorities.	Community Research and Censuses Programme
Inadequate capacity building	Enhance staff skills and competencies to improve productivity	At Least 95% Capacity Building Plan Implemented by the end of 2029	Strengthen the effectiveness, accountability, and efficiency of public institutions	• Carry out a comprehensive skills gap • Undertake a comprehensive assessment on training needs • Develop annual capacity building plan	Capacity Building Programme

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		100% Training Needs Assessed by the end of 2029		• Schedule targeted training sessions • Ensure consistent funding for training programs	
		Increase 60% Employee Productivity by the end of 2029		• Professional training for Career progressions • Conduct regular performance revie • Ensure timely submission of performance appraisal • Training and development • Career advancement opportunities	
	Create a comfortable and professional work environment	100% office equipment and furniture improved by end of 2029 .	Respect, protect human rights and provide access to effective remedies of victims of human rights abuses	• Survey all department/unit to identify the required equipment & furniture needs • Update asset register quarterly • Deploy a data Asset Management System (kobo collect, GIS • Develop fault tracking sheet • Implementation of FACU recommendation	Asset Management Programme
Inadequate occupational health safety services	Enhance employee's well-being and safety	• 80% Staff Health, Safety and Work Environment Improved by the end of 2029	Respect, protect human rights and provide access to effective remedies of victims of human rights abuses	• Maintain a clean and well-equipped office • Establish clear guidelines for safety and environmental practices at work practices in	Staff Management Programme

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				• Health and safety measures programme • Provide comprehensive well being • Organize annual health screening programs • Offer performance-based incentive and promotion	
Inadequate Vehicles and Logistics	Strengthen Fleet Management for Efficient Service Delivery of the Assembly	40% increase in the Assembly's fleet of vehicles by the end of 2029.	Improve human capital development and management	• Create a database of current vehicles including their condition. • Prepare and submit a consolidated vehicle procurement plan to the assembly. • Liase with procurement unit and administration for the procurement of vehicles • Include vehicle needs in the assembly's annual action plan and budget.	Fleet Management Programme
		80% reduction of down time of Assembly's fleet of vehicles by the end of 2029.		• Develop a vehicle maintenance schedule for servicing and repairs of both old and new vehicles. • Ensure that all vehicles are fueled to carry out assignments.	Operations and Maintenance Programme

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				• Ensure that roadworthy and insurance certificates are renewed yearly. • Recruitment of qualified drivers and periodic training for both old and new drivers of the assembly. • Enforce vehicle logs with supervisory oversight	

4.2 Structure Plan

Figure 4.1 Structure Plan of Ayawaso West Municipal Assembly

Source Physical Planning Department -AWMA, 2025

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CHAPTER FIVE
COMPOSITE DEVELOPMENT PROGRAMMES

5.0 Introduction

This Chapter presents the Programme of Action and Analysis of financial resources for Plan implementation. It provides a comprehensive list of programmes and a map that will be implemented to will serve as the guide to addressing the various problems identified for the plan period.

The PoA was prepared by identifying the various activities to be undertaken for the plan period, taking into account the development priorities. The costing of activities relied on prices from a market survey conducted by the Procurement Unit in 2025. Estimated resources to carry out the activities emanated from estimates of expected revenue based on the Assembly's performance from 2022 to 2025.

The identified programme and projects have been subjected to further analysis to ensure their sustainability and consistency by applying the Strategic Environmental Assessment (SEA) tools. Refer to Appendix 6.

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5.1 Programme of Action (PoA)

Table: 5.1: Programme of Action (PoA) of all Departments/Units

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT

Development Programme	Time Frame				Cost				Programme Status		Implementation Institution/ Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
Revenue Mobilization Programme							5,564,600.00		√		Dept. of Finance	Budget, Audit and any other Dept.
Financial Management Programme							1,309,680.00		√		Dept. of Finance	Budget. Audit
Agriculture Modernization Programme					102,149.92	689,620.01	1,888,808.79		√		Dept. of Agric.	Admin, RAD, Procurement, Transport, Dev't Planning
Monitoring and Evaluation Programme					46,997.10		258,703.18		√		Dept. of Agric.	
Cooperative Programme					142,014.60				√		Dept of Cooperatives	CUA
Monitoring and Evaluation Programme					88,179.00				√		Dept of cooperatives	BAC, Agric, Social Welfare

Business Development Services Programme							1,299,822.18		√		Business Advisory Center	Cooperative, Agric, NYA, YEA, Social Welfare, Dev'tPlanning, Financial Institution/Agencies, Culture
Local Economic Development					103,584.38		672,945.00		√		Business Advisory Center	Agric, Dev't Planning, Finance, Cooperative, Social Welfare, NYA

DEVELOPMENT DIMENSION: SOCIAL DEVELOPMENT

Development Programme	**Time Frame**				**Cost**				**Programme Status**		**Implementation Institution/ Department**	
	2026	**2027**	**2028**	**2029**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
Expanded Programme on Immunization Programme							200,000.00	400,000.00	√		Dept. of Health	NCCE, Education

Health Promotion Programme							320,000.00	80,000.00	√		Dept. of Health	NCCE, Social Welfare, Education/ISD
Mental Health Programme							200,000.00		√		Dept. of Health	Education, Social Welfare services
Community Health Planning and Services Programme							240,000.00		√		Dept. of Health	NCCE, Education
NCD Programme							240,000.00	100,000.00	√		Dept. of Health	NCCE, Education
Health Infrastructure Programme							500,000.00		√		Dept. of Health	Works Dept
Access to Education Programme						453,207.00	6,841,388.00		√		Dept. Education	GES
Science, Technology, Engineering, and Mathematics (STEM) Education Programme						236,258.00			√		Dept. Education	
Capacity Building Programme							1,126,19.00	275,734.00	√		Dept. Education	
Child rights Promotion and Protection Programme					339,999.66		167,076.00	116,025.00	√		DSW&CD	DOVVSU, Residential Homes, Assembly Members,

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												Community Members
Vulnerability Programme						928,292.82	373,136.40	67,108.86	√		DSW&CD	PWD's, Disability organizations, Assembly Members, DFMC Members NCPD, Resource Person
Local Economic Development Programme							658,372.26		√		DSW&CD	Assembly members, Groups, Community Members, Facilitators, NGO's/ CBO's
Gender Empowerment Programme							69,615.00		√		DSW&CD	Assembly Members, Community Members, Schools, Gender desk, Education, Health and Env't Health,

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												Opinion leaders
Monitoring and Evaluation Programme					37,128.00		120,666.00		√		DSW&CD	ECDC, NGO's, LEAP Secretariat, Assembly Members, Groups, Community members
National Apprenticeship Programme							59,486.16	487,741.25	√		National Youth Authority	MPO, TVET, Registered Master Craftsperson
AgriNext Programme								334,830.65	√		National Youth Authority	Agric. Depart. Dev't Planning
Health Promotion Programme							242,764.41		√		National Youth Authority	Health, Education, and PPAG
Human Capital Development and Management Programme							216,941.00		√		Youth Employment Agency	
Sport Development Programme							974,610.00		√		Dept. of Sports	Cooperative, Agric, NYA, YEA, Social

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												Welfare & Community Dev't / Planning Financial Institution Agencies, Culture
Birth Registration Programme							241,424.60		√		Birth and Death Registry	Ghana Health Service
Death Registration Programme							204,296.82		√		Birth and Death Registry	Ghana Health Service
Food Hygiene and Safety Programme							215,026.82		√		Env't Health Unit	Procurement, Health Directorate, Finance
Safe Environment Programme					339,999.66		46,456.41		√		Env't Health Unit	Health Directorate EPA, Police Service Breath Accra GARID NADMO

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												NCCE, Social Welfare
Sanitation and Waste Management Programme					859.035.81		3,754,012.80		√		Env't Health Unit	Dev't Planning, Statistics, Works, Zoomlion, Urban Roads, GARID

DEVELOPMENT DIMENSION: ENVIRONMENTAL AND HUMAN SETTLEMENT DEVELOPMENT

Development Programme	Time Frame				Cost				Programme Status		Implementation Institution/ Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
Law Enforcement Programme					77,597.76				√		EHSU	Tax Force, Police Service, Judiciary
Disaster Management Programme							1,606,351.74		√		NADMO	Hydrological Authority, Gmet, GNFS, NADMO HQ,
Climate Change Adaptation Programme						765,765.00			√		NADMO	Forestry Commission, Assembly Members,

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												Schools, Corporate Bodies
Monitoring & Evaluation Programme							418,209.79		√		NADMO	Stake Holders
Municipal Infrastructure Programme						20,050,000.00	20,080,000.00	1,450,000.00	√		Works Department	Procurement, Dev. Planning, Education, Health, etc.
Development Control Programme							1,402,518.00		√		Works Department	Physical Planning, Urban Road
Spatial Planning and Settlement Management Programme							3,144,355.00		√		Physical Planning	LUSPA, Members of Technical Sub Committee, Members of Spatial Planning Committee, SAT Members, Consultants
Routine Maintenance Programme					700,000	5,167,500	3,865,000		√		Roads Department	

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Periodic Maintenance Programme					22,800,000.00	7,800,000.00			√		Roads Department	Works Dept Physical Planning Dept
Drain Construction & Maintenance Programme					55,950,000.00	1,647,500.00	9,587,500.00	2,340,000.00	√		Roads Department	
Road Safety and Traffic Management Programme					11,500,000.00	306,000.00	15,730,000.00	1,840,000.00	√		Roads Department	
Road Safety Programme							145,103.46		√		NADMO	RSA, MTTD
Urban Transport Services Programme							656,113.00		√		Transport Department	GPRTU, Terminal Operators and Transport Union, Urban Roads Dept. Human Resource
Revenue Mobilization Programme							606,934.00		√		Management Information Systems	Budget Unit, Procurement Unit, Finance Department, Internal Audit Unit, Stores Unit

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Deployment, Installation and Routine Maintenance Programme							531,200.00		√		Management Information Systems	All Department

DEVELOPMENT DIMENSION: GOVERNANCE AND INSTITUIONAL DEVELOPMENT

Development Programme	**Time Frame**				**Cost**				**Programme Status**		**Implementation Institution/ Department**	
	2026	**2027**	**2028**	**2029**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
Meeting Coordination Programme							11,040,608.80		√		Gentral Admin.	MPO/MBO/MFO
Capacity Building Programme					451,473.48		769,872.00		√		Human Resource	Admin, Budget, Finance, MPO
Staff Management Programme							1,037,430.00		√		Human Resource	Finance, Health, Admin, Security, Env. Health
E-Procurement Programme							1,668,092.37		√		Procurement	Works, Roads Budget, Finance, Internal Audit and Dev't Planning

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Asset Management Programme							8,342,645.94		√		Estate	Procurement, Budget, Audit, Finance, Stores
Operations and Maintenance Programme							5,534,170.00		√		Estate	Works, Budget, Procurement, Finance, Audit
Information Dissemination Programme							212,400.00		√		Information Service	AWMA, Media, NCCE
Community Engagement Programme					630,000.00		910,000.00		√		Information Service	Media, Finance, Budget
Information Feedback Programme							132,000.00		√		Information Service	
Media Coverage Programme							134,000.00		√		Information Service	Media, Finance, Budget
Right To Information (RTI) Law Implementation Programme							90,000.00		√		Information Service	Finance, Budget
Fleet Management Programme							8,026,000.00		√		Transport	Procurement
Operations and Maintenance Programme							10,468,000.00		√		Transport	Administration, Finance

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Risk Management Programme							371,280.00		√		Internal Audit	All units/ Depts
Internal Control Programme							1,243,788.00		√		Internal Audit	All Units/ Depts, Edu-Cation Service Department
NACAP II Programme							556,920.00		√		Internal Audit	All units/Depts
Planning, Coordination and Implementation Programme						2,320,500.00	4,001,706.80	196,000.00	√		Dev't Planning	MPU, MEMBERS, PSU
Monitoring and Evaluation Programme						679,442.40	846,053.96		√		Dev't Planning	
Popular Participation Programme						492,914.83	492,914.83		√		Dev't Planning	
Budgeting, Monitoring and Evaluation Programme						398,068.69	1,608,273.04		√		Budget and Rating	Heads of Management Cost Centres Valuation
Fixed Asset Management and Accountability Programme							86,925.93		√		Budget and Rating	Finance, Internal Audit Accountant, Estate, Transport

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Tourism and Culture Programme							14,720.00		√		Tourism	Ayawaso West Municipal Assembly, GES
Civic Education Programme					394,000.00	295,000.00	391,000.00		√		NCCE	Education
Statistical Database Programme							241,515.00		√		Statistics department	All units and departments
Community Research and Censuses Programme					51,051.00		30,076.31		√		Statistics department	MIS, Dev;t Planning, Social welfare & Community Development, Health Dept. and Env't Health
Client Service Improvement Programme							560,000.00		√		Client Service Unit	MIS Information

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5.2 Programme Financing

The programme financing constitutes the total cost of implementing the Annual Action Plan for the period 2026-2029, amounting to GH₵ 282,282,861.89. This includes planned interventions across all the matic areas. However, a financing gap of GH₵ 70,827,322.45 remains. The Assembly aims to bridge this gap through Public-Private Partnerships (PPP), support from NGOs, development parteners, community contributions, and other innovative financing mechanisms.

Economic Development

Development Programme	Programme Cost	Expected Revenue & Source of Funding							Total (B)	Gap (C)=(B-A)
		GoG	IGF	DACF	DACF-RFG	ABFA	DPs	Others (Specify)		
Financial Management Programme	1,309,680.00	0.00	1,309,680.00	0.00	0.00	0.00	0.00	0.00	1,309,680.00	0.00
Modernization of Agriculture Programme	2,680,578.72	82,149.92	1,244,290.00	175,405.01	0.00	0.00	0.00	0.00	1,501,844.93	1,178,733.79
Monitoring and Evaluation Programme	305,700.28	46,997.10	258,703.18	0.00	0.00	0.00	0.00	0.00	305,700.28	0.00
Cooperative Programme	142,014.60	142,014.60	0.00	0.00	0.00	0.00	0.00	0.00	142,014.60	0.00
Monitoring and Evaluation Programme	88,179.00	62,234.00	0.00	0.00	0.00	0.00	0.00	0.00	62,234.00	25,945.00
Business Development Services Programme	1,299,822.18	0.00	656,719.18	0.00	0.00	0.00	0.00	0.00	656,719.18	643,103.00
Local Economic Development Programme	776,529.38	58,584.38	83,456.00	0.00	0.00	0.00	0.00	0.00	142,040.38	634,489.00
Total	**6,602,504.16**	**391,980.00**	**3,552,848.36**	**175,405.01**	**0.00**	**0.00**	**0.00**	**0.00**	**4,120,233.37**	**2,482,270.79**

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Social Development

Development Programme	Programme Cost	Expected Revenue & Source of Funding							Total (B)	Gap (C)=(B-A)
		GoG	IGF	DACF	DACF-RFG	ABFA	DPs	Others (Specify)		
Expanded Programme on Immunization Programme	600,000.00	0.00	200,000.00	0.00	0.00	0.00	0.00	400,000.00	600,000.00	0.00
Health Promotion Programme	400,000.00	0.00	320,000.00	0.00	0.00	0.00	0.00	80,000.00	400,000.00	0.00
Mental Health Programme	200,000.00	0.00	200,000.00	0.00	0.00	0.00	0.00	0	200,000.00	0.00
Community Health Planning and Services Programme	240,000.00	0.00	240,000.00	0.00	0.00	0.00	0.00	0	240,000.00	0.00
Non-Communicable Disease (NCD) Programme	340,000.00	0.00	240,000.00	0.00	0.00	0.00	0.00	100,000.00	340,000.00	0.00
Health Infrastructure Programme	500,000.00	0.00	500,000.00	0.00	0.00	0.00	0.00	0.00	500,000.00	0.00
Access to Education Programme	7,294,595.00	0.00	6,841,388.00	453,207.00	0.00	0.00	0.00	0.00	7,294,595.00	0.00
Science, Technology, Engineering, and	236,258.00	0.00	0.00	236,258.00	0.00	0.00	0.00	0.00	236,258.00	0.00

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Mathematics (STEM) Education Programme										
Capacity Building Programme	1,211,102.00	0.00	935,368.00	0.00	0.00	0.00	0.00	275,734.00	1,211,102.00	0.00
Child Rights Promotion and Protection Programme	829,161.06	339,999.66	373,136.40	0.00	0.00	0.00	0.00	116,025.00	829,161.06	0.00
Vulnerability Programme	1,653,773.94	0.00	258,372.26	428,292.82	0.00	0.00	0.00	67,108.86	753,773.94	900,000.00
Local Economic Development Programme	69,615.00	0.00	69,615.00	0.00	0.00	0.00	0.00	0.00	69,615.00	0.00
Gender Empowerment Programme	120,666.00	0.00	120,666.00	0.00	0.00	0.00	0.00	0.00	120,666.00	0.00
Monitoring and Evaluation Programme	410,264.40	37,128.00	373,136.40	0.00	0.00	0.00	0.00	0.00	410,264.40	0.00
National Apprenticeship Programme	547,227.41	0.00	59,486.16	0.00	0.00	0.00	0.00	287,741.25	347,227.41	200,000.00
AgriNext Programme	334,830.65	0.00		0.00	0.00	0.00	0.00	334,830.65	334,830.65	0.00
Health Promotion Programme	242,764.41	0.00	242,764.41	0.00	0.00	0.00	0.00	0.00	242,764.41	0.00
Human Capital Development and Management Programme	216,941.00	0.00	216,941.00	0.00	0.00	0.00	0.00	0.00	216,941.00	0.00
Sport Development Programme	974,610.00	0.00	974,610.00	0.00	0.00	0.00	0.00	0.00	974,610.00	0.00

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Birth Registration Programme	241,424.60	0.00	241,424.60	0.00	0.00	0.00	0.00	0.00	241,424.60	0.00
Death Registration Programme	204,296.82	0.00	204,296.82	0.00	0.00	0.00	0.00	0.00	204,296.82	0.00
Safe Environment Programme	386,456.07	339,999.66	46,456.41	0.00	0.00	0.00	0.00	0.00	386,456.07	0.00
Sanitation and Waste Management	4,613,048.61	859,035.81	3,254,987.80	0.00	0.00	0.00	0.00	0.00	4,114,023.61	499,025.00
Law Enforcement Programme	77,597.76	77,597.76	0.00	0.00	0.00	0.00	0.00	0.00	77,597.76	0.00
Food Hygiene and Safety Proogramme	215,026.82	0.00	215,026.82	0.00	0.00	0.00	0.00	0.00	215,026.82	0.00
Total	**22,159,659.55**	**1,653,760.89**	**16,127,676.08**	**1,117,757.82**	**0.00**	**0.00**	**0.00**	**1,661,439.76**	**20,560,634.55**	**1,599,025.00**

Evironment and Human Settlement Dvelopment

Development Programme	**Programme Cost**	**Expected Revenue & Source of Funding**							**Total (B)**	**Gap (C)=(B-A)**
		GoG	**IGF**	**DACF**	**DACF-RFG**	**ABFA**	**DPs**	**Others (Specify)**		
Disaster Management Programme	1,606,351.74	0.00	1,606,351.74	0.00	0.00	0.00	0.00	0.00	1,606,351.74	0.00
Road Safety Programme	145,103.46	0.00	0.00	145,103.46	0.00	0.00	0.00	0.00	145,103.46	0.00
Climate Change Adaptation Programme	765,765.00	0.00	0.00	765,765.00	0.00	0.00	0.00	0.00	765,765.00	0.00

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Monitoring & Evaluation Programme	418,209.79	0.00	418,209.79	0.00	0.00	0.00	0.00	0.00	418,209.79	0.00
Municipal Infrastructure Programme	40,580,000.00	0.00	15,080,000.00	9,567,488.00	0.00	0.00	0.00	1,450,000.00	26,097,488.00	14,482,512.00
Development Control Programme	1,402,518.00	0.00	1,402,518.00	0.00	0.00	0.00	0.00	0.00	1,402,518.00	0.00
Spatial Planning and Settlement Management Programme	3,144,355.00	0.00	3,144,355.00	0.00	0.00	0.00	0.00	0.00	3,144,355.00	0.00
Routine Maintenance Programme	9,732,500.00	700,000.00	3,865,000.00	5,167,500.00	0.00	0.00	0.00	0.00	9,732,500.00	0.00
Periodic Maintenance Programme	30,600,000.00	16,800,000.00	0.00	7,800,000.00	0.00	0.00	0.00	0.00	24,600,000.00	6,000,000.00
Drain Construction & Maintenance Programme	69,524,500.00	33,950,000.00	4,587,500.00	647,500.00	0.00	0.00	0.00	740,000.00	39,925,000.00	29,599,500.00
Road Safety and Traffic Management Programme	29,376,000.00	8,500,000.00	6,730,000.00	123,990.00	0.00	0.00	0.00	1,840,000.00	17,193,990.00	12,182,010.00
Urban Transport Services	656,113.00	0.00	656,113.00	0.00	0.00	0.00	0.00	0.00	656,113.00	0.00
Revenue Mobilization Programme	606,934.00	0.00	606,934.00	0.00	0.00	0.00	0.00	0.00	606,934.00	0.00
Deployment, Installation and Routine Maintenance Programme	531,200.00	0.00	531,200.00	0.00	0.00	0.00	0.00	0.00	531,200.00	0.00
Total	**189,089,549.99**	**59,950,000.00**	**38,628,181.53**	**24,217,346.46**	**0.00**	**0.00**	**0.00**	**4,030,000.00**	**126,825,527.99**	**62,264,022.00**

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Governance and Institutional Development

Development Programme	Programme Cost	Expected Revenue & Source of Funding							Total (B)	Gap (C)=(B-A)
		GoG	IGF	DACF	DACF-RFG	ABFA	DPs	Others (Specify)		
Meeting Coordination Programme	12,040,608.80	0.00	8,168,733.80	0.00	0.00	0.00	0.00	0.00	8,168,733.80	3,871,875.00
Capacity Building Programme	1,221,345.48	451,473.48	309,872.00	0.00	0.00	0.00	0.00	0.00	761,345.48	460,000.00
Staff Management Programme	1,037,430.00	0.00	1,037,430.00	0.00	0.00	0.00	0.00	0.00	1,037,430.00	0.00
E-Procurement Programme	1,668,092.37	0.00	1,668,092.37	0.00	0.00	0.00	0.00	0.00	1,668,092.37	0.00
Asset Management Programme	8,342,645.94	0.00	8,342,645.94	0.00	0.00	0.00	0.00	0.00	8,342,645.94	0.00
Operations and Maintenance Programme	5,534,170.00	0.00	5,534,170.00	0.00	0.00	0.00	0.00	0.00	5,534,170.00	0.00
Information Dissemination Programme	212,400.00	0.00	212,400.00	0.00	0.00	0.00	0.00	0.00	212,400.00	0.00
Community Engagement Programme	1,540,000.00	630,000.00	910,000.00	0.00	0.00	0.00	0.00	0.00	1,540,000.00	0.00

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Information Feedback Programme	132,000.00	0.00	132,000.00	0.00	0.00	0.00	0.00	0.00	132,000.00	0.00
Media Coverage Programme	134,000.00	0.00	134,000.00	0.00	0.00	0.00	0.00	0.00	134,000.00	0.00
Right To Information (RTI) Law Implementation Programme	90,000.00	0.00	90,000.00	0.00	0.00	0.00	0.00	0.00	90,000.00	0.00
Tourism and Culture Programme	333,376.55	0.00	183,246.89	0.00	0.00	0.00	0.00	0.00	183,246.89	150,129.66
Fleet Management Programme	8,026,000.00	0.00	8,026,000.00	0.00	0.00	0.00	0.00	0.00	8,026,000.00	0.00
Operations and Maintenance Programme	10,468,000.00	0.00	10,468,000.00	0.00	0.00	0.00	0.00	0.00	10,468,000.00	0.00
Risk Management Programme	371,280.00	0.00	371,280.00	0.00	0.00	0.00	0.00	0.00	371,280.00	0.00
Internal Control Programme	1,243,788.00	0.00	1,243,788.00	0.00	0.00	0.00	0.00	0.00	1,243,788.00	0.00
NACAP II Programme	556,920.00	0.00	556,920.00	0.00	0.00	0.00	0.00	0.00	556,920.00	0.00
Planning, Coordination and Implementation Programme	6,518,206.80	0.00	4,001,706.80	2,320,500.00	0.00	0.00	0.00	196,000.00	6,518,206.80	0.00
Monitoring and Evaluation Programme	1,525,496.36	0.00	846,053.96	679,442.40	0.00	0.00	0.00	0.00	1,525,496.36	0.00

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Popular Participation Programme	985,829.66	0.00	492,914.83	492,914.83	0.00	0.00	0.00	0.00	985,829.66	0.00
Budgeting, Monitoring and Evaluation Programme	2,006,341.73	0.00	1,608,273.04	398,068.69	0.00	0.00	0.00	0.00	2,006,341.73	0.00
Fixed Asset Management and Accountability Programme	86,925.93	0.00	86,925.93	0.00	0.00	0.00	0.00	0.00	86,925.93	0.00
Civic Education Programme	1,080,000.00	394,000.00	391,000.00	295,000.00	0.00	0.00	0.00	0.00	1,080,000.00	0.00
Statistical Database Programme	241,515.00	0.00	241,515.00	0.00	0.00	0.00	0.00	0.00	241,515.00	0.00
Community Research and Censuses Programme	81,127.31	51,051.00	30,076.31	0.00	0.00	0.00	0.00	0.00	81,127.31	0.00
Client Service Improvement Programme	560,000.00	0.00	560,000.00	0.00	0.00	0.00	0.00	0.00	560,000.00	0.00
Total	**66,037,499.93**	**1,526,524.48**	**55,647,044.87**	**4,185,925.92**	**0.00**	**0.00**	**0.00**	**196,000.00**	**61,555,495.27**	**4,482,004.66**
GRAND TOTAL (ALL DIMENSIONS)	**283,889,213.63**	**63,522,265.37**	**113,955,750.84**	**29,696,435.21**	**0.00**	**0.00**	**0.00**	**5,887,439.76**	**213,061,891.18**	**70,827,322.45**

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CHAPTER SIX
ANNUAL ACTION PLANS

6.0 Introduction

This chapter outlines the Annual Action Plans from 2026-2029 this will serve as the guide to addressing the various problems identified annually and provided the basis for annual budgeting.

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6.1 Annual Action Plan

6.1.0 Annual Action Plans for 2026

DEPARTMENT OF FINANCE

Objective: 95% Revenue achieved and leakages sealed by the end of 2029														
Programme: Revenue Mobilization Programmes														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize quarterly revenue monitoring, mobilization and taskforce by Dec. 2026	AWMA							1,000,000.00		√		Finance Dept	Administration, Budget, Audit and any other unit of the department.
2.	T&T and call credit for Revenue Collectors by Dec. 2026	AWMA							120,200.00		√		Finance Dept.	Finance Dept.
Objective: Reduce financial infraction in the Auditor General's report to below 1% by the end of 2029														
Programme: Financial Management Programmes														
3.	Organize training on the International Public Sector Accounting Standard (IPSAS) by Dec. 2026	CAGD							70,400.00		√		Finance Dept.	All MMDA's
4.	Organize training on the GIFMIS Application by Dec. 2026	CAGD/RCC							80,400.00		√		CAGD/RCC	All MMDA's

5.	Validation of quarterly Financials by CAGD by Dec. 2026	CAGD							70,000.00		√		CAGD RCC	All MMDA'S
6.	Preparation of monthly and annual Financial Statements by Dec. 2026	AWMA							60,000.00		√		Finance Dept.	Audit, Budget, Procurement and Stores

DEPARTMET OF AGRICULTURE

Objective: Increase climate-smart agricultural practices among 300 farmers from 50% to 70% by the end of 2029.														
Programme: Agriculture Modernization Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize four (4) training sessions for farmers on gaps/climate-smart agriculture by Dec. 2026.	AWMA					5,000.00		23,200.00		√		AGRIC	RAD
2.	Crop/Livestock demonstration for farmers on improved technology by Dec. 2026.	AWMA							8,000.00		√		AGRIC	RAD
3.	Organize municipal farmers day celebration by Dec. 2026.	AWMA						120,000.00	80,000.00		√		AGRIC	

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4.	Promote Rabbit Rearing by Dec. 2026.	AWMA							7,200.00		√		AGRIC	
5.	Organize a study tour for farmers by Dec. 2026.	AWMA							21,500.00		√		AGRIC	Transport
Objective: Increase the adoption of home and backyard gardening from 100 to 200 households by the end of 2029.														
6.	Promote home/backyard gardening in 200 homes/10 schools by Dec. 2026.	AWMA						15,000.00	150,000.00			√	AGRIC	Planning, Procurement.
7.	Promote small-holder household fish farming by Dec. 2026.	AWMA						15,000.00	20,300.00			√	AGRIC	Planning, Procurement.
Objective: Income-generating agricultural activities for 200 women by the end of 2029.														
8.	Demonstration for women on agro-processing/ income generation by Dec. 2026.	AWMA							10,600.00			√	AGRIC	RAD SW&CD
9.	Organize municipal food fair to promote local foods by Dec. 2026.	AWMAA							32,214.00			√	AGRIC	Admin
Objective: 40% to 80% surveillance in livestock and crops increased by the end of 2029.														
10.	Routine Surveillance by Dec. 2026	AWMA					4,200.00		5,000.00			√	AGRIC	Procurement, Transport
11.	Organize Anti-Rabies Vaccination by Dec. 2026.	AWMA						10,000.00	17,300.80			√	AGRIC	Transport

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12.	Surveillance and monitoring of pests and diseases on farms by Dec. 2026.	AWMA					2,000.00		2,000.00			√	AGRIC	
Objective: Build 100% capacity of all field staff in modern agricultural tools and techniques by the end of 2029.														
13.	Ensure effective office administration by Dec. 2026.	AWMA					3,500.00		22,785.76		√			Procurement
14.	Organize quarterly technical review meeting by Dec. 2026.	AWMA					2,000.00		4,800.00		√			
15.	Organize a management meeting by Dec. 2026.	AWMA					1,000.00		2,000.00		√			
16.	Organize staff meeting by Dec. 2026	AWMA					1,500.00		6,800.00		√			
17.	Organize RELC planning session by Dec. 2026	AWMA							7,325.00		√			
18.	Build the Capacity of Staff on Improved Modern Agricultural Tools by Dec. 2026.	AWMA							7,200.00		√			
19.	Staff Training	AWMA					4,500.00				√			
Objective: Increase 60% of farmer-based cooperatives by the end of 2029.														
20.	Farmer group formalization by Dec. 2026.								10,000.00		√			
Objective: 80% to 98% M&E of Agric operations improved by the end of 2029.														
Programme: Monitoring and Evaluation Programme														

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21.	AEA Farm & Home visit by Dec. 2026.	AWMA					3,200.00		14,400.00		√		AGRIC	
22.	MAO monitoring and supervision by Dec. 2026.	AWMA					5,400.00		27,200.00		√		AGRIC	
23.	MDA monitoring by Dec. 2026.	AWMA					3,000.00		10,500.00			√	AGRIC	
24.	MPCU monitoring by Dec. 2026	AWMA							7,928.00			√	AGRIC	MPCU

DEPARTMENT OF COPERATIVES

Objective: 50% increase in registered and operational cooperative societies by the end of 2029													
Programme: Cooperative Program													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization and education for forming cooperatives by Dec. 2026.	AWMA					3,600.00				√		Dept of Cooperatives	BAC Social Welfare
2.	Registration of groups into a cooperative by Dec. 2026	AWMA					3,000.00				√		Dept of Cooperatives	

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3.	Registration of farmers' groups by Dec. 2026	AWMA					3,000.00				√		Dept of Cooperatives	Agric
4.	Organize stakeholders' meetings in educational and financial institutions by Dec. 2026	AWMA					6,000.00				√		Dept of Cooperatives	CUA
5.	Organize capacity-building training for executives and members of cooperative societies by Dec. 2026.	AWMA					15,000.00				√		Dept of Cooperatives	CUA
Objective: 80% increase in compliance and regulatory framework of cooperatives by the end of 2029														
Programme: Monitoring and Evaluation program														
6.	Audit of all cooperative societies by Dec. 2026	AWMA					8,000.00				√		Dept of Cooperatives	
7.	Supervision of annual general meetings of audited societies by Dec. 2026	AWMA					5,000.00				√		Dept of Cooperatives	
8.	Visitation and inspection of societies at meetings and offices by Dec. 2026	AWMA					6,000.00				√		Dept of Cooperatives	

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DEPARTMENT OF BUSINESS ADVISORY CENTER (BAC)

Objective: Support 60% of MSMEs with business advice and counselling services by the end of 2029														
Programme: Business Development Services														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 2 No. Training on financial management and bookkeeping by Dec. 2026	AWMA							38,750.00		√		BAC	Cooperative/Agric/ Social Welfare
2.	Organize 2 No. Kaizen concept for MSMEs by Dec. 2026	AWMA					28,344.00				√		BAC	GEA/JICA
3.	Digitalization in marketing and branding for 120 MSMEs by Dec. 2026	AWMA							20,644.00		√		BAC	Cooperative/Social Welfare
4.	Facilitate OSHEM (Occupational, Safety, Health and Environment) for 40 MSMEs by Dec. 2026	AWMA							15,399.20		√		BAC	Fire Service/Cooperative/Transport/Agric
5.	Conduct business counselling and advisory Services for 200 MSMEs by Dec. 2026	AWMA							23,900.00		√		BAC	Cooperative
6.	Train 300 Youth in Entrepreneurship by Dec. 2026	AWMA							36,220.00		√		BAC	Cooperative/Finance

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7.	Follow-ups, Monitoring and Evaluation on 80 MSMEs by Dec. 2026	AWMA							15,705.00		√		BAC	Cooperative/Development Planning
Objective: Formalize 80% of informal MSMEs and start-ups by the end of 2029														
8.	Regularization of 120 informal businesses with various regulatory bodies by Dec. 2026	AWMA							52,764.00		√		BAC	GEA/ORC/GSA/FDA
9.	Conduct 2 No. Step-by-step coaching, checklists, and help desks by Dec. 2026	AWMA							31,842.00		√		BAC	Dev't Planning/Finance/Environment
Objectives: 15% to 35% increase in participation of MSMEs in consultative forums by the end of 2029														
10.	Organize 2 No. Business Stakeholders Forum by end of 2026 by Dec. 2026	AWMA							27,962.00				BAC	Cooperative/Agric/ Social Welfare
Objectives: Train 1,000 youth in vocational skills by the end of 2029														
Local Economic Development														
11.	Sensitization on Local Economic Development by Dec. 2026	AWMA							75,000.00		√		BAC	Agric/Development Planning/Finance/Cooperative/Social Welfare
12.	Create Local Economic Development Forum by Dec. 2026	AWMA							10,000.00		√		BAC	Agric/Cooperatives

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13.	Train 150 post apprentices in business development by Dec. 2026	AWMA							60,000.00		√		BAC	Agric/Cooperatives
14.	Apprenticeship/Technical Training and Skills Development by Dec. 2026	AWMA					23,900.00				√		BAC	NYA/Cooperative/ Social Welfare

CENTER FOR NATIONAL CULTURE

Objective: Achieve 80% participation of youth in cultural and tourism activities in the municipality by the end of 2029														
Programme: Tourism and Culture Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 1 day workshop on student drama and arts festivals for twenty (20) basic school teachers by Dec. 2026	AWMA							3,000.00		√		CNC	Education
2.	Organize 1 day competition in art and drama festival for ten (10) basic schools by Dec. 2026	AWMA							10,000.00		√		CNC	Education
3.	Organize 2 day training in beads works festival for twenty (20) youth by Dec. 2026								7,000.00		√		CNC	NYA

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4.	Organize 5-day arts and crafts bazaar for 20 Visual Artists by Dec. 2026	AWMA							20,000.00		√		CNC	Education
5.	Organise trade shows on tourism potentials in the municipality by Dec. 2026	AWMA							32,000.00		√		CNC	

DEPARTMENT OF HEALTH

Objective: At least two functional public health facilities provided within the municipality by the end of 2029														
Programme: CHPS/Health Infrastructure														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Capacity Building of staff on the proper use, maintenance, and repair of medical equipment by Dec. 2026	AWMA							10,000.00		√		MHD	Procurement
2.	Capacity building of staff to provide efficient and quality health services by Dec. 2026.	AWMA							12,000.00		√		MHD	ICD -GHS
Objectives: 24-hour service delivery within all public health facilities by the end of 2029														
3.	Development of clear protocols for 24-hour operations, including emergency response plans by Dec. 2026.	AWMA							60,000.00		√		MHD	ICD-GHS

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Objectives: Public health facilities equipped with at least 95% of the essential medical supplies and equipment by the end of 2029														
4.	Inventory assessment yearly to identify gaps and needs in the health infrastructure by Dec. 2026	AWMA							318,000.00		√		MHD	Works Dept, Procurement Unit
5.	Inspection and testing of medical equipment to ensure functionality and safety by Dec. 2026.	AWMA							80,000.00		√		MHD	Procurement
6.	Procurement of furniture and medical equipment for CHPS services by Dec. 2026	AWMA							700,000.00		√		MHD	Procurement
Objective: 95% minimum coverage of all antigens achieved in the Expanded Program of Immunization by the end of 2029														
Programme: EPI														
7.	Implementation of vaccination campaigns and routine immunizations by Dec. 2026	AWMA							142,000.00	400,000.00	√		MHD	EPI -RHD
8.	Capacity building of healthcare workers on immunization protocols, vaccine management, and communication strategies by Dec. 2026.	AWMA							15,000.00		√		MHD	EPI-RHD
9.	Train healthcare workers on disease surveillance, reporting, and response protocols by Dec. 2026.	AWMA							20,000.00		√		MHD	
10	Build capacity on data collection mechanisms to capture disease	AWMA							10,000.00		√		MHD	

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	reports from various sources - health facilities and laboratories by Dec. 2026													
Objectives: Disease surveillance system strengthened to report and respond to outbreaks within 48 hours by the end of 2029														
11	Develop communication networks for disease reporting and response by Dec. 2026	AWMA							13,000.00		√		MHD	ISD
Objective: Public awareness campaigns on disease prevention and control measures conducted at least twice every year by the end of 2029														
Programme: Health Promotion														
12	Development of educational materials • Substance Abuse • NCD • Disease prevention by Dec. 2026	AWMA							70,000.00	80,000.00	√		MHD	NCCE/ SOCIAL WELFARE/ EDUCATION /ISD
13	Training of CHWs to disseminate information and promote disease prevention measures by Dec. 2026	AWMA							50,000.00		√		MHD	ISD
14	Collaborate with local media outlets to broadcast public health messages by Dec. 2026	AWMA							20,000.00		√		MHD	ISD/MIS
15	Develop and use social media platforms to reach a wider audience by Dec. 2026.	AWMA							10,000.00		√		MHD	ISD/MIS

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Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by the end of 2029														
16	Organization of town hall meetings, workshops, and awareness walks • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2026	AWMA							20,000.00		√		MHD	ISD, Planning Unit, Environmental Unit
17	Community engagement with leaders and influencers • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2026	AWMA							80,000.00		√		MHD	Administration
18	Dissemination of educational materials to schools, churches, mosques by Dec. 2026	AWMA							40,000.00			√	MHD	ISD/ADM
19	Community education and sensitization. • Available services and hours of operation. • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2026	AWMA							30,000.00			√	MHD	Education/ISD/Social Welfare
Objectives: Reduce premature mortality associated with NCD by 25% by the end of 2029														

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Programme: NCD														
20	Screening programmes for NCDs (hypertension, Diabetes, Cancers) by Dec. 2026	AWMA							60,000.00	20,000.00		√	MHD	NCCE/ISD
21	Training and capacity building on NCDs by Dec. 2026.	AWMA							100,000.00			√	MHD	
Objectives: Reduce the incidence of NCDs by 50% by the end of 2029														
22	Development of a surveillance system to track NCD-related data, including mortality and risk factors by Dec. 2026	AWMA							80,000.00			√	MHD	
Objectives: Data captured on all persons reporting to the health care facilities as cases of substance abuse by the end of 2029														
Programme: Mental Health														
23	Develop a standardized reporting form to collect relevant data on substance abuse cases by Dec. 2026.	AWMA							50,000.00		√		MHD	ICD-RHD
Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by the end of 2029														
24	Training for healthcare providers on identifying and reporting substance abuse cases by Dec. 2026	AWMA							80,000.00		√		MHD	Social Welfare
Objectives: Establish a mental health unit in all public health facilities by the end of 2029														
25	Designate space in health facilities for this unit by Dec. 2026.	AWMA							70,000.00	100,000.00	√		MHD	Works Dept

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Objectives: Establish mental health units in 40% of private health facilities by the end of 2029													
26	Establish referral systems to ensure seamless care and support by Dec. 2026							10,000.00		√		MHD	

EDUCATION DEPARTMENT

Objective : 90% access to education for all school-age children by Dec. 2029 to promote equal opportunities													
Programme : Access to Education Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GOG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize My first day at school in 2026	All Schools							23,815.00		√		Education	Assembly
2.	Organize a 2 day under 13 (inter-district) games in soccer, netball, volley ball and hand ball in basic school in the municipality by Dec. 2026	La Bawaleshie school park							17,424.00		√		Education	Assembly
3.	Organize a one day inter schools' athletics competition by Dec. 2026	Elwak sports stadium						21,219.00			√		Education	Assembly

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4.	Organize mock for final year JHS students in the public basic Schools by Dec. 2026	All final year learners						39,200.00			√		Education	Assembly
5.	Menstrual Hygiene Day Celebration by Dec. 2026	All Schools						34,160.00			√		Education	Assembly
6.	Infrastructural Development in some Schools by Dec. 2026	Bethany Sch, Atraco Sch							200,000.00		√		Education	Assembly
7.	Supply of furniture for public schools by Dec. 2026	AWMA							550,000.00		√		Education	Procurement
8.	Supply of computer and accessories for public schools by Dec. 2026	University Staff Village Dzorwulu Primary ATTRACO Abelenkpe Basic 1							800,000.00		√		Education	Procurement
Objective :	**50% to 70% increase in rate of interest in STEM in Ayawaso West by Dec. 2029**													
Programme :	**Science Technology, engineering, and Mathematics (STEM) Education**													
9.	Organize Municipal Science, Technology, Mathematics, Innovation, Education (STMIE) Exhibition by Dec. 2026	All Public Schools						16,169.00			√		Education	
10	Participating in Regional Science, Technology, Mathematics,	AWMA						34,738.00			√		Education	

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	Innovation, and Education (STMIE) Camping by Dec. 2026													
Objective :	**At least twenty (20) in service training and workshops for teachers and Officers organised by 2029**													
Programme :	**Capacity Building Programme**													
11	Organize a one-day school performance appraisal meeting (SPAM) for stake holders in the municipality by Dec. 2026	Pentecost Church Roman Ridge							16,454.00		√		Education	Assembly
12	Seminars and conferences for directors by Dec. 2026	AWMA								16,500.00	√		Education	Assembly
13	Organize professional learning development for teachers by Dec. 2026	All schools							19,965.00		√		Education	Assembly
14	Organize training on Differentiated Learning by Dec. 2026	All Schools							23,133.00		√		Education	Assembly
15	Schools march parade and KIDDIE March by Dec. 2026	Abelemkpe Astroturf								150,000.00	√		Education	Assembly
16	Monitoring of the public basic schools in the municipality and BECE Examination by Dec. 2026	All schools								83,875.00	√		Education	Assembly

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DEPRTMENT OF SOCIAL WELFARE AND COMMUNITY DEVELOPMENT

Objective: At least 90% child right promotion and protection awareness improved by the end of 2029														
Programme: Child Rights Promotion and Protection Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Child right promotion and protection activities, child maintenance, access custody, family welfare a general welfare of children in need of care and protection by Dec. 2026	AWMA							8,000.00	(UNICEF-25,000.0)	√		DSW&CD	Preschools DOVVSU Assembly Members Residential Homes
2.	Facilitate tracing and reintegration by Dec. 2026	AWMA							7,000.00		√		DSW&CD	Assembly Members Community Members
Objectives: Reduce the incidence of missing, abandoned, stranded, abused, non -maintenance, custody and access cases from 80% to 30% by the end of 2029														
3.	Conduct Social investigations on Missing, abandoned, stranded, abused children by Dec. 2026	AWMA							10,000.00		√		DSW&CD	Assembly Members Community Members
Objectives: Capacity building for Care Givers increased from 50 & to 80% by the end of 2029														

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4.	Training and capacity building for caregivers and attendance of Early childhood Development Center by Dec. 2026	AWMA						11,000.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers / Attendants
Objective: 90% PWD's, aged and vulnerable groups supported and empowered by the end of 2029.													
Programme: Vulnerability Programme													
5.	Identification, and collection of data on Persons with Disability by Dec. 2026	AWMA						9,600.00			√	DSW&CD	PWD, s
6.	Support and empower Persons with Disability by Dec. 2026	AWMA						180,000,00			√	DSW&CD	Disability organizations Assembly Members
7.	Training for occupational empowerment by Dec. 2026	AWMA						10,420.00			√	DSW&CD	PWD's
8.	Organise DFMC meeting by Dec. 2026	AWMA							16,120.00		√	DSW&CD	NCPD GFD DFMC Members
9.	Initiate, facilitate and supervise the Disbursement Process for persons with disabilities by Dec. 2026	AWMA							22,000.00		√	DSW&CD	
10.	Expenses on persons with disability on day of disbursement by Dec. 2026	AWMA								14,460.00	√	DSW&CD	PWD, s Resource
11.	Facilitate Social Investigation report by Dec. 2026	AWMA							3,000.00		√	DSW&CD	

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12.	Training for occupational empowerment by Dec. 2026	AWMA						10,420.00			√		DSW&CD	PWD's
13.	Support and assistance to the needy and vulnerable by Dec. 2026	AWMA							30,000.00		√		DSW&CD	Beneficiaries NGO's Community Members Assembly Members
Objectives : At least 95 % of vulnerable and indigenes identified and enrolled on NHIS by the end of 2029														
14.	Enrollment of vulnerable by Dec. 2026	AWMA							9,280.00		√		DSW&CD	NHIS Beneficiaries
Objectives: Empower 1000 women and youth by the end of 2029.														
15	Programme**: Local Economic Development programme**													
16	Organise skills training • Wig Cap • Soya beans processing • Freshener, toilet wash and floor cleaner • Decoration ie floral arrangement, bridal fan, fascinator, raising art by Dec. 2026	AWMA							42,220.00		√		DSW&CD	Assembly Members Groups Community members Resource person NGO's/ FBO
Objective: 85% community sensitization programmes on gender-based violence conducted by 2029														
Programme: Gender Empowerment Programme														
17	Undertake advocacy, sensitization, education and awareness creation on	AWMA							7,500.00				DSW&CD	Assembly Members

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	social issues, health, environmental, economic issues eg. Menstrual hygiene by Dec. 2026												Community Members Schools Gender desk, Education, Health and Env't Health Opinion leaders
18	Gender based violence intervention activities and programs. Eg. Menstrual Hygiene by Dec. 2026	AWMA							7,500.00		√		DSW&CD	Assembly Members Community Members, Schools, Gender desk, Education, Health and Env; t Health, Opinion leaders
Objective: Improve M&E activities from 40% to 80% by the end of 2029														
Program: Monitoring and Evaluation Programme														
19	Monitoring of utilization of the Funds by Dec. 2026	AWMA							7,000.00		√		DSW&CD	PWD's Community Members, Assembly Members

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20	Monitoring and supervising the activities of Non-Governmental Organization (NGO's) by Dec. 2026	AWMA							10,000.00		√		DSW&CD	NGO
21	Monitoring, supervising, and facilitating the registering and processing of Early childhood development centres by Dec. 2026	AWMA							9,000.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers Attendants
22	Monitoring of LEAP and Social Protection programmes by Dec. 2026	AWMA					8,000.00				√		DSW&CD	Beneficiaries Assembly Members

NATIONAL YOUTH AUTHORITY (NYA)

Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029

Programme: National Apprenticeship Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Train and equip youth on apprenticeship skills – e.g., Dressmaking by Dec. 2026	AWMA								82,872.00	√		NYA	Dev't Planning, TVET, Registered

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														Master Craftsperson
2.	Register 500 unemployed youth by Dec. 2026	AWMA								1,000.00	√		NYA	**A**gric Dept. Dev't Planning,
3.	Select and vet qualified artisans in the trade by Dec. 2026	AWMA								10,000.00	√		NYA	**A**gric Dept Dev't Planning,
4.	Conduct M & E for the apprentice by Dec. 2026	AWMA							9,580.00		√		NYA	**A**gric Dept. Dev't Planning,
5.	Train and equip 200 youth on Commercial Riding – Okada by Dec. 2026	AWMA								11,222.00	√		NYA	NRSA, Mun. Urban Roads, Dev't Planning, YEA
Objective: 100% of qualified staff increased by the end of 2029														
6.	Capacity building for staff by Dec. 2026	AWMA							1,398.00		√		NYA	HRM, Dev't Planning,.
Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029														
Programme: AgriNext Programme														
7.	Support 50 graduates in the Agric value chain by Dec. 2026	AWMA								34,940.00	√		NYA	**A**gric Dept. Dev't Planning,

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8.	Organize 2-day training for 100 youth on the Agric. value chain – AgriNext by Dec. 2026	AWMA								8,735.00	√		NYA	**A**gric. Depart. Dev't Planning,
9.	Provide start-up kits for 50 youth in the Agric value chain by Dec. 2026	AWMA								34,940.00	√		NYA	**A**gric Dept. Dev't Planning,
Objective: Provide comprehensive health education to 1000 adolescents and youth within the municipal 13 schools by the end of 2029														
Programme: Health Promotion Programme														
10.	Organize 2 sensitization on Adolescent Reproductive Health by Dec. 2026	AWMA							17,398.00		√		NYA	Health & Education, Dev't Planning, PPA, AIDS Comm.
11.	Organize 2 sensitization on substance abuse by Dec. 2026	AWMA							17,398.00		√		NYA	Health & Education, Dev't Planning, PPAG
12.	Organize 2 sensitization on mental health and well-being (substance abuse) by Dec. 2026	AWMA							17,398.00		√		NYA	Health & Education, Dev't Planning, PPAG

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YOUTH EMPLOYMENT AGENCY (YEA)

Objective: 60% reduction in youth unemployment by the end of 2029														
Programme: Human Capital Development and Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Public education and sensitization exercise by Dec. 2026	AWMA							8,500.00		√		YEA	
2.	Registration and recruitment of beneficiaries for YEA modules by Dec. 2026	AWMA							6,000.00		√		YEA	
3.	Youth Training by Dec. 2026	AWMA							28,000.00		√		YEA	
4.	Frequent monitoring and evaluation of beneficiaries by by Dec. 2026	AWMA							15,600.00		√		YEA	
5.	Capacity building workshop by Dec. 2026	AWMA							26,000.00		√		YEA	Security Services (e.g. Ghana Police Service)/Env; t Health
6.	Headcount of YEA beneficiaries by Dec. 2026	AWMA							4,000.00		√		YEA	
7.	Digital skills for livelihood by Dec. 2026	AWMA							32,000.00		√		YEA	

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DEPARTMENT OF SPORTS

Objective: At least 50% community involvement in Sports and recreational programs by the end of 2029

Programme: Sport Development Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Develop community-based Sports and recreational activities by Dec. 2026	AWMA							47,000.00		√		Department of Sports	NYA, NSA
2.	Organize quarterly community Sports outreach by Dec. 2026	AWMA							10,000.00		√		Department of Sports	NYA, NSA
3.	Organize targeted girls' Sports competitions by Dec. 2026	AWMA							7,000.00		√		Department of Sports	Social Welfare, NGOs
4.	Organize annual Sports festival by Dec. 2026	AWMA							40,000.00		√		Department of Sports	NSA, Assembly
5.	Organize quarterly inter-community and inter-school competitions by Dec. 2026								23,000.00		√		Department of Sports	NYA, NSA
Objectives: Improve sport logistics from 10% to 50% by the end of 2029														
6.	Procurement of sport logistics by Dec. 2026								15,000.00		√		Department of Sports	Procurement
Objective: 80% youth trained in Sports management by the end of 2029														

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7.	Train 500 youth in Sports management and entrepreneurship by Dec. 2026	AWMA					28,344.00		55,000.00		√		Department of Sports	BAC, YEA
8.	Organize 3 days coaches' clinic for 20 males and females by Dec. 2026								13,000.00		√		Department of Sports	BAC, YEA

BIRTH AND DEATH REGISTRY

Objective: 30% to 90% coverage for birth registrations achieved by the end of 2029

Programme: Birth Registration Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Organise mass registration on birth registration by Dec. 2026	AWMA							24,300.00		√		Birth & Death	Ghana Health Service
Objective: At least 80% of death registration by the end of 2029														
Programme: Death Registration Programme														
2.	Organise mass registration on death by Dec. 2026	AWMA							26,730.00		√		Birth & Death	Ghana Health Service
Objective: 70% of households' outreach campaigns conducted by the end of 2029														
3.	Organise community outreach on birth and death registration by Dec. 2026	AWMA							18,690.00		√		Birth & Death	Ghana Health Service

4.	Quarterly update of birth and death registration by Dec. 2026	AWMA							14,900.00		√		Birth & Death	

ENVIRONMENTAL HEALTH UNIT

Objectives: Ensure a safe and conducive environment for residents by the end of 2029													
Programme: Safe Environment Program													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization on • Solid waste management • Control of noise, air quality • Promotion of household toilets by Dec. 2026	AWMA					37,620.00		10,010.00		√		Env't Health Unit	EPA, Police Service, A/M Breath Accra GARID NADMO
2.	Organize • Routine premises & churches inspection • Public hygiene education by Dec. 2026	AWMA					35,640.00				√		Env't Health Unit	NCCE, Social welfare
Objective: 60-80% improved sanitation in households and public spaces by the end of 2029														
Programme: Sanitation and Waste Management														

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3.	Collection of Data and update of DESSAP by Dec. 2026	AWMA							42,977.00		√		Env't Health Unit	Planning Unit, Statistic
4.	Evacuation of refuse heap and drain desilting to prevent flooding by Dec. 2026	AWMA					14,394.60		129,925.40		√		Env't Health Unit	Works, zoom lion
5.	Facilitate the • Control of weeds & street Beautification • Disinfection and fumigation • Procurement of Cleansing materials and PPEs by Dec. 2026	AWMA					37,589.20		227,403.00		√		Env't Health Unit	Tax Force Police service ZOOMLION, MSWR Procurement unit
6.	Monthly clean up exercise to prevent the outbreak of communicable diseases by Dec. 2026	AWMA					133,036.2		434,563.8		√		Env't Health Unit	Assembly Members, residence association
Objective: 95% increase in public health enforcement and compliance by the end of 2029														
Programme: Law Enforcement Program														
7.	Enforcement of Bye Laws and Prosecution by Dec. 2026	AWMA					16,720				√		Env't Health Unit	Tax force, police service, judiciary
Objective: Strengthen food safety practices and regulatory compliance across the municipality by the end of 2029														
Programme: Food Hygiene and Security														

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8.	Facilitate • Mass medical screening • Nutrition intervention programmes • Printing food vendors cards by Dec. 2026	AWMA							46,332.00		√		Env't Health Unit	Procurement Finance

NATIONAL DISASTER MANAGEMENT ORGANISATION (NADMO)

Objective: Reduce the vulnerabilities (risk) and impact of disasters from 25% to 50% by the end of 2029														
Programme: Disaster Management & Prevention														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Hold Disaster Committee Meetings by Dec. 2026	AWMA							68,413.40		√		NADMO	Relevant Agencies
2.	World Disaster Day Celebration by Dec. 2026	AWMA							26,339.50		√		NADMO	Assembly and Relevant Institutions
Objectives: Strengthen risk assessment and early warning system forecasting from 15%-50% by the end of 2029														
3.	Prepare Disaster risk Preparedness Plan by Dec. 2026	AWMA							12,500.00		√		NADMO	
Objectives: 10% - 50% increment of relief support to Disaster Victims by the end of 2029														

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4.	Procure Relief Items by Dec. 2026	AWMA							177,075.00		√		NADMO	Procurement Unit
Objective: Build 100% capacity of NADMO staff for Disaster management by the end of 2029														
5.	Staff Training by 2 Dec. 2026	AWMA							7,881.50		√		NADMO	NADMO Hydro Dept. HQ, Gmet. Hydro Authority.
Objective: At least 70% road accident reduced by the end of 2029														
Programme: Road Safety Program														
6.	Organize road safety campaign in various Lorry Stations, Churches, Mosques and Markets by Dec. 2026	Lorry Stations							31,696.50		√		NADMO	RSA., MTTD., etc.
Objective: 90% climate change effects reduced by the end of 2029														
Programme: Climate Change Adaption Program														
7.	Tree planting Exercise by Dec. 2026	Municipal wide						181,500.00			√		NADMO	FC, Assembly Members, Schools
8.	Climate change sensitization programs by Dec. 2026	Municipal wide						34,716.00			√		NADMO	Hydro Dept., NADMO HQ
Objectives: Achieve 60% reduction in fire outbreaks in high-risk communities by the end of 2029														
9.	Sensitization on fire outbreak by Dec. 2026	Municipal wide						10,700.00			√		NADMO	
Objective: 90% disaster preparedness and response timeliness improved by the end of 2029														
Programme: Monitoring and Evaluation Program														

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10.	Monitoring & Evaluation of Flood Prone areas & Other Disaster Risk by Dec. 2026	Flood Prone Areas							90,112.00		√		NADMO	PP Dept., Works Dept., Others

DEPARTMENT OF WORKS

Objective: Ensure 90% of all municipal infrastructure is safe, sustainable and disability friend by the end of 2029														
Programme: Municipal Infrastructure Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Construction of 6 Unit Classroom Block with Ancillary Facility at ATTRACO Basic School Phase II by Dec. 2026	ATTRACO Mempehuasem						1,800,000.00			√		Works Dept.	Dev. Planning Procurement, and Education
2.	Construction of ICT Centre at the Reformers (Roman Ridge by Dec. 2026	Mamobi Prisons Roman Ridge							800.000.00		√		Works Dept.	Procurement and MIS
3.	Construction of pavement and landscaping at ATRACO School by Dec.2026	ATTRACO Mempehuasem								1,450,000.00	√		Works Dept.	Dev. Planning Procurement, and Education
4.	Construction of Police Station at Roman Ridge by Dec.2026	Roman Ridge						600,000.00			√		Works Dept.	Procurement, Planning and

														Ghana Police Serv.
5.	Construction of Mechanized Borehole for public toilet at Santana by Dec.2026	Santana							80,000.00		√		Works Dept.	Procurement and Market Executives
6.	Fencing of La-Bawaleshie School by Dec.2026	La-Bawalashie							400,000.00		√		Works Dept.	Dev. Planning Education
7.	Renovation of La-Bawaleshie School Toilet by Dec.2026	La-Bawaleshie							80.000.00		√		Works Dept.	Dev. Planning Education, Env't Health and Ass. Man
8.	Construction of 18-unit classroom block at Dzorwulu JHS PH1/2 by Dec.2026	Dzorwulu						2,000,000.00			√		Works Dept.	Dev. Planning Education
9.	Construction of office complex by Dec.2026	AWMA							2,000,000.00		√		Works Dept.	
10	Water Storage for Bawaleshie School by Dec.2026	La-Bawaleshie						800,000.00			√		Works Dept.	Dev. Planning, Ghana Water and Education
11	Fencing of Tesano Police Station by Dec.2026	Tesano						100,000.00			√		Works Dept.	Dev. Planning Procumbent and Ghana Police Serv.
12	Installation and Maintenance of Street Lights by Dec.2026	Municipal wide						50,000.00	50,000.00		√		Works Dept.	Dev. Planning Procurement,

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														Roads and Assembly Members
Objective: Reduce 70% of unauthorized structures and Slums expansions by the end of 2029														
Programme: Development Control Programme														
13	Facilitate the demolition exercises (unauthorized structures) by Dec.2026	AWMA							178,000.00		√		Works Dept.	Physical Planning and Urban Roads
14	Regularization of temporary structure including car garages by issuance of Planning Permit by Dec.2026	AWMA							60,000.00		√		Works Dept.	Physical Planning, Urban Roads
15	Procurement of construction materials, petty tools and development control tools by Dec.2026	AWMA							36,240.00		√		Works Dept.	Management, Procurement
Objectives: Train 100% building inspectors and increase staffing by 50% by the end of 2028														
16	Capacity for building inspectors by Dec.2026	AWMA							30,000.00		√		Works Dept.	Human Resource

ROADS DEPARTMENT

Objective: Ensure 90% Road Infrastructure is safe motorist and pedestrians by the end of 2029													
Programme: Routine Maintenance													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**IGF**	**DACF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Grading of gravel Roads by Dec. 2026	AWMA					700,000.00				√		Roads Department	
2.	Pothole Patching of Roads by Dec. 2026	AWMA							650,000.00		√		Roads Department	
3.	Minor Drainage Repairs by Dec. 2026	AWMA							560,000.00		√		Roads Department	
4.	Replacement of Metal Gratings by Dec. 2026	AWMA							380,000.00		√		Roads Department	
Objective: 80% local road paved by the end of 2029														
Programme **Periodic Maintenance**														
5.	Partial Reconstruction of Local Roads by Dec. 2026	Westlands					4,000,000.00				√		Roads Department	
6.	Gravelling of Local Roads by Dec. 2026	Mempeasem					800,000.00				√		Roads Department	
7.	Partial Reconstruction of Local Roads by Dec. 2026	Abelenkpe					2,400,000.00				√		Roads Department	Works/Physical Planning
Objective: Reduce 80% flooding incidence in hotspots area by the end of 2029														
Programme: Drain Construction & Maintenance														
8.	Construction of Storm Drains by Dec. 2026	East Legon					8,000,000.00				√		Roads Department	Works, Physical Planning
9.	Construction of Roadside Drains by Dec. 2026	North Dzorwulu					2,300,000.00				√		Roads Department	
10.	Desilting of Open Drains by Dec. 2026	AWMA					650,000.00	250,000.00			√		Roads Department	

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11.	Culvert Construction by Dec. 2026	Boundary Road					3,800,000.00				√		Roads Department	
12.	Desilting of Storm Channels by Dec. 2026	AWMA					720,000.00				√		Roads Department	
13.	Cleaning of Open Drains by Dec. 2026	AWMA					180,000.00				√		Roads Department	
Objective: 85% vehicular-vehicular road crushes at signalized intersections reduced by 2029														
Programme: Road Safety and Traffic Management														
14.	Construction of Pedestrian Walkway by Dec. 2026	Continental Road								1,450,000.00	√		Roads Department	
15.	Replacement of Road Signs by Dec. 2026	AWMA								150,000.00	√		Roads Department	
16.	Construction of Speed Humps by Dec. 2026	Okponglo, Roman Ridge								240,000.00	√		Roads Department	
17.	Traffic Light Supervision by Dec. 2026	Municipality- wide						72,000.00			√		Roads Department	
Objectives: Develop 2 modern transport terminals in the municipality by the end of 2029														
18.	Construction of Transport Terminal by Dec. 2026	Shiashie					4,250,000.00				√		Roads Department	Works, Physical Planning
Objectives: Reduce 50%-night accidents attributable to visibility by 2029														
19.	Maintenance of Streetlights by Dec. 2026	AWMA					500,000.00				√		Roads Department	

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20.	Installation of Streetlights by Dec. 2026	AWMA					2,500,000.00				√		Roads Department	

PHYSICAL PLANNING DEPARTMENT

Objective: 100% completion of the Spatial Development Framework by the end of 2029														
Programme: Spatial Planning and Settlement Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Continuation of spatial development frameworks and update of local plans by Dec. 2026	AWMA							340,000.00		√		PPD	LUSPA Technical Sub and Spatial Planning Committee Members
Objective: Ensure 95% local plans updated and documented by the end of 2029														
2.	Update the East Legon, East Legon ambassadorial, and East Legon Ambassadorial local plans by Dec. 2026	AWMA							236,745.00		√		PPD	LUSPA Technical Sub and Spatial Planning Committee Members
Objective: Turnaround time for processing Development Permit applications reduced from 27 days to 20 days by the end of 2029														

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3.	Organize 12 no. technical-subcommittee inspections by Dec. 2026	AWMA							135,160.00		√		PPD	Tech Sub Members
4.	Organize 12 no. technical-subcommittee meeting by Dec. 2026	AWMA							132,040.00		√		PPD	Tech Sub Members
5.	Organize 12 no. spatial planning committee meetings by Dec. 2026	AWMA							151,540.00		√		PPD	Tech Sub Members
Objective: 95% open spaces landscaped by the end of 2029														
6.	Landscaping and beautification of open spaces to improve urban greening by Dec. 2026	AWMA							130,000.00		√		PPD	Consultancy
Objective: 100% street named and property addressed by the end of 2029														
7.	Organize 4 No. Street Naming Meeting by Dec. 2026	AWMA							35,280.00		√		PPD	SAT Members
8.	Installation and maintenance of street poles with street names by Dec. 2026	AWMA							230,000.00		√		PPD	Consultancy
Objective: 4No. Assembly owned public schools' properties registered by the end of 2029														
9.	Registration of land and landed properties by Dec. 2026	AWMA							70,000.00		√		PPD	Consultancy
Objective: At least 95% existing boundary with sister municipalities by the end of 2029														
10.	Resolve boundary dispute with sister assemblies by Dec. 2026	AWMA							30,000.00		√		PPD	Assembly Members, RCC

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TRANSPORT DEPARTMENT

Objective: At least 80% of terminals complying with National Road Safety Regulations Act by the end of 2029														
Programme: Urban Transport Services														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization exercise for key stakeholders on urban passenger transport services and by law operational procedures by Dec. 2026	AWMA							16,500.00		√		Transport Department	GPRTU, Terminal operators and transport unions and Urban Roads Dept.
2.	Conduct route monitoring and enforcement activities by Dec. 2026	AWMA							18,150.00		√		Transport Department	GPRTU, Transport union, Urban Roads Dept
3.	Update public transport, operators, vehicles, drivers and terminals by Dec. 2026	AWMA							19, 965.00		√		Transport Department	
4.	Capacity building for staff by Dec. 2026	AWMA							21,965.00		√		Transport Department	Human Resource
Objectives: Improve road safety interventions from 20% to 60% by the end of 2029														

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5.	Organize road safety campaign and sensitization for Transport Union and vehicle users by Dec. 2026	AWMA							24,161.00		√		Transport Department	GPRTU, Terminal operators transport unions and Urban Road Dept.

GENERAL ADMINISTRATION DEPARTMENT

Objective: 100% of Assembly and Committee meetings organized according to schedule by the end of 2029													
Programme: Meeting Coordination													
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 5 No. General Assembly meetings by Dec. 2026	Dzorwulu							601,260.00		√		Admin	Budget, Finance, Dev't Planning
2.	Organize 5 No. Executive Committee meetings by Dec. 2026	Dzorwulu							206,855.00		√		Admin	Budget, Finance, Dev't Planning
3.	Organize 12 No. Finance & Admin. Sub-committee meetings by Dec. 2026	Dzorwulu							185,724.00		√		Admin	Budget, Finance
4.	Organize 4 No. Social Service Sub-committee meetings by Dec. 2026	Dzorwulu							61,908.00		√		Admin	SW&CD/Budget, Finance

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5.	Organize 4 No. Sports & Recreation Sub-committee meetings by Dec. 2026	Dzorwulu						61,908.00		√		Admin	Budget, Finance, Education
6.	Organize 5 No. Development Planning Sub-committee meetings by Dec. 2026	Dzorwulu						77,385.00		√		Admin	Budget, Finance, Dev't Planning
7.	Organize 4 No. Justice & Security Sub-committee meetings by Dec. 2026	Dzorwulu						61,908.00		√		Admin	Budget, Finance
8.	Organize 5 No. Works Sub-committee meetings by Dec. 2026	Dzorwulu						77,385.00		√		Admin	Budget, Finance, Works
9.	Organise 4 No. LED Committee meetings by Dec. 2026	Dzorwulu						61,908.00		√		Admin	
10.	Organize 12 No. Management meetings by Dec. 2026	Dzorwulu						51,876.00		√		Admin	Budget, Finance,
11.	Organize 5 No. National celebrations (World Aids Day, Independence Day, Farmers Day, Sallah, Homowo) by Dec. 2026	Dzorwulu						379,500.00		√		Admin	Budget, Finance, Dev't Planning, Agric

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12.	Organize 2 No. Inter-Sectoral Stakeholder Engagement meetings by Dec. 2026	Dzorwulu							114,048.00		√		Admin	Budget, Finance, Dev't Planning
13.	Organize 4 No. District Health Management meetings by Dec. 2026	Dzorwulu							114,048.00		√		Admin	Budget, Finance, Health
14.	Organize 4 No. Mun. Education Oversight Committee meetings by Dec. 2026	Dzorwulu							72,688.00		√		Admin	Budget, Finance, Education
15.	Organize 8 No. Audit Committee meeting by Dec. 2026	Dzorwulu							148,676.00		√		Admin	Budget, Finance
16.	Organize 12 No. MUSEC meeting by Dec. 2026	Dzorwulu							343,992.00		√		Admin	Budget, Finance,
17.	Organize 4 No scholarships Committee meetings by Dec. 2026	Dzorwulu							31,372.00		√		Admin	Budget, Finance, Education
18.	Award scholarships to Brilliant but Needy students by Dec. 2026	Dzorwulu							88,000.00		√		Admin	Budget, Finance, Education
19.	Conduct 4 Quarterly Monitoring of Sub-structures by Dec. 2026	Dzorwulu							35,816.00		√		Admin	Budget, Finance, Dev't Planning

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20.	Organize 4 Quarterly PRCC meetings by Dec. 2026	Dzorwulu						140,052.00		√		Admin	Budget, Finance, Dev't Planning
21.	Procure Marriage Registration Materials by Dec. 2026	Dzorwulu						19,536.00		√		Admin	
22.	Conduct Church/Marriage Monitoring Activities by Dec. 2026	Dzorwulu						19,536.00		√		Admin	
23.	Conduct Inspection of Churches for Registration of Marriages by Dec. 2026	Dzorwulu						14,652.00		√		Admin	
24.	Facilitate 12 No. monthly mobilization for Assembly members by Dec. 2026	Dzorwulu						454,740.00		√		Admin	Budget, Finance
25.	Organize 4 No. HIV/AIDs Committee meeting by Dec. 2026	Dzorwulu						42,592.00		√		Admin	Budget, Finance, Dev't Planning
26.	Organize 3No. sensitization programmes on HIV/AIDs in schools and communities by Dec. 2026	Dzorwulu						99,000.00		√		Admin	Budget, Finance, Dev't Planning
27.	Participate in GALGA Conference by Dec. 2026	Dzorwulu						66,000.00		√		Admin	
28.	Participate in DPA/CPA Training Programmes by Dec. 2026	Dzorwulu						88,000.00		√		Admin	
29.	Organize Sports and Health Activities by Dec. 2026	Dzorwulu						13,200.00		√		Admin	

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30.	Organise Security Operation Dec. 2026	Dzorwulu							330,000.00		√		Admin	
31.	Support for security service operation and logistics by Dec. 2026	Dzorwulu							418,800.00		√		Admin	
	Pay Legal Fees and Retainer Services by Dec. 2026	Dzorwulu							110,000.00		√		Admin	
32.	Organize School Feeding Activities by Dec. 2026	Dzorwulu							44,000.00		√		Admin	
33.	Facilitate MP Projects by Dec. 2026	Dzorwulu							44,000.00		√		Admin	
34.	Facilitate Records Management Activities by Dec. 2026	Dzorwulu							135,000.00		√		Admin	
35.	Operationalization of Sub Structures by Dec. 2026	Dzorwulu							300,000.00		√		Admin	

CLIENT SERVICE UNIT

Objective: Achieve at least 80% access of the public to the client Service Unit by the end of 2029													
Programme: Client Service Improvement Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Organize public awareness campaigns on services and procedures of the Assembly by Dec. 2026	AWMA							45,000.00		√		Client Service Unit	MIS Information
2.	Celebration of customer service week by Dec. 2026	AWMA							30,000.00		√		Client Service Unit	MIS Information
3.	Capacity building for staff by Dec. 2026	AWMA							65,000.00		√		Client Service Unit	MIS Information

HUMAN RESOURCE DEPARTMENT

Objectives: At least 95% capacity building plan implemented by the end of 2029														
Programme: Capacity Building Programme														
No	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Facilitate the implementation of Capacity building programs by Dec. 2026	AWMA					97, 280.00		42, 800.00		√		HR	Dev't Planning
2.	Refresher training for Assembly Members on Local governance Act by Dec. 2026	AWMA							109,987.00		√		HR	Admin.
3.	Local government Service protocols by Dec. 2026	OHLS							40,000.00		√		HR	Fin/budget

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4.	Professional training for career progression by Dec. 2026	GIMPA							60,000.00		√			Admin/budget
Objectives: 100% training needs assessed by the end of 2029															
5.	Carry out training needs assessments by Dec. 2026	AWMA							3,000.00		√		HR	Admin.
Objectives: 80% staff health, safety and work environment improved by the end of 2029															
Programme: Staff Management Programme															
6.	Facilitate the implementation of appraisal schedule by Dec. 2026	AWMA							20,000.00		√		HR	Admin
7.	Organize staff durbars by Dec. 2026	AWMA							40,000.00		√		HR	Admin/Fin.
8.	Staff performance management by Dec. 2026	AWMA							30,000.00		√		HR	Admin
9.	Carry out monthly salary validation by Dec. 2026	AWMA							15,000.00		√		HR	Finance
10	Organize health screening for staff by Dec. 2026	AWMA							30,000.00		√		HR	Mun, Health
11	Monitoring of security personnels/ Refuse Laborers by Dec. 2026	AWMA							20,000.00		√		HR	Security/Env. Health
12	Provision of Support for staff welfare by Dec. 2026	AWMA							45,000.00		√		HR	Admin
13	Retirement packages and send off packages for national service personnel by Dec. 2026	AWMA							30,000.00		√		HR	Admin

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PROCURMENT UNIT

Objective: 100% compliance of E-Procurement System (GHANEPS) by the end of 2029														
Programme E- Procurement Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Prepare 4No. procurement plan and updates by Dec. 2026	AWMA							44,413.47		√		Procurement	ETC
2.	Organize 5No. tender opening meeting by Dec. 2026	AWMA							16,280.00		√		Procurement	
3.	Organize 40No. tender evaluation meetings by Dec. 2026	AWMA							130,240.00		√		Procurement	
4.	Organize 10No. tender committee meetings by Dec. 2026	AWMA							53,680.00		√		Procurement	ETC
5.	Organize 3No. regional tender committee meetings by Dec. 2026	AWMA							37,950.00		√		Procurement	RTC
6.	Organize market survey for common user items by Dec. 2026	AWMA							11,682.00		√		Procurement	
7.	Procurement of • 2 No. laptop • 1 No. Desktop computer by Dec. 2026	AWMA							60,500.00		√		Procurement	Statistics Estate

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ESTATE UNIT

Objective: 100 % Maintenance of Assembly Asset by the end of 2029													
Programme: Operation and Maintenance Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Maintenance of Assembly's Properties by Dec. 2026	AWMA							330,000.00		√		Estate	Works, Budget Procurement Finance,
2.	Facilitate • Payment of ECG Utilities • Payment of GHWCL Utilities by 2026	Dzorwulu Westland ATTRACO							690,960.00		√		Estate	Finance Budget, Audit
3.	Facilitate A/C Servicing by Dec. 2026	AWMA							198,000.00		√		Estate	Finance, Audit Procurement
Objective: Improve 100% office equipment and furniture by the end of 2029														
Programme: Asset Management Programme														
4.	Organize Quarterly Assets Condition Assessment by Dec. 2026	AWMA							15,180.00		√		Estate	Finance, Budget, Audit
5.	Quarterly updating of Asset Register by Dec. 2026	AWMA							9,060.00		√		Estate	Finance, Budget, Audit
6.	Embossing of Office Equipment's by Dec. 2026	AWMA							3,500.00		√		Estate	Budget Procurement

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														Finance
7.	Assembly's Office Accommodation Rental by Dec. 2026	AWMA							1,296,000		√		Estate	Finance, Budget, Audit
8.	Health Directorate rental by Dec. 2026	Westlands							132,000		√		Estate	Finance, Budget, Audit
9.	Procurement of Generator & installation by Dec. 2026	AWMA							308,000.00		√		Estate	Finance, Budget, Audit
10.	Procurement of Equipment's &materials for Embossment by Dec. 2026	AWMA							22,000.00		√		Estate	Finance, Budget, Audit

DEPARTMENT OF INFORMATION SERVICE

Objective: Increase citizen awareness by 90% in national and local policies by the end of 2029													
Programme: Information Dissemination Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Disseminate information, announcement, and sensitization on government policies to residents by Dec. 2026.	AWMA							45,600.00		√		ISD	Finance, Media Budget

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Objective: At least 95% increase in community attendance at engagement fora by the end of 2029													
Programme: Community Engagement Programme													
2.	MCE's community engagement by Dec. 2026	AWMA					150,000.00		220,000.00		√		ISD	Media Administration/ Development Planning
Objective: 90% annual surveys on key issues and polices of government services by the end of 2029													
Programme: Information Dissemination Programme													
3.	Design and administer 4 questionnaires on topical issues to the public by Dec. 2026	AWMA							12,000.00		√		ISD	
4.	Conduct 4 No. market survey by Dec. 2026.	AWMA							6,000.00		√		ISD	
Objective: 100% increase in media coverage of Assemblies activities by the end of 2029													
Programme: Media Coverage Programme													
5.	Organize Media Coverage of Assembly's activities by Dec. 2026.	AWMA							26,000.00		√		ISD	Media, MIS
Objective: Provide 100% response to all RTI requests from public by Dec. 2029													
Programme: Right to Information (RTI) Law Implementation Programme													
6.	Educate public on RTI Law and Information requests by Dec. 2026.	AWMA							15,000.00		√		ISD	NCCE

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MANAGEMENT INFORMATION SYSTEMS (MIS) UNIT

Objective. Deploy essential IT hardware and software required for optimal MIS operations by the end of 2029														
Programme: Deployment, Installation and Routine Maintenance Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Procurement • Anti-Virus • Microsoft Windows Server Application • Rack Server • UPS and Stabilizers Electronic Seal by Dec. 2026	AWMA							171,934.00		√		MIS	Budget Unit, Finance Department Procurement Unit
2.	Hosting and License renewal • Hosting of the Server space for the CRM • Hosting of Website • SSL renewal • SMS data renewal for CRM by Dec. 2026	AWMA							100,000.00		√		MIS	Budget Unit, Finance Department, Procurement Unit
3.	Website Updating by Dec. 2026	AWMA							5,000.00		√		MIS	All Department
Objective. Improve IT equipment and logistics from 30% to 75% by the end of 2029														

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4.	Annual maintenance • Computers • Printers • Fix Telephones by Dec. 2026	AWMA							50,000.00		√		MIS	All Departments
Objective. 90% BOP and PR bills printed annually by 31st January for the planned period by the end of 2029														
Programme: Bill Preparation and Printing, and Deployment, Installation and Routine Maintenance														
5.	Printing of Bills • Business Operating Permit (BOP) • Property Rate by Dec. 2026	AWMA							55,000.00		√		MIS	Budget, Stores, Procurement, Finance Department, Internal Audit, Stores

TRANSPORT UNIT

Objective: 40% Increase of the assembly's fleet of vehicles by the end of 2029														
Programme: Fleet Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Procurement of 2no. pickup by Dec. 2026	AWMA							2,100,000.00		√		Transport Unit	Procurement Unit

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2.	Procurement of 1no. Cargo Truck by Dec. 2026	AWMA							1,300,000.00		√		Transport Unit	Procurement Unit
3.	Procurement of vehicle tires by Dec. 2026	AWMA							121,500.00		√		Transport Unit	Procurement Unit
4.	Procurement of vehicle accessories by Dec. 2026	AWMA							88,000.00		√		Transport Unit	Procurement Unit
Objective: 80% reduction of down time of Assembly's fleet of vehicles by the end of 2029														
Programme: Operations and Maintenance														
5.	Purchase of fuel and lubricants for Assembly's fleet of vehicles by Dec. 2026	AWMA							1,091,400.00		√		Transport Unit	Administration, Finance
6.	Monthly fuel for HOD and unit heads by Dec. 2026	AWMA							583,200.00		√		Transport Unit	Administration, Finance
7.	Maintenance of Assembly's fleet of vehicles by Dec. 2026	AWMA							484,000.00		√		Transport Unit	Administration, Finance
8.	Renewal of roadworthy and insurance certificate for Assembly's fleet of vehicle by Dec. 2026	AWMA							108,800.00		√		Transport Unit	Administration /Finance
9.	Procurement of 20no. vehicle log books by Dec. 2026	AWMA							1,900.00		√		Transport Unit	

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INTERNAL AUDIT UNIT

Objective: Assist Management reduce audit infractions and organizational risk by 95% by the end of 2029														
Programme: Internal Control Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Preparation of audit plan by Dec. 2026	AWMA							60,000.00		√		IAU	IAA
2.	Carry-out four quarterly audits by Dec. 2026.	AWMA							80,000.00		√		IAU	
3.	Carry out • 2 Special audits • Preparation and submission of Monthly ESPV audits by Dec. 2026	AWMA							48,000.00		√		IAU	Procurement Unit
Objective: Achieve 85% implementation of NACAP II by the end of 2029														
Programme: NACAP II Programme														
4.	Three sensitizations on NACAP by Dec. 2026	AWMA							120,000.00				IAU	Management
Objective: Reduce organizational risk by 95% by the end of 2029														
Programme: Risk Mangement Programme														

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5.	Facilitate periodic review of Enterprise Risk Register by Dec. 2026	AWMA							80,000.00		√		IAU	HR, Finance, Stores,

DEVELOPMENT PLANNING UNIT

Objective: Achieve at least 85% implementation of AAP annually by the end of 2029														
Programme: Planning, Coordination and Implementation Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize quarterly MPCU Meetings by Dec.2026	AWMA							158,160.00		√		DPU	MPCU
2.	Preparation of Community Action Plan (CAP) for 13 Electoral Areas by Dec.2026	AWMA							83,983.00		√		DPU	MPCU Members
3.	Preparation of Strategic Environmental Assessment by Dec. 2026	AWMA							64,612.00		√			Works, Roads, PPD
4.	Facilitate the • Preparation of Concept Notes • Preparation of Environmental and Social Safeguards for projects implementation by Dec. 2026	AWMA							127,800.00		√		DPU	Safeguard Team

5.	Facilitate the implementation of Electoral Area Development Projects from April to Dec. 2026	AWMA						500,000.00	410,000.00		√		DPU	Procurement, Budget, Finance Works, Roads and Audit
6.	Institutional coordination of GARID Project by Dec. 2026	AWMA								98,000.00(GARID)	√		DPU	PSU
Objective: 100% utilization of M&E results for preplanning by the end of 2029														
Programme: Monitoring and Evaluation Programme														
7.	Undertake Monitoring and Evaluation of projections programme and projects in the Municipality by Dec. 2026	AWMA						146,400.00	139,960.00		√		DPU	MPCU Members Technical Teams
Objective: Build 100% capacity of HoDs in planning and M&E by the end of 2029														
8.	Capacity building for M&E Team by Sept 2026	AWMA							45,000.00		√		DPU	Human Resource
Objective: 100% increase in participation of stakeholders in town hall meetings by the end of 2029														
Programme Popular Participation Programme														
9.	Organize 2 No. PFM Town Hall meetings from March and Sept. 2026	AWMA						106, 330.00	106, 330.00		√		DPU	MPCU, Assembly Members, Unit

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														Committee, Stakeholders

BUDGET AND RATING UNIT

Objective: Develop Annual Composite Budgets to align with the Assembly's Medium Term Development Plan by the end of 2029														
Programme: Budgeting, Monitoring and Evaluation Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organise • Quarterly Budget Committee Meeting • Review of Composite Budget by Dec. 2026	AWMA							55,128.00		√		Budget and Rating	Heads of Management Cost Centres
2.	Prepare and Gazetting 2026 Fee-Fixing Resolution by Dec. 2026	AWMA							68,629.00		√		Budget and Rating	Finance, MIS, Environmental Health, Physical Planning, Social Welfare, Audit, Ghana Publishing
3.	Facilitate the	AWMA						85,772.00	13,929.00		√		Budget and Rating	Heads of Management Cost

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	• Preparation of 2026 Composite Budget • departmental budget hearing data collection exercise to rate new businesses by Dec. 2026													Centres, Land Valuation Division, Finance, Statistics
4.	Organize Rate assessment committee meetings by Dec. 2026	AWMA							27,116.70		√		Budget & Rating	Land Valuation Division, Revenue Accountant, MIS, Physical Planning &Works Finance, Estate, Transport, Audit
5.	Organize Fixed Asset Committee Meeting by Dec. 2026	AWMA							24,717.00		√		Budget & Rating	Finance, Estate Works, Audit
6.	Undertake Data Collection and Valuation of Properties by Dec. 2026	AWMA							48,483.30		√		Budget & Rating	Land Valuation Division, Revenue MIS, Physical Planning &Works Audit
7.	Implementation and evaluation of the 2026 Composite budget and organizing the Revenue Team meeting	AWMA							45,738.00		√		Budget & Rating	

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NATIONAL COMMISSION FOR CIVIC EDUCATION (NCCE)

Objective: At least 70% participation of residents in civic education, program by the end of 2029														
Programme: Civic Education Program														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize Education on Child Protection Issues with the communities and Faith Based Organizations by Dec. 2026	AWMA					15,000.00		7,500.00	25,000.00	√		NCCE	Social Welfare
2.	Organize civic education programmes by Dec. 2026	AWMA					25,000.00		8,500.00	10,000.00	√		NCCE	GES
3.	Citizenship week celebration by Dec. 2026	AWMA					10,000.00		10,000.00	10,000.00	√			
4.	Organize public education on decentralization and local governance by Dec. 2026	AWMA					20,000.00		10,000.00	15,000.00	√		NCCE	Audit
5.	Education on the district level election by Dec. 2026	AWMA					20,000.00		15,000.00	10,000.00	√		NCCE	Electoral Commission
Objectives: Build 100% capacity of civic educators in civic rights and responsibilities														
6.	Organize training programs for civic educators and community leaders by Dec. 2026	AWMA					15,000.00		7,500.00	25,000.00	√		NCCE	GES and MEDIA

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7.	Organize Workshops and training sessions for public officials and institutions by Dec. 2026	AWMA					15,000.00		7,500.00	10,000.00	√		NCCE	GES and AWA

DEPARTMENT OF STATISTICS

Objective: 100% coverage of socio-economic data of all 13 electoral areas within the Municipality by the end of 2029														
Programme: Statistical database programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize a quarterly data collection exercise to update socio-economic data by Dec. 2026	AWMA							41,360.00		√		Statistics Department	Account, MIS, Dev't Planning, SW&CD, and Budget Unit.
Objective: Annual research and surveys conducted on key developmental issues by the end of 2029														
Programme: Community Research and Censuses programme														
2.	Conduct a survey to assess public satisfaction with support services for	AWMA					11,000.00		660.00		√		Statistics Department	Dev't Planning, SW&CD

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	vulnerable populations and their impact on AWMA by Dec. 2026													

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6.1.1 Annual Action Plan for 2027

DEPARTMENT OF FINANCE

Objective: 95% Revenue achieved and leakages sealed by the end of 2029														
Programme: Revenue Mobilization Programmes														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize quarterly revenue monitoring, mobilization and taskforce by Dec. 2027	AWMA							1,200,000.00		√		Finance Dept.	Administration, Budget, Audit and any other unit of the department.
2.	T&T and call credit for revenue collectors by Dec. 2027	AWMA							164,200.00		√		Finance Dept.	Finance Dept.
3.	Purchase of value books by Dec. 2027	AWMA							70,600.00		√		Finance Dept.	Finance Dept.
Objective: Reduce financial infraction in the Auditor General's report to below 1% by the end of 2029														
Programme: Financial Management Programme														
4.	Organize Training on the International Public Sector Accounting Standard (IPSAS) by Dec. 2027	CAGD							80,400.00		√		Finance Dept.	All MMDA's

5.	Organize training on PFM Act,2016 Act 921 by Dec. 2027	CAGD/RCC							90,400.00		√		CAGD/RCC	All MMDA's
6.	Validation of Quarterly Financials by CAGD by Dec. 2027	CAGD							60,040.00		√		CAGD AND RCC	All MMDA'S
7.	Preparation of Monthly and Annual Financial Statements by Dec. 2027	AWMA							60,600.00		√		Finance Dept.	Audit, Budget, Procurement and Stores

DEPARTMENT OF AGRICULTURE

Objective: 50% to 70% of climate-smart agricultural practices among 300 farmers increased by the end of 2029														
Programme: Agriculture Modernization Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize Four (4) training sessions for farmers on gaps/climate-smart agriculture by Dec. 2027.	AWMA					5,250.00		24,360.00		√		AGRIC	RAD
2.	Crop/Livestock demonstration for farmers on improved technology by Dec. 2027	AWMA							8,400.00		√		AGRIC	RAD
3.	Organize municipal farmers day celebration by Dec. 2027	AWMA						126,000.00	84,000.00		√		AGRIC	

4.	Promote Rabbit Rearing by Dec. 2027.	AWMA							7,560.00		√		AGRIC	
5.	Organize a study tour by Dec. 2027.	AWMA							22,575.00		√		AGRIC	Transport
Objective: Increase the adoption of home and backyard gardening from 100 to 200 households by the end of 2029														
6.	Promote home/backyard gardening in 200 homes/10 Schools by Dec. 2027.	AWMA						15,750.00	157,500.00		√		AGRIC	Planning, Procurement.
7.	Promote small-holder household fish farming by Dec. 2027.	AWMA						15,750.00	21,315.00		√		AGRIC	Planning, Procurement.
Objective: Income-Generating Agricultural Activities for 200 Women by the end of 2029														
8.	Demonstration for women on agro-processing/ income generation by Dec. 2027.	AWMA							11,130.00		√		AGRIC	RAD SW&CD
9.	Organize municipal food fair to promote local foods by Dec. 2027.	AWMA							33,824.70		√		AGRIC	Admin
Objective: 40% to 80% Surveillance in Livestock and Crops increased by the end of 2029														
10.	Routine surveillance by Dec. 2027	AWMA					4,410.00		5,250.00		√		AGRIC	Procurement, Transport
11.	Organize Anti-Rabies Vaccination by Dec. 2027.	AWMA						10,500.00	18,165.84		√		AGRIC	Transport
12.	Surveillance and Monitoring of Pests and Diseases on Farms by Dec. 2027.	AWMA					2,100.00		2,100.00		√		AGRIC	
Objective: Build the Capacity of all Field Staff in Modern Agricultural Tools and Techniques by the end of 2029														
13.	Ensure Effective Office Administration by Dec. 2027.	AWMA					3,675.00		23,925.05		√		AGRIC	Procurement

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14.	Organize quarterly technical review meeting by Dec. 2027.	AWMA					2,100.00		5,040.00		√		AGRIC	
15.	Organize a management meeting by Dec. 2027.	AWMA					1,050.00		2,100.00		√		AGRIC	
16.	Organize a staff meeting by Dec. 2027	AWMA					1,575.00		7,140.00		√		AGRIC	
17.	Organize the RELC Planning Session by Dec. 2027.	AWMA							7,691.25		√		AGRIC	
18.	build the capacity of staff on improved modern agricultural tools by Dec. 2027.	AWMA							7,560.00		√		AGRIC	
19.	Staff training by Dec. 2027	AWMA					4,725.00				√		AGRIC	
Objective: Increase 60% of Farmer-Based Cooperatives by the end of 2029														
20.	Farmer group formalization by Dec. 2027.	AWMA							10,500.00		√		AGRIC	
Objective: 80% to 98% M&E of Agric Operations Improved by the end of 2029														
Programme: Monitoring and Evaluation Programme														
21.	AEA Farm & Home Visit by Dec. 2027.	AWMA					3,360.00		15,120.00		√		AGRIC	
22.	MAO Monitoring and Supervision by Dec. 2027.	AWMA					5,670.00		28,560.00		√		AGRIC	
23.	MDA Monitoring by Dec. 2027.	AWMA					3,150.00		11,000.00		√		AGRIC	
24.	MPCU Monitoring by Dec. 2027	AWMA							8,324.40		√		AGRIC	MPCU

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DEPARTMENT OF COOPERATIVES

Objective: 50% increase in registered and operational cooperative societies by the end of 2029													
Programme: Cooperative program													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization and education on forming cooperatives by Dec. 2027.	AWMA					3,960.00				√		Dept of Cooperatives	CUA
2.	Registration of groups into a cooperative by Dec. 2027.	AWMA					3,300.00				√		Dept of cooperatives	CUA
3.	Registration of farmer groups by Dec. 2027.	AWMA					3,300.00				√		Dept of Cooperatives	Agric
4.	Organize stakeholders' meetings with educational and financial institutions by Dec. 2027.	AWMA					6,600.00				√		Dept of Cooperatives	
5.	Organize capacity-building training for executives and members of cooperative societies by Dec. 2027.	AWMA					16,500.00				√		Dept of Cooperatives	
Objective: 80% increase in compliance and regulatory framework of cooperatives by the end of 2029														
Programme: Monitoring and Evaluation program														

6.	Audit of all cooperative societies by Dec. 2027	AWMA					8,800.00				√		Dept of Cooperatives	
7.	Supervision of annual general meetings of audited societies by Dec. 2027.	AWMA					5,500.00				√		Dept of Cooperatives	
8.	Visitation and inspection of societies at meetings and offices by Dec. 2027.	AWMA					6,600.00				√		Dept of Cooperatives	

DEPARTMENT OF BUSINESS ADVISORY (BAC)

Objective: Support 60% of MSMEs with business advice and counselling services by the end of 2029													
Programme: Business Development Services													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 2 No. Training on financial management and bookkeeping by Dec. 2027	AWMA					41,533.00				√		BAC	Cooperative, Agric,Social Welfare
2.	Organize 2 No. Kaizen concept for MSMEs by Dec. 2027	AWMA					30,086.40				√		BAC	GEA,JICA

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3.	Digitalization in marketing and branding for 120 MSMEs by Dec. 2027	AWMA					25,198.00				√		BAC	Cooperative, Social Welfare
4.	Facilitate OSHEM (Occupational, Safety, Health and Environment) for 40 MSMEs by Dec. 2027	AWMA					21,616.40				√		BAC	Fire Service, Cooperative, Transport, Agric
5.	Conduct business counselling and advisory Services for 200 MSMEs by Dec. 2027	AWMA					15,847.12				√		BAC	Cooperative
6.	Train 300 Youth in Entrepreneurship by Dec. 2027	AWMA					38,750.00				√		BAC	Cooperative, Finance
7.	Follow-ups, Monitoring and Evaluation on 80 MSMEs by Dec. 2027	AWMA					16,183.50						BAC	Cooperative, Development Planning
Objective: Formalize 80% of informal MSMEs and start-ups by the end of 2029														
8.	Regularisation of 120 informal businesses with various regulatory bodies by Dec. 2027	AWMA					56,948.50				√		BAC	GEA, ORC,GSA, FDA
9.	Conduct 2 No. Step-by-step coaching, checklists, and help desks by Dec. 2027	AWMA					33,934.20				√		BAC	Planning Department/Finance/Environment
Objectives: 15% to 35% increase in participation of MSMEs in consultative forums by the end of 2029														
10.	Organize 2 No. Business Stakeholders Forum by Dec. 2027	AWMA					30,758.20				√		BAC	Cooperative,Agric ,Social Welfare

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Objectives: Train 1,000 youth in vocational skills by the end of 2029													
Local Economic Development													
11.	Sensitization on Local Economic Development by Dec. 2027	AWMA							82,500.00		√		BAC	Agric, Dev't Planning,Finance, Cooperative, Social Welfare
12.	Create Local Economic Development Forum by Dec. 2027	AWMA							11,000.00		√		BAC	Agric, Cooperatives
13.	Train 150 post apprentices in business development by Dec. 2027	AWMA							66,000.00		√		BAC	Agric, Cooperatives
14.	Apprenticeship/Technical Training and Skills Development by Dec. 2027	AWMA					25,198.00				√		BAC	NYA, Cooperative, Social Welfare

CENTER FOR NATIONAL CULTURE

Objective: Achieve 80% participation of youth in cultural and tourism activities in the municipality by the end of 2029													
Programme: Tourism and Culture Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Organize 1 day workshop on storytelling for twenty (20) primary school teachers by Dec. 2027	AWMA							3,400.00		√		CNC	GES
2.	Organize 1 day competition in storytelling for twelve (12) basic schools by Dec. 2027	AWMA							15,800.00		√		CNC	
3	Organize 1 day visit to tourist sites by Dec. 2027	AWMA							2,000.00		√		CNC	
4.	Organize 5-day arts and crafts bazaar for 20 Visual Artists by Dec. 2027	AWMA							26,950.50		√		CNC	
5.	Organise trade shows on tourism potentials in the municipsloty by Dec. 2027	AWMA							35,200.00		√		CNC	

DEPARTMENT OF HEALTH

Objective: At least two functional public health facilities provided within the municipality by the end of 2029													
Programme: CHPS/Health Infrastructure													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specific)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Capacity Building of staff on the proper use, maintenance, and repair of medical equipment by Dec. 2027	AWMA							11,000.00		√		MHD	Procurement
2.	Capacity building of staff to provide efficient and quality health services by Dec. 2027.	AWMA							13,200.00		√		MHD	ICD -GHS
Objectives: 24-hour service delivery within all public health facilities by the end of 2029														
3.	Development of clear protocols for 24-hour operations, including emergency response plans by Dec. 2027.	AWMA							66,000.00		√		MHD	ICD-GHS
Objectives: Public health facilities equipped with at least 95% of the essential medical supplies and equipment by the end of 2029														
4.	Inventory assessment yearly to identify gaps and needs in the health infrastructure by Dec. 2027	AWMA							349,800.00		√		MHD	Works Dept, Procurement Unit
5.	Inspection and testing of medical equipment to ensure functionality and safety by Dec. 2027.	AWMA							88,000.00		√		MHD	Procurement
6.	Procurement of furniture and medical equipment for CHPS services by Dec. 2027	AWMA							770,000.00		√		MHD	Procurement
Objective: 95% minimum coverage of all antigens achieved in the Expanded Program of Immunization by the end of 2029														
Programme: EPI														

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7.	Implementation of vaccination campaigns and routine immunizations by Dec. 2027	AWMA							156,200.00	440,000.00	√		MHD	EPI -RHD
8.	Capacity building of healthcare workers on immunization protocols, vaccine management, and communication strategies by Dec. 2027.	AWMA							16,500.00		√		MHD	EPI-RHD
9.	Train healthcare workers on disease surveillance, reporting, and response protocols by Dec. 2027.	AWMA							22,000.00		√		MHD	
10	Build capacity on data collection mechanisms to capture disease reports from various sources - health facilities and laboratories by Dec. 2027	AWMA							11,000.00		√		MHD	
Objectives: Disease surveillance system strengthened to report and respond to outbreaks within 48 hours by the end of 2029														
11	Develop communication networks for disease reporting and response by Dec. 2027	AWMA							14,300.00		√		MHD	ISD
Objective: Public awareness campaigns on disease prevention and control measures conducted at least twice every year by the end of 2029														
Programme: Health Promotion														

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12	Development of educational materials • Substance Abuse • NCD • Disease prevention by Dec. 2027	AWMA							77,000.00	88,000.00	√		MHD	NCCE/ SOCIAL WELFARE/ EDUCATION /ISD
13	Training of CHWs to disseminate information and promote disease prevention measures by Dec. 2027	AWMA							55,000.00		√		MHD	ISD
14	Collaborate with local media outlets to broadcast public health messages by Dec. 2027	AWMA							22,000.00		√		MHD	ISD/MIS
15	Develop and use social media platforms to reach a wider audience by Dec. 2027.	AWMA							11,000.00		√		MHD	ISD/MIS
Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by the end of 2029														
16	Organization of town hall meetings, workshops, and awareness walks • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2027	AWMA							22,000.00		√		MHD	ISD, Planning Unit, Environmental Unit
17	Community engagement with leaders and influencers • Substance Abuse	AWMA							88,000.00		√		MHD	Administration

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	• NCD • Disease prevention • Immunization by Dec. 2027													
18	Dissemination of educational materials to schools, churches, mosques by Dec. 2027	AWMA							44,000.00		√		MHD	ISD/ADM
19	Community education and sensitization. • Available services and hours of operation. • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2027	AWMA							33,000.00			√	MHD	Education/ISD/Social Welfare
Objectives: Reduce premature mortality associated with NCD by 25% by the end of 2029														
Programme: NCD														
20	Screening programmes for NCDs (hypertension, Diabetes, Cancers) by Dec. 2027	AWMA							66,000.00	22,000.00	√		MHD	NCCE/ISD
21	Training and capacity building on NCDs by Dec. 2027.	AWMA							110,000.00		√		MHD	
Objectives: Reduce the incidence of NCDs by 50% by the end of 2029														
22	Development of a surveillance system to track NCD-related data,	AWMA							88,000.00		√		MHD	

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	including mortality and risk factors by Dec. 2027													
Objectives: Data captured on all persons reporting to the health care facilities as cases of substance abuse by the end of 2029														
Programme: Mental Health														
23	Develop a standardized reporting form to collect relevant data on substance abuse cases by Dec. 2027.	AWMA							55,000.00		√		MHD	ICD-RHD
Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by the end of 2029														
24	Training for healthcare providers on identifying and reporting substance abuse cases by Dec. 2027	AWMA							88,000.00		√		MHD	Social Welfare
Objectives: Establish a mental health unit in all public health facilities by the end of 2029														
25	Designate space in health facilities for this unit by Dec. 2027.	AWMA							77,000.00	110,000.00	√		MHD	Works Dept
Objectives: Establish mental health units in 40% of private health facilities by the end of 2029														
26	Establish referral systems to ensure seamless care and support by Dec. 2027								11,000.00		√		MHD	

DEPARTMENT OF EDUCATION

Objective : 90% access to education for all school-age children by Dec. 2029 to promote equal opportunities by the end of 2029						
Programme : Access to Education Programme						
No.	**Projects**	**Location**	**Time Frame**	**Cost**	**Project Status**	**Implementing Institution/Department**

			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Organize My first day at school in 2027	All Schools						26,196.00			√		Education	Assembly
2.	Organize a 2 day under 13 (inter-district) games in soccer, netball, volley ball and hand ball in basic school in the municipality by Dec. 2027	La Bawaleshie school park						19,166.00			√		Education	Assembly
3.	Organize a one day inter schools' athletics competition by Dec. 2027	Elwak sports stadium							23,340.00		√		Education	Assembly
4.	Organize mock for final year JHS students in the public basic Schools by Dec. 2027	All final year learners							47,432.00		√		Education	Assembly
5.	Menstrual Hygiene Day Celebration by Dec. 2027	All Schools							37,576.00		√		Education	Assembly
6.	Infrastructural Development in some Schools by Dec. 2027	Bethany ATTRACO						300,000.00			√		Education	Assembly
7.	Supply of furniture for public schools	AWMA							550,000.00		√		Education	Procurement
8.	Supply of computer and accessories for public schools	Dzorwulu JHS Bethany Methodist Basic							880,000.00		√		Education	Procurement

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		La Bawaleshie												
Objective : 50% to 70% increase in rate of interest in STEM in Ayawaso West by by the end of 2029														
Programme : Science Technology, engineering, and Mathematics (STEM) Education														
9.	Organize Municipal Science, Technology, Mathematics, Innovation, Education (STMIE) Exhibition by Dec. 2027	AWMA						17,787.00			√		Education	Assembly
10.	Participating in Regional Science, Technology, Mathematics, Innovation, and Education (STMIE) Camping by Dec. 2027	AWMA						38,211.00			√		Education	Assembly
Objective : At least twenty (20) in service training and workshops for teachers and Officers by the end of 2029														
Programme : Capacity Building														
11.	Organize a one-day school performance appraisal meeting (SPAM) for stake holders in the municipality by Dec. 2027	Pentecost Church Roman Ridge						17,454.00			√		Education	Assembly
12.	Seminars and conferences for Directors by Dec. 2027	AWMA							18,150.00		√		Education	Assembly
13.	Organize professional learning development for teachers by Dec. 2027	All schools						21,961.00			√		Education	Assembly

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14.	Organize Training on Differentiated Learning by Dec. 2027	All Schools						25,446.00			√		Education	Assembly
15.	Schools March Parade and KIDDIE March by Dec. 2027	Abelemkpe Astroturf							160,000.00		√		Education	Assembly
16.	Monitoring of the public basic schools in the Municipality and BECE Examination by Dec. 2027	All schools							92,626.00		√		Education	Assembly

DEPARTMENT OF SOCIAL WELFARE AND COMMUNITY DEVELOPMENT

Objective: At least 90% child right promotion and protection awareness improved by end of 2029

Programme: Child Rights Promotion and Protection Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other (Specify)	New	Ongoing	Lead	Collaborating
1.	Child right promotion and protection activities, child maintenance, access custody, family welfare a general welfare of children in need of care and protection by Dec. 2027	AWMA							8,800.00	(UNICEF-27,500.0)	√		DSW&CD	Preschools DOVVSU Assembly Members Residential Homes

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2.	Facilitate tracing and reintegration by Dec. 2027	AWMA						7,700.00		√		DSW&CD	Assembly Members Community Members
Objectives: Reduce the incidence of missing, abandoned, stranded, abused, non -maintenance, custody and access cases from 80% to 30% by 2029.													
3.	Conduct Social investigations on Missing, abandoned, stranded, abused children by Dec. 2027	AWMA						11,000.00		√		DSW&CD	Assembly Members Community Members
Objectives: Capacity building for Care Givers increased from 50 & to 80% by the end of 2029													
4.	Training and capacity building for caregivers and attendance of Early childhood Development Center by Dec. 2027	AWMA						12,100.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers Attendants
Objective: 90% PWD's, aged and vulnerable groups supported and empowered by the end of 2029.													
Programme: Vulnerability Programme													
5.	Identification, and collection of data on Persons with Disability by Dec. 2027	AWMA						10,560.00			√	DSW&CD	PWD, s
6.	Support and empower Persons with Disability by Dec. 2027	AWMA						198,000,00			√	DSW&CD	Disability organizations Assembly Members

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7.	Training for occupational empowerment by Dec. 2027	AWMA						11,462.00			√		DSW&CD	PWD's
8.	Organise DFMC meeting by Dec. 2027	AWMA							17,732.00		√		DSW&CD	NCPD GFD, DFMC Members
9.	Initiate, facilitate and supervise the Disbursement Process for persons with disabilities by Dec. 2027	AWMA							24,200.00		√		DSW&CD	
10.	Expenses on persons with disability on day of disbursement by Dec. 2027	AWMA								15,906.00	√		DSW&CD	PWD, s Resource
11.	Facilitate Social Investigation report by Dec. 2027	AWMA							3,300.00		√		DSW&CD	
12.	Support and assistance to the needy and vulnerable by Dec. 2027	AWMA							33,000.00		√		DSW&CD	Beneficiaries NGO's Community Members Assembly Members
Objectives: At least 95 % of vulnerable and indigenes identified and enrolled on NHIS by 2029														
13.	Enrollment of vulnerable by Dec. 2027	AWMA							10,208.00		√		DSW&CD	NHIS Beneficiaries
Objectives: Empower 1000 women and youth by the end of 2029.														
Programme**: Local Economic Development programme**														

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14.	Organise skills training • Wig Cap • Soya beans processing • Freshener, toilet wash and floor cleaner • Decoration ie floral arrangement, bridal fan, fascinator, raising art by Dec. 2027							156,046.00		√		DSW&CD	Assembly Members Youth Groups Community Members Resource person NGO's/ FBO
Objective: 85% community sensitization programmes on gender-based violence conducted by 2029													
Programme: Gender Empowerment Programme													
15.	Undertake advocacy, sensitization, education and awareness creation on social issues, health, environmental, economic issues eg. Menstrual hygiene by Dec. 2027	AWMA						8,250.00				DSW&CD	Assembly Members Community Members, Schools, Gender desk, Education, Health, Env't Health Opinion leaders

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16.	Gender based violence intervention activities and programs. Eg. Menstrual Hygiene by Dec. 2027	AWMA							8,250.00		√		DSW&CD	Assembly Members Community Members Schools, Gender Desk, Education, Health and Env't Health, Opinion leaders
Objective: Improve M&E activities from 40% to 80% by the end of 2029														
Program: Monitoring and Evaluation Programme														
17.	Monitoring of utilization of the Funds by Dec. 2027	AWMA							7,700.00		√		DSW&CD	PWD's Community Members Assembly Members
18.	Monitoring and supervising the activities of Non-Governmental Organization (NGO's) by Dec. 2027	AWMA							11,000.00		√		DSW&CD	NGO
19.	Monitoring, supervising, and facilitating the registering and processing of Early childhood development centres by Dec. 2027	AWMA							9,900.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers Attendants

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20.	Monitoring of LEAP and Social Protection programmes by Dec. 2027	AWMA					8,800.00				√		DSW&CD	Beneficiaries Assembly members

NATIONAL YOUTH AUTHORITY (NYA)

Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029													
Programme: National Apprenticeship Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Train and equip youth on apprenticeship skills – e.g., Dressmaking by Dec. 2027	AWMA								91,159.20	√		NYA	Dev't Planning, TVET, Registered Master Craftsperson
2.	Register 500 unemployed youth by Dec. 2027	AWMA								1,100.00	√		NYA	**A**gric Dept. Dev't Planning,
3.	Select and vet qualified artisans in the trade by Dec. 2027	AWMA								11,000.00	√		NYA	**A**gric Dept Dev't Planning,

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4.	Conduct M & E for the apprentice by Dec. 2027	AWMA							10,538.00		√		NYA	**A**gric Dept. Dev't Planning,
5.	Train and equip 200 youth on Commercial Riding – Okada by Dec. 2027	AWMA								12,344.20	√		NYA	NRSA, Mun. Urban Roads, Dev't Planning, YEA
Objective: 100% of qualified staff increased by 2027														
6.	Capacity Building for Staff by Dec. 2027	AWMA							1,537.80		√		NYA	HRM, Dev't Planning,
Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029														
Programme: AgriNext Programme														
7.	Support 50 graduates in the Agric value chain by Dec. 2027	AWMA								38,434.00	√		NYA	**A**gric Dept. Dev't Planning,
8.	Organize a 2-day Training for 100 youth on the Agric value chain – AgriNext by Dec. 2027	AWMA								9,608.50	√		NYA	**A**gric. Depart. Dev't Planning,
9.	Provide start-up kits for 50 youth in the Agric value chain by Dec. 2027	AWMA								38,434.00	√		NYA	**A**gric Dept. Dev't Planning,
Objective: Provide comprehensive health education to 1000 adolescents and youth within the municipal 13 schools by the end of 2029														
Programme: Health Promotion Programme														

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10.	Organize 2 Sensitization on Adolescent Reproductive Health by Dec. 2027	AWMA							19,137.0		√		NYA	Health & Education, Dev't Planning, PPA, AIDS Comm.
11.	Organize 2 Sensitization on Substance Abuse by Dec. 2027	AWMA							19,137.0		√		NYA	Health & Education, Dev't Planning, PPAG
13.	Organize 2 Sensitization on Mental Health and Well-being (Substance Abuse) by Dec. 2027	AWMA							19,137.0		√		NYA	Health & Education, Dev't Planning, PPAG

YOUTH EMPLOYMENT AGENCY (YEA)

Objective: 60% reduction in youth unemployment by the end of 2029														
Programme: Human Capital Development and Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

1.	Public education and sensitization exercise by the by Dec. 2027	AWMA							9,350.00		√		YEA	
2.	Registration and recruitment of beneficiaries for YEA modules by Dec. 2027	AWMA							6,600.00		√		YEA	
3.	Youth Training by 2027 Dec. 2027	AWMA							28,280.00		√		YEA	
4.	Frequent monitoring and evaluation of beneficiaries by by Dec. 2027	AWMA							17,160.00		√		YEA	
5.	Capacity building workshop by Dec. 2027	AWMA							26,260.00		√		YEA	Security Services (e.g. Ghana Police Service)/Environment Dept
6.	Headcount of YEA beneficiaries by Dec. 2027	AWMA							4,400.00		√		YEA	
7.	Digital skills for livelihood by by Dec. 2027	AWMA							35,200.00		√		YEA	

DEPARTMENT OF SPORTS

Objective: At least 50% community involvement in Sports and recreational programs by the end of 2029
Programme: Sport Development Programme

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No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Develop community-based Sports and recreational activities by Dec. 2027	AWMA							51,700.00		√		Department of Sports	NYA, NSA
2.	Organize quarterly community Sports outreach by Dec. 2027	AWMA							11,000.00		√		Department of Sports	NYA, NSA
3.	Organize targeted girls' Sports competitions by Dec. 2027	AWMA							7,700.00		√		Department of Sports	SW&CD NGOs
4.	Organize annual Sports festival by Dec. 2027	AWMA							44,000.00		√		Department of Sports	NSA, Assembly
5.	Organize quarterly inter-community and inter-school competitions by Dec. 2027	AWMA							25,300.00		√		Department of Sports	NYA, NSA
Objectives: Improve sport logistics from 10% to 50% by the end of 2029														
6.	Procurement of sport logistics by Dec. 2027								16,500.00		√		Department of Sports	Procurement
Objective: 80% youth trained in Sports management by the end of 2029														
7.	Train 500 youth in Sports management and entrepreneurship by Dec. 2027	AWMA					28,344.00		60,500.00		√		Department of Sports	BAC, YEA

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8.	Organize 3 days coaches' clinic for 20 males and females by Dec. 2027								14,300.00		√		Department of Sports	BAC, YEA

BIRTH AND DEATH REGISTRY

Objective: 30% to 90% coverage for birth registrations achieved by the end of 2029

Programme: Birth Registration Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Organise mass registration on birth registration by Dec. 2027	AWMA							26,730.00		√		Birth & Death	Ghana Health Service
Objective: At least 80% of death registration by the end of 2029														
Programme: Death Registration Programme														
2.	Organise mass registration on death by Dec. 2027	AWMA							29,403.00		√		Birth & Death	Ghana Health Service
Objective: 70% of households' outreach campaigns conducted by the end of 2029														
3.	Organise community outreach on birth and death registration by Dec. 2027	AWMA							20,559.00		√		Birth & Death	Ghana Health Service
4.	Quarterly update of birth and death registration by Dec. 2027	AWMA							16,390.00		√		Birth & Death	

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ENVIRONMENTAL HEALTH UNIT

Objectives: Ensure a safe and conducive environment for residents by the end of 2029														
Programme: Safe Environment Program														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize Sensitization on • Solid waste management • Control of noise, air quality • Promotion of household toilet by Dec. 2027	AWMA					41,382.00		11,011.00		√		Env't Health Unit	EPA, Police Service, A/M Breath Accra GARID, NADMO
2.	Organize • Routine premises& churches inspection • Public Hygiene Education by Dec. 2027	AWMA					39,204.00				√		Env't Health Unit	NCCE, Social Welfare
Objective: 60-80% improved sanitation in households and public spaces by the end of 2029														
Programme: Sanitation and Waste Management														
3.	Collection of Data and update of DESSAP by Dec. 2027	AWMA							47,274.70		√		Env't Health Unit	Planning Unit, Statistic

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4.	Evacuation of refuse heap and drain desilting to prevent flooding by Dec. 2027	AWMA					15,832.06		142,917.94		√		Env't Health Unit	Works, zoom lion
5.	Facilitate the • Control of weeds & street Beautification • Disinfection and fumigation Procurement of Cleansing materials and PPEs by Dec. 2027	AWMA					41,348.12		240,143.30		√		Env't Health Unit	Tax Force Police service ZOOMLION, MSWR Procurement unit
6.	Monthly clean up exercise to prevent the outbreak of communicable diseases by Dec. 2027	AWMA					146,339.82		434,563.80		√		Env't Health Unit	Assembly Members, residence association
Objective: 95% increase in public health enforcement and compliance by the end of 2029														
Programme: Law Enforcement Program														
7.	Enforcement of Bye Laws and Prosecution by Dec. 2027	AWMA					18,392.00				√		Env't Health Unit	Tax force, police service, judiciary
Objective: Strengthen food safety practices and regulatory compliance across the municipality by the end of 2029														
Programme: Food Hygiene and Security														
8.	Facilitate • Mass medical screening • Nutrition intervention programmes	AWMA							50,965.2		√		Env't Health Unit	Procurement Finance

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	• Printing food vendors cards by Dec. 2027												

NATIONAL DISASTER MANAGEMENT ORGANISATION (NADMO)

Objective: Reduce the vulnerabilities (risk) and impact of disasters from 25% to 50% by the end of 2029													
Programme: Disaster Management & Prevention													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Hold Disaster Committee Meetings by Dec. 2027	AWMA							75,254.74		√		NADMO	Relevant Agencies
2.	World Disaster Day Celebration by Dec. 2027	AWMA							28,973.45		√		NADMO	Assembly and Relevant Institutions
Objectives: Strengthen risk assessment and early warning system forecasting from 15%-50% by the end of 2029														
3.	Prepare Disaster risk Preparedness Plan by Dec. 2027	AWMA								13,750.00	√		NADMO	
Objectives: 10% - 50% increment of relief support to Disaster Victims by the end of 2029														
4.	Procure Relief Items by Dec. 2027	AWMA							194,782.50		√		NADMO	Procurement Unit
Objective: Build 100% capacity of NADMO staff for Disaster management by the end of 2029														

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5.	Staff Training by Dec. 2027	AWMA							8,669.65		√		NADMO	NADMO Hydro Dept. HQ, Gmet. Hydro Authority.
Objective: At least 70% road accident reduced by the end of 2029															
Programme: Road Safety Program															
6.	Organize road safety campaign in various Lorry Stations, Churches, Mosques and Markets by Dec. 2027	Lorry Stations							34,866.15		√		NADMO	RSA., MTTD., etc.
Objective: 90% climate change effects reduced by the end of 2029															
Programme: Climate Change Adaption Program															
7.	Tree planting Exercise by Dec. 2027	Municipal wide							181,500.00		√		NADMO	FC, Assembly Members, Schools
8.	Climate change sensitization programs by Dec. 2027	Municipal wide							38,187.60		√		NADMO	Hydro Dept., NADMO HQ
Objectives: Achieve 60% reduction in fire outbreaks in high-risk communities by the end of 2029															
9.	Sensitization on fire outbreak by Dec. 2027	Municipal wide							11,770.00		√		NADMO	
Objective: 90% disaster preparedness and response timeliness improved by the end of 2029															
Programme: Monitoring and Evaluation Program															
10.	Monitoring & Evaluation of Flood Prone areas & Other Disaster Risk by Dec. 2027	Flood Prone Areas							99,123.20		√		NADMO	PP Dept., Works Dept., Others

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DEPARTMENT OF WORKS

Objective: Ensure 90% of all municipal infrastructure is safe, sustainable and disability friend by the end of 2029.														
Programme: Municipal Infrastructure Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Construction of Fire Service Station at Christian Center by Dec.2027	Christian Centre East Legon						850,000.00			√		Works Dept.	Procurement, Dev. Planning. Ghana Fire Service
2.	Rehabilitation of early child hood center at SCC Roman Ridge by Dec.2027	Roaman Ridge							500,000.00		√		Works Dept.	Procurement, Dev. Planning. Education
3.	Rehabilitation of Santana Market by Dec.2027	Santana							500,000.00		√		Works Dept.	Procurement, Dev. Planning, Market Executives
4.	Construction of Mechanized Boreholes at Dzorwulu south by Dec.2027	Dzorwulu South						140,000.00			√		Works Dept.	Procurement, Dev. Planning, MEHO
5.	Construction of Public Toilet at Hisense (North Dzorwulu) by Dec.2027	Dzorwulu South						580.000.00			√		Works Dept.	Procurement, Dev. Planning, MEHO

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6.	Construction of Mechanized Borehole (GIMPA) by Dec.2027	GIMPA-North Dzorwulu							140,000.00		√		Works Dept.	Procurement, Dev. Planning, MEHO
7.	Construction of School Feeding Kitchen by Dec.2027	La-Bawaleshie							400,000.00		√		Works Dept.	Procurement, Dev. Planning and Education
8.	Construction of office complex by Dec.2027	AWMA							2,500,000.00		√		Works Dept.	Management, Procurement, Dev. Planning and Education
9.	Construction of 12 unit School Block for Bethany Methodist School Dec.2027	Dzorwulu							1,800,000.00				Works Dept.	Management, Procurement, Dev. Planning and Education
10.	Completion of Police Station by Dec. 2027	Kwabenya						1,000,000.00			√		Works Dept.	Procurement, Dev. Planning and Police Service
11.	Installation and Maintenance of Street Lights by Dec.2027	Municipal Wide						60,000.00	60,000.00		√		Works Dept.	Procurement, Dev. Planning and Assembly Members
Objective: Reduce 70% of unauthorized structures and Slums expansions by the end of 2029														
Programme: Development Control Programme														
12.	Facilitate the demolition exercises (unauthorized structures) by Dec.2027	AWMA							195,800.00		√		Works Dept.	Physical Planning, Urban Roads

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13.	Regularization of temporary structure including car garages by issuance of Planning Permit by Dec.2027	AWMA							66,000.00		√		Works Dept.	Physical Planning, Urban Roads
14.	Procurement of construction materials, petty tools and development control tools by Dec.2027	AWMA							47,240.00		√		Works Dept.	Procurement and Accounts
Objectives: Train 100% building inspectors and increase staffing by 50% by 2028														
15.	Capacity for building inspectors by Dec.2027								45,000.00		√		Works Dept.	Human Resource

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ROADS DEPARTMENT

Objective: Ensure 90% Road Infrastructure is safe motorist and pedestrians by the end of 2029														
Programme: Routine Maintenance														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**IGF**	**DACF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Grading of gravel Roads by Dec. 2027	AWMA							700,000.00		√		Roads Department	
2.	Pothole Patching of Roads by Dec. 2027	AWMA						650,000.00			√		Roads Department	
3.	Minor Drainage Repairs by Dec. 2027	AWMA						560,000.00			√		Roads Department	
4.	Replacement of Metal Gratings by Dec. 2027	AWMA						380,000.00			√		Roads Department	
Objective: 80% local road paved by the end of 2029														
Programme Periodic Maintenance														
5.	Partial Reconstruction of Local by Dec. 2027	East Legon					4,000,000.00				√		Roads Department	
6.	Gravelling of Local Roads by Dec. 2027	Mempeasem					800,000.00				√		Roads Department	
7.	Partial Reconstruction of Local Roads by Dec. 2027	Dzorwulu						2,400,000.00			√		Roads Department	Works/Physical Planning
Objective: Reduce 80% flooding incidence in hotspots area by the end of 2029														
Drain Construction & Maintenance														

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8.	Construction of Storm Drains by Dec. 2027	Westlands					8,600,000.00				√		Roads Department	Works, Physical Planning
9.	Construction of Roadside Drains by Dec. 2027	Westlands							2,300,000.00		√		Roads Department	
10.	Desilting of Open Drains by Dec. 2027	AWMA						250,000.00	650,000.00		√		Roads Department	
11.	Culvert Construction by Dec. 2027	Boundary Road					3,800,000.00				√		Roads Department	
12.	Desilting of Storm Channels by Dec. 2027	AWMA								720,000.00	√		Roads Department	
13.	Cleaning of Open Drains by Dec. 2027	AWMA						180,000.00			√		Roads Department	
Objective: 85% vehicular-vehicular road crushes at signalized intersections reduced by the end of 2029														
Programme: Road Safety and Traffic Management														
14.	Construction of Pedestrian Walkway by Dec. 2027	Airport Residential							1,450,000.00		√		Roads Department	
15.	Replacement of Road Signs by Dec. 2027	AWMA							150,000.00		√		Roads Department	
16.	Traffic Light Supervision by Dec. 2027	Municipality- wide						72,000.00			√		Roads Department	
17.	Construction of Speed Humps by Dec. 2027	Okponglo, Roman Ridge							240,000.00		√		Roads Department	
Objectives: Develop 2 modern transport terminals in the municipality by the end of 2029														

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18.	Construction of Transport Terminal by Dec. 2027	Abelenkpe					4,250,000.00				√		Roads Department	Works, Physical Planning
Objectives: Reduce 50%-night accidents attributable to visibility by the end of 2029														
19.	Maintenance of Streetlights by Dec. 2027	AWMA							500,000.00		√		Roads Department	
20.	Installation of Streetlights by Dec. 2027	AWMA							2,500,000.00		√		Roads Department	
21.	Traffic Light Supervision by Dec. 2027	Municipality- wide						72,000.00			√		Roads Department	

PHYSICAL PLANNING DEPARTMENT

Objective: 100% completion of the Spatial Development Framework by the end of 2029

Programme: Spatial Planning and Settlement Management

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other (Specify)	New	Ongoing	Lead	Collaborating
1.	Continuation of spatial development frameworks and update of local plans by Dec. 2027	AWMA							232,880.00		√		PPD	LUSPA Technical Sub and Spatial Planning

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													Committee Members
Objective: Ensure 95% local plans updated and documented by the end of 2029													
2.	Update the East Legon Ambassadorial Local Plans by Dec. 2027	AWMA							116,745.00		√		PPD	LUSPA Technical Sub and Spatial Planning Committee Members
Objective: Turnaround time for processing Development Permit applications reduced from 27 days to 20 days by the end of 2029													
3.	Organize 12 no. technical- Sub Committee Inspections by Dec. 2027	AWMA							148,676.00		√		PPD	Tech Sub Members
4.	Organize 12 no. technical-subcommittee meeting by Dec. 2027	AWMA							145,244.00		√		PPD	Tech Sub Members
5.	Organize 12 No. spatial planning committee meetings by Dec. 2027	AWMA							166,694.00		√		PPD	Tech Sub Members
Objectives: Improve the Physical Planning Department logistics from 40% to 80% by the end of 2029													
6.	Procure 3 Laptops, 2 GPS devices, A3 color laser jet printer, 2 office desks, 3 swivel chairs, and 2 visitors chairs	**AWMA**							150,000.00		√		PPD	Procurement unit
Objective: 95% of open spaces office landscaped by the end of 2029													
7.	Landscaping and beautification of open spaces to improve urban greening by Dec. 2027	AWMA							150,000.00		√		PPD	Consultancy

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Objective: 100% street named and property addressed by the end of 2029														
8.	Organize 4 No. Street Naming Meeting by Dec. 2027	AWMA							35,280.00		√		PPD	SAT Members
9.	Maintenance of street name installations by Dec. 2027	AWMA							90,000.00		√		PPD	Consultancy

TRANSPORT DEPARTMENT

Objective: At least 80% of terminals complying with National Road Safety Regulations Act by the end of 2029														
Programme: Urban Transport Services														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization exercise for key stakeholders on urban passenger transport services and by law operational procedures by Dec. 2027	AWMA							26,577.00		√		Transport Department	GPRTU, Terminal operators and transport unions and Urban Roads Dept.
2.	Conduct route monitoring and enforcement activities by Dec. 2027	AWMA							29,235.00		√		Transport Department	GPRTU, Transport union, Urban Roads Dept

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3.	Update public transport, operators, vehicles, drivers and terminals by Dec. 2027	AWMA							32,158.00		√		Transport Department	
4.	Capacity building for staff by Dec. 2027	AWMA							26,577.00		√		Transport Department	Human Resource
Objectives: Improve road safety interventions from 20% to 60% by the end of 2029														
5.	Organize road safety campaign and sensitization for Transport Union and vehicle users by Dec. 2027	AWMA							35,158.00		√		Transport Department	GPRTU, Terminal operators transport unions and Roads

GENERAL ADMINITRATION DEPARTMENT

Objective: 100% of Assembly and Committee meetings organized according to schedule by the end of 2029													
Programme: Meeting Coordination													
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 5 No. General Assembly meetings by Dec. 2027	Dzorwulu							661,386.00		√		Admin	Budget, Finance, Dev't Planning

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2.	Organize 5 No. Executive Committee meetings by Dec. 2027	Dzorwulu						227,540.50		√		Admin	Budget, Finance, Dev't Planning
3.	Organize 12 No. Finance & Admin. Sub-committee meetings by Dec. 2027	Dzorwulu						204,296.40		√		Admin	Budget, Finance
4.	Organize 4 No. Social Service Sub-committee meetings by Dec. 2027	Dzorwulu						68,098.80		√		Admin	SW&CD/Budget, Finance
5.	Organize 4 No. Sports & Recreation Sub-committee meetings by Dec. 2027	Dzorwulu						68,098.80		√		Admin	Budget, Finance, Education
6.	Organize 5 No. Development Planning Sub-committee meetings by Dec. 2027	Dzorwulu						85,123.50		√		Admin	Budget, Finance, Dev't Planning
7.	Organize 4 No. Justice & Security Sub-committee meetings by Dec. 2027	Dzorwulu						68,098.80		√		Admin	Budget, Finance
8.	Organize 5 No. Works Sub-committee meetings by Dec. 2027	Dzorwulu						85,123.50		√		Admin	Budget, Finance, Works
9.	Organise 4 No. LED Committee meetings by Dec. 2027	Dzorwulu						62,527.08		√		Admin	
10.	Organize 12 No. Management meetings by Dec. 2027	Dzorwulu						57,063.60		√		Admin	Budget, Finance,

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11.	Organize 5 No. National celebrations (World Aids Day, Independence Day, Farmers Day, Sallah, Homowo) by Dec. 2027	Dzorwulu						417,450.00		√		Admin	Budget, Finance, Dev't Planning, Agric
12.	Organize 2 No. Inter-Sectoral Stakeholder Engagement meetings by Dec. 2027	Dzorwulu						125,452.80		√		Admin	Budget, Finance, Dev't Planning
13.	Organize 4 No. District Health Management meetings by Dec. 2027	Dzorwulu						79,956.80		√		Admin	Budget, Finance/Health
14.	Organize 4 No. Mun. Education Oversight Committee meetings by Dec. 2027	Dzorwulu						109,263.00		√		Admin	Budget/Financ e, Education
15.	Organize 8 No. Audit Committee meeting by Dec. 2027	Dzorwulu						163,543.60		√		Admin	Budget/Financ e
16.	Organize 12 No. MUSEC meeting by Dec. 2027	Dzorwulu						378,391.20		√		Admin	Budget/Financ e,
17.	Organize 4 No scholarships Committee meetings by Dec. 2027	Dzorwulu						34,509.20		√		Admin	Budget/Financ e, Education
18.	Award scholarships to Brilliant but Needy students by Dec. 2027	Dzorwulu						96,800.00		√		Admin	Budget/Financ e, Education
19.	Conduct 4 Quarterly Monitoring of Sub-structures by Dec. 2027	Dzorwulu						39,397.60		√		Admin	Budget/Financ e, Dev't Planning

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20.	Organize 4 Quarterly PRCC meetings by Dec. 2027	Dzorwulu							154,057.20		√		Admin	Budget, Finance, Dev't Planning
21.	Procure Marriage Registration Materials by Dec. 2027	Dzorwulu							24,200.00		√		Admin	
22.	Conduct Church/Marriage Monitoring Activities by Dec. 2027	Dzorwulu							21,489.60		√		Admin	
23.	Conduct Inspection of Churches for Registration of Marriages by Dec. 2027	Dzorwulu							16,117.20		√		Admin	
24.	Facilitate 12 No. monthly mobilization for Assembly members by Dec. 2027	Dzorwulu							500,214.00		√		Admin	Budget/Financ e
25.	Organize 4 No. HIV/AIDs Committee meeting by Dec. 2027	Dzorwulu							46,851.20		√		Admin	Budget/Financ e, Dev't Planning
26.	Organize 3No. sensitization programmes on HIV/AIDs in schools and communities by Dec. 2027	Dzorwulu							108,900.00		√		Admin	Budget/Financ e, Dev't Planning
27.	Participate in GALGA Conference by Dec. 2027	Dzorwulu							72,600.00		√		Admin	
28.	Participate in DPA/CPA Training Programmes by Dec. 2027	Dzorwulu							72,600.00		√		Admin	
29.	Organize Sports and Health Activities by Dec. 2027	Dzorwulu							14,520.00		√		Admin	

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30.	Organise Security Operation Dec. 2027	Dzorwulu							363,000.00		√		Admin	
31.	Support for security service operation and logistics by Dec. 2027	Dzorwulu							460,680.00		√		Admin	
32.	Pay Legal Fees and Retainer Services by Dec. 2027	Dzorwulu							121,000.00		√		Admin	
33.	Organize School Feeding Activities by Dec. 2027	Dzorwulu							93,170.00		√		Admin	
34.	Facilitate MP Projects by Dec. 2027	Dzorwulu							48,400.00		√		Admin	
35.	Facilitate Records Management Activities by Dec. 2027	Dzorwulu							38,500.00		√		Admin	
36.	Operationalization of Sub Structures by Dec. 2027	Dzorwulu							330,000.00		√		Admin	

CLIENT SERVICE UNIT

Objective: 100% capacity building of the client service staff by the end of 2029														
Programme: Client Service Improvement Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Celebration of Customer Service Week by Dec. 2027	AWMA							65,000.00		√		Client Service	MIS Information

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2.	Organize public awareness campaigns on services and procedures of the Assembly by Dec. 2027	AWMA							45,000.00		√		Client Service	
3.	Capacity building for staff by Dec. 2027	AWMA							30,000.00		√		Client Service Unit	MIS Information

HUMAN RESOURCE DEPARTMENT

Objectives: At least 95% capacity building plan implemented by the end of 2029														
Programme: Capacity Building Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Facilitate the implementation of Capacity building programs by Dec. 2027	AWMA					107,008.00		46,200.00		√		HR	Budget, Finance, Dev't Planning
2.	Local government Service protocols by Dec. 2027	OHLS							44,000.00		√		HR	Budget, Finance,
3.	Professional training for career progression by Dec. 2027	GIMPA							66,000.00		√		HR	Budget, Admin
Objectives: 100% training needs assessed by 2029														

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4.	Carry out training needs assessments by Dec. 2027	AWMA							3,300.00		√		HR	Admin.
Objectives: 80% staff health, safety and work environment improved by the end of 2029														
Programme: Staff Management Programme														
5.	Facilitate the implementation of appraisal schedule by Dec. 2027	AWMA							22,000.00		√		HR	Admin
6.	Organize staff durbars by Dec. 2027	AWMA							44,000.00		√		HR	Admin/Finance
7.	Staff performance management by Dec. 2027	AWMA							33,000.00		√		HR	Admin
8.	Carry out monthly salary validation by Dec. 2027	AWMA							16,500.00		√		HR	Finance
9.	Organize health screening for staff by Dec. 2027	AWMA							33,000.00		√		HR	Health
10.	Monitoring of security personnels/ Refuse Laborers by Dec. 2027	AWMA							22,000.00		√		HR	Security/Env, Health
11.	Provision of Support for staff welfare by Dec. 2027	AWMA							49,500.00		√		HR	Admin
12.	Retirement packages and send off packages for national service personnel by Dec. 2027	AWMA							33,000.00		√		HR	Admin

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PROCURMENT UNIT

Objective 100% compliance of E-Procurement System (GHANEPS) by the end of 2029														
Programme E- Procurement Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Prepare 4no. procurement plan and updates by Dec. 2027	AWMA							48,854.81		√		Procurement	
2.	Organize 10No. tender opening meeting by Dec. 2027	AWMA							17,908.00		√		Procurement	
3.	Organize 50No. tender evaluation meetings by Dec. 2027	AWMA							143,264.00		√		Procurement	
4.	Organize 15No. tender committee meetings by Dec. 2027	AWMA							59,048.00		√		Procurement	
5.	Organize 5No. regional tender committee Meetings by Dec. 2027	AWMA							41,745.00		√		Procurement	
6.	Organize market survey for common user items by Dec. 2027	AWMA							12,850.20		√		Procurement	
7.	Procurement of 1No. laptop by Dec. 2027	AWMA							16,500.00		√		Procurement	Estate

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ESTATE UNIT

Objective: 100 % Maintenance of Assembly Asset by the end of 2029														
Programme: Operation and Maintenance Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Maintenance of Assembly's Properties by Dec. 2027	AWMA							363,000.00		√		Estate	Works/Procurement Finance/Budget
2.	Facilitate • Payment of ECG Utilities • Payment of GHWCL Utilities by 2027	Dzorwulu Westland ATTRACO							740,856.00		√		Estate	Finance Budget, Audit
3.	Facilitate A/ C Servicing by Dec. 2027	AWMA							217,800.00		√		Estate	Finance, Audit Procurement
Objective: Improve 100% office equipment and furniture by the end of 2029														
Programme: Asset Management Programme														
4.	Organize Quarterly Assets Condition Assessment by Dec. 2027	AWMA							16,698.00			√	Estate	Stores/Finance, Budget/Audit
5.	Quarterly updating of Asset Register by Dec. 2027	AWMA							9,966.00			√	Estate	Finance, Budget/ Audit
6.	Embossing of Office Equipment's by Dec. 2027	AWMA							3,850.00			√	Estate	Finance, Budget Audit/Procurement

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7.	Assembly's Office Accommodation Rental by Dec. 2027	AWMA							1,425,600			√	Estate	Finance, Budget/ Audit
8.	Health Directorate rental by Dec. 2027	Westlands							145,000.00			√	Estate	Finance, Budget/Audit
9.	Procurement of Generator & installation by Dec. 2027	AWMA							338,800.00			√	Estate	Procurement/Finance, Budget/Audit Stores
10	Procurement of Equipment's &materials for Embossment by Dec. 2027	AWMA							24,200.00			√	Estate	Procurement/Finance, Budget/Audit

DEPARTMENT OF INFORMATION SERVICE

Objective: Increase citizen awareness by 90% in national and local policies by the end of 2029.														
Programme: Information Dissemination Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Disseminate information, announcement, sensitization on government policies to residents by Dec. 2027.	AWMA							50,600.00		√		ISD	Finance/Media Budget
Objective: At least 95% increase in community attendance at engagement fora by the end of 2029														
Programme: Community Engagement Programme														

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2.	MCE's Community Engagement by Dec. 2027.	AWMA					155,000.00		225,000.00		√		ISD	Media/Admin/ Dev't Planning
Objective: 90% annual surveys on key issues and polices of government services by the end of 2029.														
Programme: Information Dissemination Programme														
3.	Design and administer 4 questionnaires on topical issues to the public by Dec. 2027.	AWMA							17,000.00		√		ISD	
4.	Conduct 4 No. market survey by Dec. 2027.	AWMA							11,000.00		√		ISD	
Objective: 100% increase in media coverage of Assemblies activities by the end of 2029														
Programme: Media Coverage Programme														
5.	Organize Media Coverage of Assembly's activities by Dec. 2027	AWMA							31,000.00		√		ISD	Media/MIS
Objective: Provide 100% response to all RTI requests from public by the end of 2029														
Programme: Right To Information (RTI) Law Implementation Programme														
6.	Educate public on RTI Law and Information requests by Dec. 2027.	AWMA							20,000.00		√		ISD	NCCE

MANAGEMENT INFORMATION SYSTEMS (MIS) UNIT

Objective. Deploy essential IT hardware and software required for optimal MIS operations by the end of 2029						
Programme: Deployment, Installation and Routine Maintenance Programme						
No.	**Projects**	**Location**	**Time Frame**	**Cost**	**Project Status**	**Implementing Institution/Department**

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			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Procurement • Anti-Virus • Microsoft Windows Server Application • Rack Server • UPS and Stabilizers Electronic Seal by Dec. 2027	AWMA							189,127.40		√		MIS	Budget/Finance Procurement
2.	Hosting and License renewal • Hosting of the Server space for the CRM • Hosting of Website • SSL renewal • SMS data renewal for CRM by Dec. 2027	AWMA							110,000.00		√		MIS	Budget/Finance/Procurement
3.	Website Updating by Dec. 2027								5,500.00		√		MIS	All Department
Objective. Improve IT equipment and logistics from 30% to 75% by the end of 2029														
4.	Annual maintenance • Computers • Printers • Fix Telephones by Dec. 2027	AWMA							55,000.00		√		MIS	All Departments
Objective. 90% BOP and PR bills printed annually by 31st January for the planned period. by the end of 2029														
Programme: Bill Preparation and Printing, and Deployment, Installation and Routine Maintenance														

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5.	Printing of Bills • Business Operating Permit (BOP) • Property Rate by Dec. 2027	AWMA							65,000.00		√		MIS	Budget, Stores, Procurement Finance Department, Internal Audit

TRANSPORT UNIT

Objective: 40% Increase of the assembly's fleet of vehicles by the end of 2029													
Programme: Fleet Management													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Procurement of vehicle tires by Dec. 2027	AWMA							145,000.00		√		Transport	Procurement
Objective: 80% reduction of down time of Assembly's fleet of vehicles by the end of 2029														
Programme: Operations and Maintenance														
2.	Procurement of 20no. vehicle log books by Dec. 2027	AWMA							1,800.00		√		Transport	Procurement
3.	Purchase of fuel and lubricants for Assembly's fleet of vehicles by Dec. 2027	AWMA							1,200,500.00		√		Transport	Finance Dept

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4.	Monthly fuel for HOD and unit heads by Dec. 2027	AWMA							600,200.00		√		Transport	Finance Dept
5.	Maintenance of Assembly's fleet of vehicles by Dec. 2027	AWMA							570,000.00		√		Transport	Finance Dept
6.	Renewal of roadworthy and insurance certificate for Assembly's fleet of vehicle by Dec. 2027	AWMA							120,000.00		√		Transport	Finance Dept

INTERNAL AUDIT

Objective: Assist Management, reduce audit infractions and organizational risk by 95% by the end of 2029													
Programme: Internal control programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Facilitate periodic review of Enterprise Risk Register by Dec. 2027	AWMA							88,000.00				IAU	HR, Finance, Stores,
2.	Carry-out four quarterly audits by Dec. 2027	AWMA							88,000.00				IAU	All Depts/ Units
3.	Three sensitizations on NACAP by Dec. 2027	AWMA							132,000.00				IAU	MANAGEMENT

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4.	Preparation of Audit Plan by Dec. 2027	AWMA							66,000.00				IAU	IAA
5.	Carry out • 2 Special audits • Preparation and submission of Monthly ESPV audits by Dec. 2027	AWMA							52,800.00				IAU	PROCUREMENT UNIT

DEVELOPMENT PLANNING

Objective: Achieve at least 85% implementation of AAP annually by the end of 2029

Programme: Planning, Coordination and Implementation Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Organize quarterly MPCU and Review Meetings by the end of 2027	AWMA							173,976.00		√		DPU	MPCU
2.	Preparation of Plans LED, Popular Participation by the end of 2027	AWMA							60,920.00		√		DPU	BAC, Cooperatives, Agric, Information, Client Service, SW&CD

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3.	Facilitate the • Preparation of Concept Notes • Preparation of Environmental and Social Safeguards for project implementation by the end of 2027	AWMA							140,580.00		√		DPU	Safeguard Team
4.	Facilitate the implementation of Electoral Area Development Projects from April to Dec. 2027	AWMA						550,000.00	451,000.00		√		DPU	Procurement, Budget, Finance Works, Roads and Audit
5.	Institutional coordination of GARID Project by end of 2027	AWMA								98,000.00(GARID)	√		DPU	PSU
Objective: 100% utilization of M&E results for replanning by the end of 2029														
Programme Monitoring and Evaluation Programme														
6.	Undertake Monitoring and Evaluation of projections programmes and projects in the Municipality by end of 2027	AWMA						161,040.00	153,956.00		√		DPU	MPCU Members
Objective: Build 100% capacity of HoDs in planning and M&E by the end of 2029														
7.	Capacity building for M&E Team by Sept 2027	AWMA							50,000.00				DPU	Human Resource
Objective: 100% increase in participation of stakeholders in town hall meetings by the end of 2029														
Programme Popular Participation Programme														

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8.	Organize 2 No. PFM Town Hall meetings from March and Sept. 2027	AWMA						116,793.00	116,793.00			√	DPU	MPCU, Assembly Members, Unit Committee, Stakeholders

BUDGET AND RATING UNIT

Objective: Develop Annual Composite Budgets to align with the Assembly's Medium Term Development Plan by the end of 2029														
Programme: Budgeting, Monitoring and Evaluation Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organise • Quarterly Budget Committee Meeting • Review of Composite Budget by Dec. 2027	AWMA							59,440.32		√		Budget and Rating	Heads of Management Cost Centres
2.	Prepare and Gazetting 2027 Fee-Fixing Resolution by Dec. 2027	AWMA							76,918.22		√		Budget and Rating	Finance, MIS, Env't Health, Physical Planning, Social

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													Welfare, Audit, Ghana Publishing
3.	Facilitate the • Preparation of 2027 Composite Budget • Departmental Budget Hearing . Data Collection exercise to rate new businesses by Dec. 2027	AWMA						94,349.20	15,324.54		√		Budget and Rating	Heads of Management Cost Centres Land Valuation Division, Finance, Statistics
4.	Organize Rate Assessment Committee meetings	AWMA							29,811.93		√		Budget & Rating	Land Valuation Division, Revenue Accountant, MIS, Physical Planning &Works, Finance Estate, Transport, Audit
5.	Organize Fixed Asset Committee Meeting by Dec. 2027	AWMA							25,006.00		√		Budget & Rating	Finance, Estate, Works Audit
6.	Undertake Data Collection and Valuation of Properties by Dec. 2027	AWMA							53,301.63		√		Budget & Rating	Land Valuation Division, Revenue MIS, Physical Planning &Works Audit

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7.	Implementation, and evaluation of 2027 Composite budget and organize Revenue Team meeting by Dec. 2027	AWMA							52,311.8		√		Budget & Rating	

NATIONAL COMMISSION FOR CIVIC EDUCATION (NCCE)

Objective: At least 70% participation of residents in civic education, program by the end of 2029														
Programme: Civic Education Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize Public forums and town hall meetings to engage citizens and promote civic awareness by Dec. 2027	AWMA					32,000.00		17,500.00	25,500.00	√		NCCE	AWA and Peace Council
2.	Organize Online games, social media campaigns on civic education initiatives by Dec. 2027	AWMA					15,000.00		22,000.00	20,000.00	√		NCCE	Media
3.	Organize public education on Public Order Act 2023 with residents by Dec. 2027	AWMA					10,000.00		15,000.00	15,000.00	√		NCCE	GES
4.	Citizenship week celebration by Dec. 2027	AWMA					10,000.00		10,000.00	10,000.00	√		NCCE	

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DEPARTMENT OF STATISTICS

Objective: 100% coverage of socio-economic data of all 13 electoral areas within the Municipality by the end of 2029														
Programme: Statistical database programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize a quarterly data collection exercise to update socio-economic data by Dec. 2027	AWMA							57,596.00		√		Statistics Department	Account, MIS, Dev't Planning, SW&CD, and Budget Unit.
Objective: Annual research and surveys conducted on key developmental issues by the end of 2029														
Programme: Community Research and Censuses programme														
2.	Conduct a survey to assess public satisfaction with support services for vulnerable populations and their impact on AWMA by Dec. 2027	AWMA					12,100.00		6,776.00		√			Statistics Department

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6.1.3 Annual Action Plan for 2028

DEPARTMENT OF FINANCE

Objective: 95% Revenue achieved and leakages sealed by the end of 2029														
Programme: Revenue Mobilization Programmes														
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GOG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize quarterly revenue monitoring, mobilization and taskforce by Dec. 2028	AWMA							1,360,000.00		√		Finance Dept.	Administration, Budget, Audit.
2.	T&T and call credit for revenue collectors by Dec. 2028	AWMA							174,200.00		√		Finance Dept.	Finance Dept.
3.	Purchase of Value Books by Dec. 2028	CAGD							75,600.00		√		Finance Dept.	Audit
Objectives: Reduce Financial Infraction in The Auditor General's Report to below 1% by the end of 2029														
Programmes: Financial Management Programme														
4.	Organize training on the International Public Sector Accounting Standard (IPSAS) by Dec. 2028	CAGD							90,400.00		√		Finance Dept.	Audit, Budget, Hr
5.	Organize training on PFM ACT,2016 ACT 921 by Dec. 2028	CAGD/RCC							90,400.00		√		CAGD/RCC	All Departments

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6.	Validation of Quarterly Financials by CAGD by Dec. 2028	CAGD							80,040.00		√		CAGD RCC	Budget
7.	Preparation of monthly and annual financial statements by Dec. 2028	AWMA							70,600.00		√		Finance Dept.	Audit, Budget, Procurement and Stores

DEPARTMENT OF AGRICULTURE

Objective: 50% to 70% of climate-smart agricultural practices among 300 farmers increased by the end of 2029														
Programme: Agriculture Modernization Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize four (4) training sessions for farmers on gaps/climate-smart agriculture by Dec. 2028.	AWMA					5,512.50		25,578.00		√		AGRIC	RAD
2.	Crop/livestock demonstration for farmers on improved technology by Dec. 2028.	AWMA							8,820.00		√		AGRIC	RAD
3.	Organize municipal farmers day celebration by Dec. 2028.	AWMA						132,300.00	88,200.00		√		AGRIC	
4.	Promote rabbit rearing by Dec. 2028.	AWMA							7,560.00		√		AGRIC	

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5.	Organize a study tour for farmers by Dec. 2028.	AWMA							23,703.75		√		AGRIC	Transport
Objective: Increase the adoption of home and backyard gardening from 100 to 200 households by the end of 2029														
6.	Promote home/backyard gardening in 200 homes/10 schools by Dec. 2028.	AWMA						6,537.50	165,375.00		√		AGRIC	Planning, Procurement.
7.	Promote smallholder household fish farming by Dec. 2028.	AWMA						,537.5.00	22,380.75		√		AGRIC	Planning, Procurement.
Objective: Income-generating agricultural activities for 200 women by the end of 2029														
8.	Demonstration for women on agro-processing/ income generation by Dec. 2028.	AWMA							11,686.50		√		AGRIC	RAD SW&CD
9.	Organize municipal food fair to promote local foods by Dec. 2028.	AWMA A							35,515.94		√		AGRIC	Admin
Objective: 40% to 80% surveillance in livestock and crops increased by the end of 2029														
10	Routine surveillance by Dec. 2028.	AWMA					4,630.50		5,512.50		√		AGRIC	Procurement, Transport
11	Organize Anti-Rabies vaccination by Dec. 2028.	AWMA						1,025.00	19,074.13		√		AGRIC	Transport
12	Surveillance and Monitoring of Pests and Diseases on Farms by Dec. 2028.	AWMA					2,205.00		2,205.00		√		AGRIC	
Objective: Build 100% capacity of all field staff in modern agricultural tools and techniques by the end of 2029														
13	Ensure effective office administration by Dec. 2028.	AWMA					3,858.75		25,121.30		√		AGRIC	Procurement

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14	Organize quarterly technical review meeting by Dec. 2028.	AWMA					2,205.00		5,292.00		√		AGRIC	
15	Organize a management meeting by Dec. 2028.	AWMA					1,102.50		2,205.00		√		AGRIC	
16	Organize Staff Meeting by 2028	AWMA					1,653.75		7,497.00		√		AGRIC	
17	Organize the RELC planning session by Dec. 2028.	AWMA							8,075.80		√		AGRIC	
18	Build the capacity of staff on improved modern agricultural tools by Dec. 2028.	AWMA							7,938.00		√		AGRIC	
19	Staff training by Dec. 2028.	AWMA					4,961.25				√		AGRIC	
Objective: Increase 60% of farmer-based cooperatives by the end of 2029														
20	Farmer group formalization by Dec. 2028.								11,025.00		√		AGRIC	
Objective: 80% to 98% M&E of Agric operations improved by the end of 2029														
Programme: Monitoring and Evaluation Programme														
21	AEA Farm & Home Visit by Dec. 2028.	AWMA					3,528.00		15,876.00		√		AGRIC	
22	MAO monitoring and supervision by Dec. 2028.	AWMA					5,953.50		29,988.00		√		AGRIC	
23	MDA monitoring by Dec. 2028.	AWMA					3,307.50		11,576.25		√		AGRIC	
24	MPCU monitoring by Dec. 2028.	AWMA							8,740.62		√		AGRIC	MPCU

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DEPARTMENT OF COOPERATIVES

Objective: 50% increase in registered and operational cooperative societies by the end of 2029														
Programme: Cooperative program														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization and Education on forming cooperatives by Dec. 2028.	AWMA					4,356.00				√		Dept of Cooperatives	CUA
2.	Registration of groups into cooperatives by Dec. 2028	AWMA					3,630.00				√		Dept of Cooperatives	CUA
3.	Registration of Farmer Groups by Dec. 2028	AWMA					3,630.00				√		Dept of Cooperatives	Agric
4.	Organize stakeholders' meetings with educational and financial institutions by Dec. 2028.	AWMA					7,260.00				√		Dept of Cooperatives	
5.	Organize capacity-building training for executives and members of cooperative societies by Dec. 2028.	AWMA					18,150.00				√		Dept of Cooperatives	
Objective: 80% increase in compliance and regulatory framework of cooperatives by the end of 2029														
Programme: Monitoring and Evaluation program														

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6.	Audit of all cooperative societies by Dec. 2028.	AWMA					9,680.00				√		Dept of Cooperatives	
7.	Supervision of annual general meetings of audited societies by Dec. 2028	AWMA					6,050.00				√		Dept of Cooperatives	
8.	Visitation and inspection of societies at meetings and offices by Dec. 2028	AWMA					7,260.00				√		Dept of cooperatives	

DEPARTMENT OF BUSINESS ADVISORY CENTER (BAC)

Objective: Support 60% of MSMEs with business advice and counselling services by the end of 2029													
Programme: Business Development Services													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 2 No. Training on financial management and bookkeeping by Dec. 2028	AWMA					44,594.30				√		BAC	Cooperative/Agric/Social Welfare
2.	Organize 2 No. Kaizen concept for MSMEs by Dec. 2028	AWMA					32,003.04				√		BAC	GEA/JICA

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3.	Digitalization in marketing and branding for 120 MSMEs by Dec. 2028	AWMA					26,625.80				√		BAC	Cooperative/Social Welfare
4.	Facilitate OSHEM (Occupational, Safety, Health and Environment) for 40 MSMEs by Dec. 2028	AWMA					22,686.04				√		BAC	Fire Service/Cooperative/Transport/Agric
5.	Conduct business counselling and advisory Services for 200 MSMEs by Dec. 2028	AWMA					16,339.83				√		BAC	Cooperative
6.	Train 300 Youth in Entrepreneurship by Dec. 2028	AWMA					41,533.00				√		BAC	Cooperative/Finance
7.	Follow-ups, Monitoring and Evaluation on 80 MSMEs by Dec. 2028	AWMA					16,709.85				√		BAC	Cooperative/Development Planning
Objective: Formalize 80% of informal MSMEs and start-ups by the end of 2029														
8.	Regularisation of 120 informal businesses with various regulatory bodies by Dec. 2028	AWMA					61,551.24				√		BAC	GEA/ORC/GSA/FDA
9.	Conduct 2 No. Step-by-step coaching, checklists, and help desks by Dec. 2028	AWMA					36,235.62				√		BAC	Planning Department/Finance/Environment
Objectives: 15% to 35% increase in participation of MSMEs in consultative forums by the end of 2029														
10.	Organize 2 No. Business Stakeholders Forum by Dec. 2028	AWMA					33,834.02				√		BAC	Cooperative/Agric/Social Welfare

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Objectives: Train 1,000 youth in skills by the end of 2029														
Local Economic Development														
11.	Sensitization on Local Economic Development by Dec. 2028	AWMA							90,750.00		√		BAC	Agric/Development Planning/Finance/Cooperative/Social Welfare
12.	Create Local Economic Development Forum by Dec. 2028	AWMA							12,100.00		√		BAC	Agric, Cooperatives
13.	Train 150 post apprentices in business development by Dec. 2028	AWMA							72,600.00		√		BAC	Agric, Cooperatives
14.	Apprenticeship/Technical Training and Skills Development by Dec. 2028	AWMA					25,198.00				√		BAC	NYA/Cooperative/Social Welfare

CENTER FOR NATIONAL CULTURE

Objective: Achieve 80% participation of youth in cultural and tourism activities in the municipality by the end of 2029													
Programme: Tourism and Culture Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Organize 1 day workshop on storytelling for twenty (20) basic school teachers by Dec. 2028	AWMA							17,811.20		√		CNC	Education
2.	Organize 1 day competition in storytelling for twelve (12) basic schools by Dec. 2028	AWMA							9,075.00		√		CNC	Education
3.	Organize 5-day arts and crafts bazaar for 20 Visual Artists by Dec. 2028	AWMA							29,645.55		√		CNC	Education
4.	Organise trade shows on tourism potentials in the municipality by Dec. 2028	AWMA							38,720.00		√		CNC	

DEPARTMENT OF HEALTH

Objective: At least two functional public health facilities provided within the municipality by 2028														
Programme: CHPS/Health Infrastructure														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specific)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Capacity Building of staff on the proper use, maintenance, and repair of medical equipment by Dec. 2028	AWMA							12,100.00		√		MHD	Procurement

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2.	Capacity building of staff to provide efficient and quality health services by Dec. 2028.	AWMA							14,520.00		√		MHD	ICD -GHS
Objectives: 24-hour service delivery within all public health facilities by 2028														
3.	Development of clear protocols for 24-hour operations, including emergency response plans by Dec. 2028.	AWMA							72,600.00		√		MHD	ICD-GHS
Objectives: Public health facilities equipped with at least 95% of the essential medical supplies and equipment by 2028														
4.	Inventory assessment yearly to identify gaps and needs in the health infrastructure by Dec. 2028	AWMA							384,780.00		√		MHD	Works Dept, Procurement Unit
5.	Inspection and testing of medical equipment to ensure functionality and safety by Dec. 2028.	AWMA							96,800.00		√		MHD	Procurement
6.	Procurement of furniture and medical equipment for CHPS services by Dec. 2028	AWMA							847,000.00		√		MHD	Procurement
Objective: 95% minimum coverage of all antigens achieved in the Expanded Program of Immunization by 2028														
Programme: EPI														
7.	Implementation of vaccination campaigns and routine immunizations by Dec. 2028	AWMA							171,820.00	484,000.00	√		MHD	EPI -RHD
8.	Capacity building of healthcare workers on immunization protocols, vaccine management, and communication strategies by Dec. 2028.	AWMA							18,150.00		√		MHD	EPI-RHD

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9.	Train healthcare workers on disease surveillance, reporting, and response protocols by Dec. 2028.	AWMA							24,200.00		√		MHD	
10.	Build capacity on data collection mechanisms to capture disease reports from various sources - health facilities and laboratories by Dec. 2028	AWMA							12,100.00		√		MHD	
Objectives: Disease surveillance system strengthened to report and respond to outbreaks within 48 hours by 2028														
11.	Develop communication networks for disease reporting and response by Dec. 2028	AWMA							15,730.00		√		MHD	ISD
Objective: Public awareness campaigns on disease prevention and control measures conducted at least twice every year till 2028														
Programme: Health Promotion														
12.	Development of educational materials • Substance Abuse • NCD • Disease prevention by Dec. 2028	AWMA							84,700.00	96,800.00	√		MHD	NCCE/ SOCIAL WELFARE/ EDUCATION /ISD
13.	Training of CHWs to disseminate information and promote disease prevention measures by Dec. 2028	AWMA							60,500.00		√		MHD	ISD
14.	Collaborate with local media outlets to broadcast public health messages by Dec. 2028	AWMA							24,200.00		√		MHD	ISD/MIS
15.	Develop and use social media platforms to reach a wider audience by Dec. 2028.	AWMA							12,100.00		√		MHD	ISD/MIS

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Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by 2028													
16.	Organization of town hall meetings, workshops, and awareness walks • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2028	AWMA							24,200.00		√		MHD	ISD, Planning Unit, Environmental Unit
17.	Community engagement with leaders and influencers • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2028	AWMA							96,800.00		√		MHD	Administration
18.	Dissemination of educational materials to schools, churches, mosques by Dec. 2028	AWMA							48,400.00		√		MHD	ISD/ADM
19.	Community education and sensitization. • Available services and hours of operation. • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2028	AWMA							36,300.00		√		MHD	Education/ISD/Social Welfare
Objectives: Reduce premature mortality associated with NCD by 25% by 2028														
Programme: NCD														

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20.	Screening programmes for NCDs (hypertension, Diabetes, Cancers) by Dec. 2028	AWMA							72,600.00	24,200.00	√		MHD	NCCE/ISD
21.	Training and capacity building on NCDs by Dec. 2028.	AWMA							121,000.00		√		MHD	
Objectives: Reduce the incidence of NCDs by 50% by 2028															
22.	Development of a surveillance system to track NCD-related data, including mortality and risk factors by Dec. 2028	AWMA							96,800.00		√		MHD	
Objectives: Data captured on all persons reporting to the health care facilities as cases of substance abuse by 2028															
Programme: Mental Health															
23.	Develop a standardized reporting form to collect relevant data on substance abuse cases by Dec. 2028.	AWMA							60,500.00		√		MHD	ICD-RHD
Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by 2028															
24.	Training for healthcare providers on identifying and reporting substance abuse cases by Dec. 2028	AWMA							96,800.00		√		MHD	Social Welfare
Objectives: Establish a mental health unit in all public health facilities by 2028															
25.	Designate space in health facilities for this unit by Dec. 2028.	AWMA							84,700.00	121,000.00	√		MHD	Works Dept
Objectives: Establish mental health units in 40% of private health facilities by 2028															
26.	Establish referral systems to ensure seamless care and support by Dec. 2028								12,100.00		√		MHD	

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DEPARTMENT OF EDUCATION

Objective: 90% access to education for all school-age children by Dec. 2028 to promote equal opportunities by the end of 2029														
Programme: Access to Education Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize My First Day at school in 2028	All Schools						26,816.00			√		Education	Assembly
2.	Organize a 2 day under 13 (inter-district) games in soccer, netball, volley ball and hand ball in basic school in the municipality by Dec. 2028	La Bawaleshie school park						21,083.00			√		Education	Assembly
3.	Organize a one day inter schools' athletics competition by Dec. 2028	Elwak Sports Stadium							25,674.00		√		Education	Assembly
4.	Organize mock for final year JHS students in the public basic Schools by Dec. 2028	AWMA							52,175.00		√		Education	Assembly
5.	Menstrual Hygiene Day Celebration by Dec. 2028	All Schools							41,334.00		√		Education	Assembly
6.	Infrastructural Development in some Schools by Dec. 2028	Bethany ATTRACO						400,000.00			√		Education	Assembly

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7.	Supply of furniture for public schools by Dec. 2028	AWMA							605,000.00				Education	Procurement
8.	Supply of computers and accessories for STEM	East Legon							900,000.00		√		Education	Procurement
Objective: 50% to 70% increase in rate of interest in STEM in Ayawaso West by the end of 2029														
Programme: Science, Technology, Engineering, and Mathematics (STEM) Education														
9.	Organize Municipal Science, Technology, Mathematics, Innovation, Education (STMIE) Exhibition by Dec. 2028	All schools						19,565.00			√		Education	Assembly
10.	Participating in Regional Science, Technology, Mathematics, Innovation, and Education (STMIE) Camping by Dec. 2028	AWMA						42,032.00			√		Education	Assembly
Objective: At least twenty (20) in service training and workshops for teachers and Officers by the end of 2029														
Programme: Capacity Building														
11.	Organize a one-day school performance appraisal meeting (SPAM) for stake holders in the municipality by Dec. 2028	Pentecost Church Roman Ridge						19,911.00			√		Education	Assembly
12.	Seminars and Conferences for Directors by Dec. 2028	AWMA							19,955.00		√		Education	Assembly
13.	Organize professional learning development for teachers by Dec. 2028	All schools						24,157.00			√		Education	Assembly

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14.	Organize Training on Differentiated Learning by Dec. 2028	All Schools						27,990.00			√		Education	Assembly
15.	Schools March Parade and KIDDIE March by Dec. 2028	Abelemkpe Astroturf							170,000.00		√		Education	Assembly
16.	Monitoring of the public basic schools in the Municipality and BECE Examination by Dec. 2028	AWMA							101,488.00		√		Education	Assembly

DEPARTMENT OF SOCIAL WELFARE AND COMMUNITY DEVELOPMENT

Objective: At least 90% of child rights promotion and protection awareness improved by the end of 2029

Programme: Child Rights Promotion and Protection Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other (Specify)	New	Ongoing	Lead	Collaborating
1.	Child right promotion and protection activities, child maintenance, access custody, family welfare a general welfare of children in need of care and protection by Dec. 2028	AWMA							9,680.00	(UNICEF-30,250.00)	√		DSW&CD	Preschools DOVVSU Residential Homes Assembly Members

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2.	Facilitate tracing and reintegration by Dec. 2028	AWMA							8,470.00		√		DSW&CD	Assembly Members Community Members
Objectives: Reduce the incidence of missing, abandoned, stranded, abused, non -maintenance, custody and access cases from 80% to 30% by the end of 2029														
3.	Conduct Social investigations on missing, abandoned, stranded, and abused children by Dec. 2028	AWMA							12,100.00		√		DSW&CD	Assembly Members Community Members
Objectives: Capacity building for Care Givers increased from 50 & to 80% by the end of 2028														
4.	Training and capacity building for caregivers and attendance at the Early Childhood Development Centre by Dec. 2028	AWMA							13,310.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers / Attendants
Objective: 90% of PWDs, aged and vulnerable groups, supported and empowered by the end of 2029														
Programme: Vulnerability Programme														
5.	Identification and collection of data on Persons with Disability by Dec. 2028	AWMA						11,616.00			√		DSW&CD	PWDs
6.	Support and empower Persons with Disability by Dec. 2027	AWMA						217,800.00			√		DSW&CD	Disability organizations Assembly Members

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7.	Training for occupational empowerment by Dec. 2028	AWMA						12,608.20			√		DSW&CD	PWD's
8.	Organise DFMC meeting by Dec. 2028	AWMA							19,505.20		√		DSW&CD	NCPD GFD DFMC Members
9.	Initiate, facilitate and supervise the Disbursement Process for persons with disabilities by Dec. 2028	AWMA							26,620.00		√		DSW&CD	
10.	Expenses on persons with disability on day of disbursement by Dec. 2028	AWMA								17,496.60	√		DSW&CD	PWD, s Resource
11.	Facilitate Social Investigation report by Dec. 2028	AWMA							3,630.00		√		DSW&CD	
12.	Support and assistance to the needy and vulnerable by Dec. 20282027	AWMA							36,300.00		√		DSW&CD	Beneficiaries NGO's Community Members Assembly Members
Objectives: At least 95 % of vulnerable and indigenes identified and enrolled on NHIS by the end of 2029														
13.	Enrollment of the vulnerable by Dec. 2028	AWMA							11,228.80		√		DSW&CD	NHIS Beneficiaries
Objectives: Empower 1000 women and youth by the end of 2029														
Programme: Local Economic Development programme														

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14.	Organise skills training • Wig Cap • Soya beans processing • Freshener, toilet wash and floor cleaner • Decoration, i.e. floral arrangement, bridal fan, fascinator, raising art by Dec. 2028							171,650.00		√		DSW&CD	Assembly Members/Youth Groups Community Members Resource person NGO's/ FBO
Objective: 85% of community sensitization programmes on gender-based violence conducted by the end of 2029													
Programme: Gender Empowerment Programme													
16.	Undertake advocacy, sensitization, education and awareness creation on social issues, health, environmental, and economic issues, e.g., Menstrual hygiene by Dec. 2028	AWMA						9,075.00				DSW&CD	Assembly Members Community Members Schools, Gender desk, Education, Health and Env't Health, Opinion leaders

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17.	Gender based violence intervention activities and programs. e.g., Menstrual Hygiene by Dec. 2028	AWMA							9,075.00		√		DSW&CD	Assembly Members Community Members Schools, Gender desk, Education, Health and Env't Health opinion leaders
Objective: Improve M&E activities from 40% to 80% by the end of 2029														
Program: Monitoring and Evaluation Programme														
18.	Monitoring of utilization of the Funds by Dec. 2028	AWMA							8,470.00		√		DSW&CD	PWD's Community Members Assembly Members
19.	Monitoring and supervising the activities of Non-Governmental Organization (NGO's) by Dec. 2028	AWMA							12,100.00		√		DSW&CD	NGO
20.	Monitoring, supervising, and facilitating the registration and processing of Early Childhood Development centres by Dec. 2028	AWMA							10,890.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers Attendants

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21.	Monitoring of LEAP and Social Protection programmes by Dec. 2028	AWMA					9,680.00				√		DSW&CD	Beneficiaries Assembly Members

NATIONAL YOUTH AUTHORITY (NYA)

Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029

Programme: National Apprenticeship Programme

No.	Project	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
1.	Train and equip youth on Apprenticeship Skills – e.g., Dressmaking by Dec. 2028	AWMA								100,275.12	√		NYA	Dev't Planning, TVET, Registered Master Craftsperson
2.	Register 500 unemployed youth by Dec. 2028	AWMA								1,210.00	√		NYA	**A**gric Dept. Dev't Planning,
3.	Select and vet qualified artisans in the trade by Dec. 2028	AWMA								12,100.00	√		NYA	**A**gric Dept Dev't Planning,
4.	Conduct M & E for the apprentice by Dec. 2028	AWMA							11,591.80		√		NYA	**A**gric Dept. Dev't Planning,

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5.	Train and equip 200 youth on Commercial Riding – Okada by Dec. 2028	AWMA								13,578.62	√		NYA	NRSA, Mun. Urban Roads, Dev't Planning,, YEA
Objective: 100% qualified staff increased by the end of 2029														
6.	Capacity Building for Staff by Dec. 2028	AWMA							10,691.58		√		NYA	HRM, Dev't Planning,..
Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029														
Programme: AgriNext Programme														
7.	Support 50 graduates in the Agric value chain by Dec. 2028	AWMA								42,277.4	√		NYA	**A**gric Dept. Dev't Planning,
8.	Organize a 2-day training for 100 youth on the Agric value chain – AgriNext by Dec. 2028	AWMA								10,569.35	√		NYA	**A**gric. Depart. Dev't Planning,
9.	Provide start-up kits for 50 youth in the Agric value chain by Dec. 2028	AWMA								42,277.4	√		NYA	**A**gric Dept. Dev't Planning,
Objective: Provide comprehensive health education to 1000 adolescents and youth within the municipal 13 schools by the end of 2029														
Programme: Health Promotion Programme														
10.	Organize 2 sensitization on Adolescent Reproductive Health by Dec. 2028	AWMA							21,050.70		√		NYA	Municipal Health & Education, MPO, PPA, AIDS Comm.

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11.	Organize 2 sensitization on substance abuse by Dec. 2028	AWMA							21,050.70		√		NYA	Municipal Health & Education, MPO, PPAG
12.	Organize 2 sensitization on mental health and well-being (Substance Abuse) by Dec. 2028	AWMA							21,050.70		√		NYA	Municipal Health & Education, MPO, PPAG

YOUTH EMPLOYMENT AGENCY (YEA)

Objective: 60% reduction in youth unemployment by the end of 2029													
Programme: Human Capital Development and Management													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Public education and sensitization exercise by the by Dec. 2028	AWMA							10,825.00		√		YEA	
2.	Registration and recruitment of beneficiaries for YEA modules by Dec. 2028	AWMA							7,260.00		√		YEA	
3.	Youth Training by 2027 Dec. 2028	AWMA							33,880.00		√		YEA	

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4..	Frequent monitoring and evaluation of beneficiaries by by Dec. 2028	AWMA							18,876.00		√		YEA	
5..	Capacity building workshop by Dec. 2028	AWMA							31,460.00		√		YEA	Security Services (e.g. Ghana Police Service)/Env'tt Dept
6..	Headcount of YEA beneficiaries by Dec. 2028	AWMA							4,840.00		√		YEA	
7.	Digital skills for livelihood by by Dec. 2028	AWMA							38,720.00		√		YEA	

DEPARTMENT OF SPORTS

Objective: At least 50% community involvement in Sports and recreational programs by the end of 2029.														
Programme: Sport Development Programme														
No.	**Projects8**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Develop community-based Sports and recreational activities by Dec. 2028	AWMA							56,870.00		√		Department of Sports	NYA, NSA
2.	Organize quarterly community Sports outreach by Dec. 2028	AWMA							12,100.00		√		Department of Sports	NYA, NSA

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3.	Organize targeted girls' Sports competitions by Dec. 2028	AWMA							8,470.00		√		Department of Sports	Social Welfare, NGOs
4.	Organize annual Sports festival by Dec. 2028	AWMA							48,400.00		√		Department of Sports	NSA, Assembly
5.	Organize quarterly inter-community and inter-school competitions by Dec. 2028	AWMA							27,830.00		√		Department of Sports	NYA, NSA
Objectives: Improve sport logistics from 10% to 50% by the end of 2029														
6.	Procurement of sport logistics by Dec. 2028								18,150.00		√		Department of Sports	Procurement
Objective: 80% youth trained in Sports management by the end of 2029.														
7.	Train 500 youth in Sports management and entrepreneurship by Dec. 2028	AWMA					28,344.00		66,550.00		√		Department of Sports	BAC, YEA
8.	Organize 3 days coaches' clinic for 20 males and females by Dec. 2028								15,730.00		√		Department of Sports	BAC, YEA

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BIRTH AND DEATH REGISTRY

Objective: 30% to 90% coverage for birth registrations achieved by the end of 2029														
Programme: Birth Registration Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organise mass registration on birth registration by Dec. 2028	AWMA							29,403.00		√		Birth & Death	Ghana Health Service
Objective: At least 80% of death registration by the end of 2029														
Programme: Death Registration Programme														
2.	Organise mass registration on death by Dec. 2028	AWMA							32,343.30		√		Birth & Death	Ghana Health Service
Objective: 70% of households' outreach campaigns conducted by the end of 2029														
3.	Organise community outreach on birth and death registration by Dec. 2028	AWMA							22,614.90		√		Birth & Death	Ghana Health Service
4.	Quarterly update of birth and death registration by Dec. 2028	AWMA							34,419.00		√		Birth & Death	

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ENVIRONMENTAL HEALTH UNIT

Objectives: Ensure a safe and conducive environment for residents by the end of 2029														
Programme: Safe Environment Program														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize Sensitization on • Solid waste management • Control of noise, air quality • Promotion of household toilet by Dec. 2028	AWMA					45,520.20		12,112.10		√		Env't Health Unit	EPA, Police Service, A/M Breath Accra GARID NADMO
2.	Organize • Routine premises & churches inspection • Public Hygiene Education by Dec. 2028	AWMA					43,124.40				√		Env't Health Unit	NCCE, Social welfare
Objective: 60-80% improved sanitation in households and public spaces by the end of 2029														
Programme: Sanitation and Waste Management														
3.	Collection of Data and update of DESSAP by Dec. 2028	AWMA							52,002.17		√		Env't Health Unit	Planning Unit, Statistics

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4.	Evacuation of refuse heap and drain desilting to prevent flooding by Dec. 2028	AWMA					17,417.46		142,917.94		√		Env't Health Unit	Works, zoom lion
5.	Facilitate the • Control of weeds & street Beautification • Disinfection and fumigation. Procurement of Cleansing materials and PPEs by Dec. 2028	AWMA					45,482.93		275,157.63		√		Env't Health Unit	Tax Force Police service ZOOMLION, MSWR Procurement unit
6.	Monthly clean up exercise to prevent the outbreak of communicable diseases by Dec. 2028	AWMA					160,973.80		525,822.20		√		Env't Health Unit	Assembly Members, residence association
Objective: 95% increase in public health enforcement and compliance by the end of 2029														
Programme: Law Enforcement Program														
7.	Enforcement of Bye Laws and Prosecution by Dec. 2028	AWMA					20,231.2				√		Env't Health Unit	Tax force, police service, judiciary
Objective: Strengthen food safety practices and regulatory compliance across the municipality by the end of 2029														
Programme: Food Hygiene and Security														
8.	Facilitate • Mass medical screening by Dec. 2028 • Nutrition intervention programmes by Dec. 2028	AWMA							56,061.72		√		Env't Health Unit	Procurement

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	• Printing food vendors cards by Dec. 2028													

NATIONAL DISASTER MANAGEMENT ORGANISATION (NADMO)

Objective: Reduce the vulnerabilities (risk) and impact of disasters from 25% to 50% by the end of 2029														
Programme: Disaster Management & Prevention														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Hold Disaster Committee Meetings by Dec. 2028	AWMA							82,780.21		√		NADMO	Relevant Agencies
2.	World Disaster Day Celebration by 2028	AWMA							31,870.80		√		NADMO	Assembly and Relevant Institutions
Objectives: Strengthen risk assessment and early warning system forecasting from 15%-50% by the end of 2029														
3.	Prepare Disaster risk Preparedness Plan	AWMA								15,125.00	√		NADMO	
Objectives: 10% - 50% increment of relief support to Disaster Victims by the end of 2029														
4.	Procure Relief Items by Dec. 2028	AWMA							214,260.75		√		NADMO	Procurement Unit
Objective: Build 100% capacity of NADMO staff for Disaster management by the end of 2029														
5.	Staff Training by Dec. 2028	AWMA							9,536.62		√		NADMO	NADMO Hydro Dept.

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															HQ, Gmet. Hydro Authority.
Objective: At least 70% road accident reduced by the end of 2029															
Programme: Road Safety Program															
6.	Organize road safety campaign in various Lorry Stations, Churches, Mosques and Markets by Dec. 2028	Lorry Stations							36,352.77		√		NADMO	RSA., MTTD., etc.
Objective: 90% climate change effects reduced by the end of 2029															
Programme: Climate Change Adaption Program															
7.	Tree planting Exercise by Dec. 2028	Municipal wide							199,650.00		√		NADMO	FC, Assembly Members, Schools
8.	Climate change sensitization programs by Dec. 2028	Municipal wide							42,006.36		√		NADMO	Hydro Dept., NADMO HQ
Objectives: Achieve 60% reduction in fire outbreaks in high-risk communities by the end of 2029															
9.	Sensitization on fire outbreak by Dec. 2028	Municipal wide							12,947.00		√		NADMO	
Objective: 90% disaster preparedness and response timeliness improved by the end of 2029															
Programme: Monitoring and Evaluation Program															
10.	Monitoring & Evaluation of Flood Prone areas & Other Disaster Risk by Dec. 2028	Flood Prone Areas							109,035.52		√		NADMO	PP Dept., Works Dept., Others

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DEPARTMENT OF WORKS

Objective: Ensure 90% of all municipal infrastructure is safe, sustainable, and disability friendly by the end of 2029													
Programme: Municipal Infrastructure Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Construction of a New Public Toilet at Okponglo by Dec.2028	Okponglo							500,000.00		√		Works Dept.	Procurement, Dev. Planning, MEHO
2.	Renovation of reading rooms at Legon Campus (Traditional Halls) by Dec.2028	Legon						600,000.00			√		Works Dept.	Procurement, Dev. Planning and Education
3.	Construction of Police Station at Dzorwulu central by Dec.2028	Dzorwulu							800,000.00		√		Works Dept.	Dev. Planning Procumbent and Ghana Police Serv.
4.	Construction of office complex by Dec.2028	AWMA							3,000,000.00		√		Works Dept.	Management and Procurement
5.	Construction of Astroturf (if land is available) at Westland by Dec.2028	West Legon						1,800,000.00			√		Works Dept.	Dev. Planning Procumbent and Sports Committee
6.	Renovation of Dzorwulu Special School by Dec. 2028	Dzorwulu							1,500,000.00				Works Dept.	Management, Procurement,

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													Dev. Planning and Education
7.	Renovation of La-Bawaleshie School by Dec.2028	La-Bawaleshie						800,000.00		√		Works Dept.	Procurement, Dev. Planning and Education
8.	Installation and Maintenance of Street Lights by Dec.2028	Municipal Wide					70,000.00	70,000.00		√		Works Dept.	Procurement, Dev. Planning and Assembly Members
Objective: Reduce 70% of unauthorized structures and slum expansions by the end of 2029													
Programme: Development Control Programme													
9.	Facilitate the demolition exercises (unauthorized structures) by Dec.2028	AWMA						215,380.00		√		Works Dept.	Procurement, Physical Planning and Urban Roads
10.	Regularization of temporary structures including car garages, by issuance of Planning Permit by Dec.2028	AWMA						72,600.00		√		Works Dept.	Procurement, Physical Planning and Urban Roads
11.	Procurement of construction materials, petty tools, and development control tools by Dec.2028	AWMA						62,240.00		√		Works Dept.	Management and Procurement
Objectives: Train 100% building inspectors and increase staffing by 50% by the end of 2028													

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12.	Capacity for building inspectors by Dec.2028								65,000.00		√		Works Dept.	Human Resource

ROADS DEPARTMENT

Objective: Ensure 90% Road Infrastructure is safe motorist and pedestrians by the end of 2029														
Programme: Routine Maintenance														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**IGF**	**DACF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Grading of gravel Roads by Dec. 2028	AWMA							700,000.00		√		Roads Department	
2.	Pothole Patching of Roads by Dec. 2028	AWMA						650,000.00			√		Roads Department	
3.	Minor Drainage Repairs by Dec. 2028	AWMA						560,000.00			√		Roads Department	
4.	Replacement of Metal Gratings by Dec. 2028	AWMA						380,000.00			√		Roads Department	
Objective: 80% local road paved by the end of 2029														
Programme Periodic Maintenance														
5.	Partial Reconstruction of Local by Dec. 2028	Westlands					4,000,000.00				√		Roads Department	
6.	Gravelling of Local Roads by Dec. 2028	Santana					800,000.00				√		Roads Department	

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7.	Partial Reconstruction of Local Roads by Dec. 2028	Abelenkpe					2,400,000.00			√		Roads Department	Works/Physical Planning
Objective: Reduce 80% flooding incidence in hotspots area by the end of 2029													
Drain Construction & Maintenance													
8.	Construction of Storm Drains by Dec. 2028	Santana					8,600,000.00			√		Roads Department	Works, Physical Planning
9.	Construction of Roadside Drains by Dec. 2028	Santana						2,300,000.00		√		Roads Department	
10.	Desilting of Open Drains by Dec. 2028	Various					250,000.00	650,000.00		√		Roads Department	
11.	Culvert Construction by Dec. 2028	Dzorwulu					3,800,000.00			√		Roads Department	
12.	Desilting of Storm Channels by Dec. 2028	AWMA							720,000.00	√		Roads Department	
13.	Cleaning of Open Drains by Dec. 2028	AWMA					180,000.00			√		Roads Department	
Objective: 85% vehicular-vehicular road crushes at signalized intersections reduced by the end of 2029													
Programme: Road Safety and Traffic Management													
14.	Construction of Pedestrian Walkway by Dec. 2028	Abelenkpe						1,450,000.00		√		Roads Department	
15.	Replacement of Road Signs by Dec. 2028	Various						150,000.00		√		Roads Department	
16.	Construction of Speed Humps by Dec. 2028	Okponglo, Roman Ridge						240,000.00		√		Roads Department	

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17.	Traffic Light Supervision by Dec. 2028	Municipality- wide						72,000.00			√		Roads Department	
Objectives: Reduce 50%-night accidents attributable to visibility by 2029														
18.	Maintenance of Streetlights by Dec. 2028	Various							500,000.00		√		Roads Department	
19.	Installation of Streetlights by Dec. 2028	AWMA							2,500,000.00		√		Roads Department	
20.	Traffic Light Supervision by Dec. 2028	Municipality- wide						72,000.00			√		Roads Department	

PHYSICAL PLANNING DEPARTMENT

Objective: Ensure 95% local plans updated and documented by the end of 2029														
Programme: Spatial Planning and Settlement Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Update the Westland Local Plans by Dec. 2028	AWMA							116,745.00		√		PPD	LUSPA Technical Sub and Spatial Planning Committee Members
Objective: Turnaround time for processing Development Permit applications reduced from 27 days to 20 days by the end of 2029														

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2.	Organize 12 no. technical- sub–committee inspections by Dec. 2028	AWMA							163,543.60		√		PPD	Tech Sub Members
3.	Organize 12 No. Technical- Sub Committee Meeting by Dec. 2028	AWMA							159,768.40		√		PPD	Tech Sub Members
4.	Organize 12 No. Spatial Planning Committee meetings by Dec. 2028	AWMA							183,363.40		√		PPD	Tech Sub Members
Objective: 95% open spaces landscaped by the end of 2029														
5.	Landscaping and beautification of open spaces to improve urban greening by Dec. 2028	AWMA							170,000.00		√		PPD	Consultancy
Objective: 100% street named and property addressed by end of 2029														
6.	Organize 4 No. Street Naming Meeting by Dec. 2028	AWMA							45,280.00		√		PPD	SAT Members
7.	Maintenance of street name installations by Dec. 2028	AWMA							90,000.00		√		PPD	Consultancy

TRANSPORT DEPARTMENT

Objective: At least 80% of terminals complying with National Road Safety Regulations Act by the end of 2029													
Programme: Urban Transport Services													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

1.	Organize sensitization exercise for key stakeholders on urban passenger transport services and by law operational procedures by Dec. 2028	AWMA							38,673.00		√		Transport Department	GPRTU, Terminal operators and transport unions
2.	Conduct route monitoring and enforcement activities by Dec. 2028	AWMA							42,540.00		√		Transport Department	GPRTU, Transport union
3.	Update public transport, operators, vehicles, drivers, and terminals	AWMA							46,794.00		√		Transport Department	
4.	Capacity building for staff by Dec. 2028	AWMA									√		Transport Department	Human Resource
Objectives: Improve road safety interventions from 20% to 60% by the end of 2029														
5.	Organize road safety campaign and sensitization for Transport Union and vehicle users by Dec. 2028	AWMA							51,472.00		√		Transport Department	GPRTU, Terminal operators and transport unions

GENERAL ADMINISTRATION DEAPARTMENT

Objective: 100% of Assembly and Committee meetings organized according to schedule by the end of 2029														
Programme: Meeting Coordination														
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Organize 5 No. General Assembly meetings by Dec. 2028	Dzorwulu							727,524.60		√		Admin	Budget, Finance, Dev't Planning
2.	Organize 5 No. Executive Committee meetings by Dec. 2028	Dzorwulu							250,294.55		√		Admin	Budget, Finance, Dev't Planning
3.	Organize 12 No. Finance & Admin. Sub-committee meetings by Dec. 2028	Dzorwulu							224,726.04		√		Admin	Budget, Finance
4.	Organize 4 No. Social Service Sub-committee meetings by Dec. 2028	Dzorwulu							74,908.68		√		Admin	SW&CD/Budget, Finance
5.	Organize 4 No. Sports & Recreation Sub-committee meetings by Dec. 2028	Dzorwulu							74,908.68		√		Admin	Budget, Finance, Education
6.	Organize 5 No. Development Planning Sub-committee meetings by Dec. 2028	Dzorwulu							93,635.85		√		Admin	Budget, Finance, Dev't Planning
7.	Organize 4 No. Justice & Security Sub-committee meetings by Dec. 2028	Dzorwulu							74,908.68		√		Admin	Budget, Finance
8.	Organize 5 No. Works Sub-committee meetings by Dec. 2028	Dzorwulu							93,635.85		√		Admin	Budget, Finance, Works
9.	Organize 4 No. LED Committee meetings by Dec. 2028	Dzorwulu							63,152.35		√		Admin	

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10.	Organize 12 No. Management meetings by Dec. 2028	Dzorwulu							62,769.96		√		Admin	Budget, Finance,
11.	Organize 5 No. National celebrations (World Aids Day, Independence Day, Farmers Day, Sallah, Homowo) by Dec. 2028	Dzorwulu							459,195.00		√		Admin	Budget, Finance, Dev't Planning, Agric
12.	Organize 2 No. Inter-Sectoral Stakeholder Engagement meetings by Dec. 2028	Dzorwulu							137,998.08		√		Admin	Budget, Finance, Dev't Planning
13.	Organize 4 No. District Health Management meetings by Dec. 2028	Dzorwulu							87,952.48		√		Admin	Budget, Finance, Health
14.	Organize 4 No. Mun. Education Oversight Committee meetings by Dec. 2028	Dzorwulu							120,189.30		√		Admin	Budget, Finance, Education
15.	Organize 8 No. Audit Committee meeting by Dec. 2028	Dzorwulu							179,897.96		√		Admin	Budget, Finance
16.	Organize 12 No. MUSEC meeting by Dec. 2028	Dzorwulu							416,230.32		√		Admin	Budget, Finance,
17.	Organize 4 No scholarships Committee meetings by Dec. 2028	Dzorwulu							37,960.12		√		Admin	Budget, Finance, Education
18.	Award scholarships to Brilliant but Needy students by Dec. 2028	Dzorwulu							106,480.00		√		Admin	Budget, Finance, Education

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19.	Conduct 4 Quarterly Monitoring of Sub-structures by Dec. 2028	Dzorwulu							43,337.36		√		Admin	Budget, Finance, Dev't Planning
20.	Organize 4 Quarterly PRCC meetings by Dec. 2028	Dzorwulu							169,462.92		√		Admin	Budget, Finance, Dev't Planning
21.	Procure Marriage Registration Materials by Dec. 2028	Dzorwulu							26,620.00		√		Admin	
22.	Conduct Church/Marriage Monitoring Activities by Dec. 2028	Dzorwulu							23,638.56		√		Admin	
23.	Conduct Inspection of Churches for Registration of Marriages by Dec. 2028	Dzorwulu							17,728.92		√		Admin	
24.	Facilitate 12 No. monthly mobilization for Assembly members by Dec. 2028	Dzorwulu							550,235.40		√		Admin	Budget, Finance
25.	Organize 4 No. HIV/AIDs Committee meeting by Dec. 2028	Dzorwulu							51,536.32		√		Admin	Budget, Finance, Dev't Planning
26.	Organize 3No. sensitization programmes on HIV/AIDs in schools and communities by Dec. 2028	Dzorwulu							119,790.00		√		Admin	Budget, Finance, Dev't Planning
27.	Participate in GALGA Conference by Dec. 2028	Dzorwulu							79,860.00		√		Admin	

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28.	Participate in DPA/CPA Training Programmes by Dec. 2028	Dzorwulu							106,480.00		√		Admin	
29.	Organize Sports and Health Activities by Dec. 2028	Dzorwulu							15,972.00		√		Admin	
30.	Organise security operation Dec. 2028	Dzorwulu							399,300.00		√		Admin	
31.	Support for security service operation and logistics by Dec. 2028	Dzorwulu							506,748.00		√		Admin	
32.	Pay Legal Fees and Retainer Services by Dec. 2028	Dzorwulu							133,100.00		√		Admin	
33.	Organize School Feeding Activities by Dec. 2028	Dzorwulu							102,487.00		√		Admin	
34.	Facilitate MP Projects by Dec. 2028	Dzorwulu							53,240.00		√		Admin	
35.	Facilitate Records Management Activities by Dec. 2028	Dzorwulu							42,350.00		√		Admin	
36.	Operationalization of Sub Structures by Dec. 2028	Dzorwulu							363,000.00		√		Admin	

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CLIENT SERVICE UNIT

Objective: Achieve at least 80% access of the public to the Client Service Unit by the end of 2029														
Programme: Client Service Improvement Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize public awareness campaigns on services and procedures of the assembly by Dec. 2028	AWMA							45,000.00		√		Client Service	MIS Information
2.	Organise Celebration of Customer Service Week by Dec. 2028	AWMA							30,000.00		√		Client Service	MIS Information
3.	Capacity building for staff by Dec. 2028	AWMA							65,000.00		√		Client Service	MIS Information

HUMAN RESOURCE DEARTMENT

Objectives: At least 95% capacity building plan implemented by the end of 2029														
Programme: Capacity Building Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GOG**	**IGF**	**DACF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Facilitate the implementation of Capacity building programs by Dec. 2028	AWMA					117,708.80	50,820.00			√		HR	Dev't Planning
2.	Local government Service protocols by Dec. 2028	OHLS						48,400.00			√		HR	Finance/Budget
3.	Professional training for career progression by Dec. 2028	GIMPA						66,000.00			√		HR	Admin/Budget
Objectives: 100% training needs assessed by the end of 2029														
4.	Carry out training needs assessments by Dec. 2028	AWMA						3,630.00			√		HR	Admin.
Objectives: 80% staff health, safety and work environment improved by the end of 2029														
Programme: Staff Management Programme														
5.	Facilitate the implementation of appraisal schedule by Dec. 2028	AWMA						24,200.00			√		HR	Admin
6.	Organize staff durbars by Dec. 2028	AWMA						48,400.00			√		HR	Admin/Fin.
7.	Staff performance. management by Dec. 2028	AWMA						36,300.00			√		HR	Admin
8.	Carry out monthly salary validation by Dec. 2028	AWMA						18,150.00			√		HR	Finance
9.	Organize health screening for staff by Dec. 2028	AWMA						36,300.00			√		HR	Health

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10.	Monitoring of security personnels/ Refuse Laborers by Dec. 2028	AWMA						24,200.00			√		HR	Security/Env'tHealth
11.	Provision of Support for staff welfare by Dec. 2028	AWMA						54,450.00			√		HR	Admin
12.	Retirement packages and send off packages for national service personnel by Dec. 2028	AWMA						36,300.00			√		HR	Admin

PROCUREMENT UNIT

Objective 100% compliance of E-Procurement System (GHANEPS) by the end of 2029														
Programme: E- Procurement Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Prepare 4 no. procurement plan and update by Dec. 2028	AWMA							53,740.30		√		Procurement	
2.	Organize 15 no. tender opening meeting by Dec. 2028	AWMA							19,698.80		√		Procurement	
3.	Organize 55 no. tender evaluation meetings by Dec. 2028	AWMA							157,590.40		√		Procurement	

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4.	Organize 18no. tender committee meetings by Dec. 2028	AWMA							64,952.80		√		Procurement	
5.	Organize 5no. regional tender committee meetings by Dec. 2028	AWMA							45,919.50		√		Procurement	
6.	Organize market Survey for common user items by Dec. 2028	AWMA							14,135.22		√		Procurement	

ESTATE UNIT

Objective: 100 % Maintenance of Assembly Asset by the end of 2029

Programme: Operation and Maintenance Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other (Specify)	New	Ongoing	Lead	Collaborating
1.	Maintenance of Assembly's Properties by Dec. 2028	AWMA							399,300.00		√		Estate	Works Procurement Finance, Budget
2.	Facilitate • Payment of ECG Utilities • Payment of GHWCL Utilities by 2028	Dzorwulu Westland ATTRACO							622,941.60		√		Estate	Finance, Audit, Budget
3.	Facilitate A/ C Servicing by Dec. 2028	AWMA							239,580.00		√		Estate	Finance, Audit, Budget, Procurement

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Objective: Improve 100% office equipment and furniture by the end of 2029														
Programme: Asset Management Programme														
4.	Organize Quarterly Assets Condition Assessment by Dec. 2028	AWMA							18,367.80		√		Estate	Finance Budget/Audit
5.	Quarterly updating of Asset Register by Dec. 2028	AWMA							10,962.60		√		Estate	Budget Finance/Audit
6.	Embossing of Office Equipment's by Dec. 2028	AWMA							4,235.00		√		Estate	Budget Procurement Finance
7..	Assembly's Office Accommodation Rental by Dec. 2028	AWMA							1,568,160.00		√		Estate	Finance Budget/Audit
8.	Health Directorate rental by Dec. 2028	WESTLANDS							159,500.00		√		Estate	Finance budget Audit
9.	Procurement of equipment's &materials for embossment by Dec. 2028	AWMA							26,620.00		√		Estate	Procurement Audit/Budget Finance

DEPARTMENT OF INFORMATION SERVICE

Objective: Increase citizen awareness by 90% in national and local policies by the end of 2029														
Programme: Information Dissemination Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

1.	Disseminate information, announcement, and sensitization on government policies to residents by Dec. 2028.	AWMA							55,600.00		√		ISD	Finance/Media Budget
Objective: At least 95% increase in community attendance at engagement fora by the end of 2029														
Programme: Community Engagement Programme														
2.	MCE's Community Engagement by Dec. 2028.	AWMA					160,000.00		230,000.00		√		ISD	Media/Admin/Dev't Planning
Objective: 90% annual surveys on key issues and polices of government services by the end of 2029														
Programme: Information Dissemination Programme														
3.	Design and administer 4 questionnaires on topical issues to the public by Dec. 2028.	AWMA							22,000.00		√		ISD	
4.	Conduct 4 No. market survey by Dec. 2028.	AWMA							16,000.00		√		ISD	
Objective: 100% increase in media coverage of Assemblies activities by the end of 2029														
Programme: Media Coverage Programme														
5.	Organize Media Coverage of Assembly's activities by Dec. 2028.	AWMA							36,000.00		√		ISD	Media/MIS
Objective: Provide 100% response to all RTI requests from public by the end of 2029														
Programme: Right to Information (RTI) Law Implementation Programme														
6.	Educate public on RTI Law and Information requests by Dec. 2028.	AWMA							25,000.00		√		ISD	NCCE

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MANAGEMENT INFORMATION SYSTEMS (MIS) UNIT

Objective. Deploy essential IT hardware and software required for optimal MIS operations by the end of 2029													
Programme: Deployment, Installation and Routine Maintenance Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Procurement • Anti-Virus • Microsoft Windows Server Application • Rack Server • UPS and Stabilizers Electronic Seal by Dec. 2028	AWMA							171,934.00		√		MIS	Budget/Finance Procurement
2.	Hosting and License renewal • Hosting of the Server space for the CRM • Hosting of Website • SSL renewal • SMS data renewal for CRM by Dec. 2028	AWMA							121,000.00		√		MIS	Budget/Finance Procurement
3.	Website Updating by Dec. 2028	AWMA							6,050.00		√		MIS	All Department
Objective. Improve IT equipment and logistics from 30% to 75% by the end of 2029														

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4.	Annual maintenance • Computers • Printers • Fix Telephones by Dec. 2028	AWMA							60,500.00		√		MIS	All Departments
Objective. 90% BOP and PR bills printed annually by 31st January for the planned period by the end of 2029														
Programme: Bill Preparation and Printing, and Deployment, Installation and Routine Maintenance														
5.	Printing of Bills • Business Operating Permit (BOP) • Property Rate by Dec. 2028	AWMA							71,500.00		√		MIS	Budget/Finance Procurement/ Internal Audit Unit, Stores Unit

TRANSPORT UNIT

Objective: 40% Increase of the assembly's fleet of vehicles by the end of 2029													
Programme: Fleet Management													
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GOG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Procurement of 2no. pickup by Dec. 2028	AWMA							2,450,000.00		√		Transport Unit	Procurement
2.	Procurement of 1no. cargo truck by Dec. 2028	AWMA							1,500,000.00		√		Transport Unit	Procurement

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3.	Procurement of vehicle tyres by Dec. 2028	AWMA							141,500.00		√		Transport Unit	Procurement
4.	Procurement of vehicle accessories by Dec. 2028	AWMA							20,000.00		√		Transport Unit	Procurement
Objective: 80% reduction of down time of Assembly's fleet of vehicles by the end of 2029														
Programme: Operations and Maintenance														
5.	Procurement of 20no. vehicle log books by Dec. 2028	AWMA							1,900.00		√		Transport Unit	Admin/Finance
6.	Purchase of fuel and lubricants for Assembly's fleet of vehicles by Dec. 2028	AWMA							1,400,000.00		√		Transport Unit	Admin/Finance
7.	Monthly fuel for HOD and unit heads by Dec. 2028	AWMA							660,200.00		√		Transport Unit	Admin/Finance
8.	Maintenance of Assembly's fleet of vehicles by Dec. 2028	AWMA							530,000.00		√		Transport Unit	Admin/Finance
9.	Renewal of roadworthy and insurance certificate for Assembly's fleet of vehicle by Dec. 2028	AWMA							130,800.00		√		Transport Unit	Admin/Finance

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INTERNAL AUDIT

Objective: Assist Management reduce audit infractions and organizational risk by 95% by the end of 2029														
Programme: Internal Control Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Facilitate periodic review of Enterprise Risk Register by Dec. 2028	AWMA							96,800.00		√		IAU	HR Finance Stores
2.	Carry-out four quarterly audits by Dec. 2028.	AWMA							96,800.00		√		IAU	
3.	Three sensitizations on NACAP by Dec. 2028	AWMA							145,200.00		√		IAU	
4.	Preparation of Audit Plan by Dec. 2028	AWMA							72,600.00		√		IAU	
5.	Carry out • 2 Special audits • Preparation and submission of Monthly ESPV audits by Dec. 2028	AWMA							58,080.00		√		IAU	

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DEVELOPMENT PLANNING UNIT

Objective: Achieve at least 85% implementation of AAP annually by the end of 2029														
Programme: Planning, Coordination and Implementation Programme														
No.	**Projects**	**Location**	**Timeframe**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GOG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize quarterly MPCU Meetings by Dec.2028	AWMA							158,160.00		√		DPU	MPCU
2.	Facilitate the • Preparation of Concept Notes • Preparation of Environmental and Social Safeguards for projects implementation by Dec.2028	AWMA							154,638.00		√		DPU	Safeguard Team
3.	Facilitate the implementation of Electoral Area Development Projects from April to Dec. 2028	AWMA						605,000.00	496,100.00		√		DPU	Procurement, Budget/Finance Works/Roads Audit
Objective: 100% utilization of M&E results for replanning by the end of 2029														
Programme Monitoring and Evaluation Programme														
4.	Conduct mid-term evaluation of 2026-2029 mtdp plan and zonal council plan byDec.2028								43,750.00		√		DPU	MPCU Members

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5.	Undertake Monitoring and Evaluation of projections programmes and projects in the Municipality byDec.2028	AWMA						177,144.00	169,351.20			√	DPU	MPCU Members Technical Team
Objective: Build 100% capacity of HoDs in planning and M&E by the end of 2029														
6.	Capacity building for M&E Team by Sept 2028	AWMA							60,000.00			√	DPU	Human Resource
Objective: 100% increase in participation of stakeholders in town hall meetings by the end of 2029														
Programme Popular Participation Programme														
7.	Organize 2 No. PFM Town Hall meetings from March and Sept. 2028	AWMA						128,472.30	128,472.30			√	DPU	MPCU, Assembly Members, Unit Committee, Stakeholders

BUDGET AND RATING

Objective: Develop Annual Composite Budgets to align with the Assembly's Medium-Term Development Plan by the end of 2029													
Programme: Budgeting, Monitoring and Evaluation Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Quarterly • Budget Committee Meeting • Review of Composite Budget by Dec. 2028	AWMA							65,812.00		√		Budget and Rating	Heads of Management Cost Centres
2.	Prepare and Gazetting 2028 Fee-Fixing Resolution by Dec. 2028	AWMA							82,381.79		√		Budget and Rating	Finance, MIS, Env't Health, Physical Planning, Social Welfare, Audit, Ghana Publishing
3.	Facilitate the • Preparation of 2028 Composite Budget • Departmental budget hearing • Data collection exercise to rate new businesses by Dec. 2028	AWMA						103,784.12	16,858.00		√		Budget and Rating	Heads of Management Cost Centres Land Valuation Division, Finance, Statistics
4.	Organize Rate Assessment Committee meetings by Dec. 2028	AWMA							32,793.00		√		Budget & Rating	Land Valuation Division, Audit Revenue Accountant, MIS, Physical Planning &Works,

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														Finance/Estate, Transport,
5.	Organize Fixed Asset Committee Meeting by Dec. 2028	AWMA							27,507.00		√		Budget & Rating	Finance, Estate Works Audit
6.	Undertake Data Collection and Valuation of Properties by Dec. 2028	AWMA							58,632.00		√		Budget & Rating	Land Valuation Division, Revenue MIS, Physical Planning, Audit &Works
7.	Facilitate • Implementation, and evaluation of 2028 Composite budget • Revenue Team meeting by Dec. 2028	AWMA							59,343.00		√		Budget & Rating	

NATIONAL COMMISSION FOR CIVIC EDUCATION (NCCE)

Objective: At least 70% participation of residents in civic education, program by the end of 2029														
Programme: Civic Education Program														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

1.	Oragnise public forums and town hall meetings to promote civic awareness by Dec. 2028	AWMA					32,000.00		17,500.00	25,500.00	√		NCCE	Peace Council
2.	Organise Citizenship week celebration by Dec. 2028	AWMA					10,00.00		10,000.00	10,000.00	√		NCCE	
3.	Online games, social media campaigns, and digital tools to expand the reach of civic education initiatives by Dec. 2028	AWMA					15,000.00		22,000.00	20,000.00	√		NCCE	Media
4.	Organize Education on Child Protection Issues with the communities and Faith Based Organizations by Dec. 2028	AWMA					15,000.00		7,500.00	25,000.00	√		NCCE	Social Welfare
5.	Community outreach on voter education (Presidential and Parliamentary education) by Dec. 2028	AWMA					20,000.00		15,000.00	10,000.00	√		NCCE	Electoral Commission

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DEPARTMENT OF STATISTICS

Objective: 100% coverage of socio-economic data of all 13 electoral areas within the Municipality by the end of 2029														
Programme: Statistical Database Programme														
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GOG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize a quarterly data collection exercise to update socio-economic data by Dec. 2028	AWMA							60,028.10		√		Statistics Department	Account MIS, Dev't Planning, SW&CD, Budget Unit.
Objective: Annual research and surveys conducted on key developmental issues by the end of 2029														
Programme: Community Research and Censuses programme														
2.	Public perception of waste collection services and environmental cleanliness by Dec. 2028	AWMA					13,310.00		10,781.10		√		Statistics Department	Dev't Planning Env't Health

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6.1.4 Annual Action Plan for 2029

DEPARTMENT OF FINANCE

Objectives: 95% Revenue Achieved and Leakages Sealed by the end of 2029														
Programmes: Revenue Mobilization Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Quarterly revenue monitoring, mobilization and taskforce by Dec. 2029	AWMA							1,400,000.00		√		Finance Dept	Administration, Budget, Audit and any other Department
2.	T&T and call credit for revenue collectors by Dec. 2029	AWMA							200,200.00		√		Finance Dept.	Finance Dept.
3.	Purchase of value books by Dec. 2029	CAGD							100,600.00		√		Finance Dept.	Audit
Objectives: Reduce Financial Infraction in The Auditor General's Report to Below 1% by the end of 2029														
Programmes: Financial Management Programme														
4.	Organize training on the International Public Sector Accounting Standard (IPSAS) by Dec. 2029	CAGD							120,400.00		√		Finance Dept.	Audit, Budget, Human Resources

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5.	Organize training on PFM ACT,2016 ACT 921 by Dec. 2029	CAGD/RCC							100,400.00		√		CAGD /RCC	All MMDA's
6.	Validation of quarterly financials by CAGD by Dec. 2029	CAGD							95,040.00		√		CAGD RCC	All MMDA'S
7.	Preparation of monthly and annual financial statements by Dec. 2029	AWMA							90,600.00		√		Finance Dept.	Audit, Budget, Procurement and Stores

DEPARTMENT OF AGRICULTURE

Objective: 50% to 70% of climate-smart agricultural practices among 300 farmers increased by the end of 2029														
Programme: Agriculture Modernisation Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize four (4) training sessions for farmers on gaps/climate-smart agriculture by Dec. 2029.	AWMA					5,788.10		26,856.90		√		AGRIC	RAD
2.	Crop/Livestock demonstration for farmers on improved technology by Dec. 2029.	AWMA							9,261.00		√		AGRIC	RAD

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3.	Organize municipal Farmers Day Celebration by Dec. 2029.	AWMA						138,915.00	92,610.00		√		AGRIC	
4.	Promote rabbit rearing by Dec. 2029.	AWMA							7,560.00		√		AGRIC	
5.	Organize a study tour for farmers by Dec. 2029.	AWMA							24,888.94		√		AGRIC	Transport
Objective: Increase the adoption of home and backyard gardening from 100 to 200 households by the end of 2029.														
6.	Promote Home/Backyard Gardening in 200 Homes/10 Schools by Dec. 2029.	AWMA						17,364.38	173,643.80		√		AGRIC	Planning, Procurement.
7.	Promote Small-Holder Household Fish Farming by Dec. 2029.	AWMA						17,364.38	23,499.79		√		AGRIC	Planning, Procurement.
Objective: Income-generating agricultural activities for 200 women by the end of 2029														
8.	Demonstration for women on agro-processing/ income generation by Dec. 2029.	AWMA							12,270.83		√		AGRIC	RAD SW&CD
9.	Organize municipal food fair to promote local foods by Dec. 2029.	AWMA							37,291.73		√		AGRIC	Admin
Objective: 40% to 80% surveillance in livestock and crops increased by the end of 2029														
10.	Routine Surveillance by Dec. 2029.	AWMA					4,862.00		5,788.12		√		AGRIC	Procurement, Transport
11.	Organize anti-rabies vaccination by Dec. 2029.	AWMA						11,576.25	20,027.84		√		AGRIC	Transport
12.	Surveillance and Monitoring of Pests and Diseases on Farms by Dec. 2029.	AWMA					2,315.25		2,315.25		√		AGRIC	

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Objective: Build 100% capacity of all field staff in modern agricultural tools and techniques by the end of 2029.													
13.	Ensure Effective Office Administration by Dec. 2029.	AWMA					4,051.70		26,377.37		√		AGRIC	Procurement
14.	Organize quarterly technical review meeting by Dec. 2029.	AWMA					2,315.25		5,556.60		√		AGRIC	
15.	Organize a management meeting by Dec. 2029.	AWMA					1,157.62		2,315.25		√		AGRIC	
16.	Organize a Staff Meeting by Dec. 2029.	AWMA					1,736.44		7,871.85		√		AGRIC	
17.	Organize the RELC Planning Session by Dec. 2029.	AWMA							8,479.60		√		AGRIC	
18.	Build the Capacity of Staff on Improved Modern Agricultural Tools by Dec. 2029.	AWMA							8,334.90		√		AGRIC	
19.	Staff Training by Dec. 2029.	AWMA					5,209.31				√		AGRIC	
Objective: Increase 60% of farmer-based cooperatives by the end of 2029														
20.	Farmer group formalization by Dec. 2029.	AWMA							11,576.25		√			
Objective: 80% to 98% M&E of Agric operations improved by the end of 2029														
Programme: Monitoring and Evaluation Programme														
21.	AEA Farm & Home Visit by Dec. 2029.	AWMA					3,704.00		16,669.80		√		AGRIC	
22.	MAO Monitoring and Supervision by Dec. 2029.	AWMA					6,251.20		31,487.40		√		AGRIC	
23.	MDA Monitoring by Dec. 2029.	AWMA					3,472.90		12,155.06		√		AGRIC	
24.	MPCU Monitoring by Dec. 2029.	AWMA							9,177.65		√		AGRIC	MPCU

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DEPARTMENT OF COPERATIVES

Objective: 50% increase in registered and operational cooperative societies by the end of 2029														
Programme Cooperative program														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization and Education on forming cooperatives by Dec. 2029.	AWMA					4,791.60				√		Dept of Cooperatives	CUA
2.	Registration of groups into cooperatives by Dec. 2029	AWMA					3,993.00				√		Dept of Cooperatives	CUA
3.	Registration of the Farmers' group by Dec. 2029	AWMA					3,993.00				√		Dept of Cooperatives	Agric
4.	Organize stakeholders' meetings with educational and financial institutions by Dec. 2029	AWMA					7,986.00				√		Dept of Cooperatives	
5.	Organize capacity-building training for executives and members of cooperative societies by Dec. 2029	AWMA					19,965.00				√		Dept of Cooperatives	
Objective: 80% increase in compliance and regulatory framework of cooperatives by the end of 2029														
Programme: Monitoring and Evaluation program														
6.	Audit of all cooperative societies by Dec. 2029	AWMA					10,648.00				√		Dept of Cooperatives	

7.	Supervision of annual general meetings of audited societies by Dec. 2029	AWMA					6,655.00				√		Dept of Cooperatives	
8.	Visitation and inspection of societies at meetings and offices by Dec. 2029	AWMA					7,986.00				√		Dept of Cooperatives	

DEPARTMENT OF BUSINESS ADVISORY CENTER (BAC)

Objective: Support 60% of MSMEs with business advice and counselling services by the end of 2029														
Programme: Business Development Services														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 2 No. Training on financial management and bookkeeping by Dec. 2027 Dec. 2029	AWMA					49,053.73				√		BAC	Cooperative, Agric, Social Welfare
2.	Organize 2 No. Kaizen concept for MSMEs by Dec. 2029	AWMA					35,203.34				√		BAC	GEA, JICA
3.	Digitalization in marketing and branding for 120 MSMEs by Dec. 2029	AWMA					29,288.38				√		BAC	Cooperative, Social Welfare
4.	Facilitate OSHEM (Occupational, Safety, Health and Environment) for 40 MSMEs by Dec. 2027 Dec. 2029	AWMA					24,954.64				√		BAC	Fire Service, Cooperative, Transport, Agric

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5.	Conduct business counselling and advisory Services for 200 MSMEs by Dec. 2029	AWMA					17,973.82				√		BAC	Cooperative
6.	Train 300 Youth in Entrepreneurship by Dec. 2029	AWMA					45,686.30				√		BAC	Cooperative, Finance
7.	Follow-ups, Monitoring and Evaluation on 80 MSMEs by Dec. 2029	AWMA					18,380.84						BAC	Cooperative, Dev't Planning
Objective: Formalize 80% of informal MSMEs and start-ups by the end of 2029														
8.	Regularisation of 120 informal businesses with various regulatory bodies by Dec. 2029	AWMA					56,948.50				√		BAC	GEA, ORC, GSA, FDA
9.	Conduct 2 No. Step-by-step coaching, checklists, and help desks by Dec. 2029	AWMA					33,934.20				√		BAC	Dev't Planning Finance, Env't Health
Objectives: 15% to 35% increase in participation of MSMEs in consultative forums by the end of 2029														
10.	Organize 2 No. Business Stakeholders Forum by Dec. 2029	AWMA					37,217.42				√		BAC	Cooperative, Agric, Social Welfare
Objectives: Train 1,000 youth in vocational skills by the end of 2029														
Local Economic Development														

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11.	Sensitization on Local Economic Development by Dec. 2029	AWMA							99,825.00		√		BAC	Agric, Dev't Planning, Finance, Cooperative, Social Welfare
12.	Create Local Economic Development Forum by Dec. 2029	AWMA							13,310.00		√		BAC	Agric, Cooperatives
13.	Train 150 post apprentices in business development by Dec. 2029	AWMA							79,860.00		√		BAC	Agric, Cooperatives
14.	Apprenticeship/Technical Training and Skills Development by Dec. 2027 Dec. 2029	AWMA					29,288.38				√		BAC	NYA, Cooperative, Social Welfare

CENTER FOR NATIONAL CULTURE

Objective: Achieve 80% participation of youth in cultural and tourism activities in the municipality by the end of 2029														
Programme: Tourism and Culture Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 1 day workshop on storytelling for twenty (20) basic school teachers by Dec. 2027	AWMA							19,593.20		√		CNC	GES

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2.	Organize 1 day competition in storytelling for twelve (12) basic schools by Dec. 2027	AWMA							9,982.50		√	√		CNC
3.	Organize 5-day arts and crafts bazaar for 20 Visual Artists by Dec. 2027	AWMA							32,610.10		√		CNC	
4.	Organise trade shows on tourism potentials in the municipsloty	AWMA							42,592.00		√		CNC	

DEPARTMENT OF HEALTH

Objective: At least two functional public health facilities provided within the municipality by the end of 2029

Programme: CHPS/Health Infrastructure

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other (Specific)	New	Ongoing	Lead	Collaborating
1.	Capacity Building of staff on the proper use, maintenance, and repair of medical equipment by Dec. 2029	AWMA							13,310.00		√		MHD	Procurement
2.	Capacity building of staff to provide efficient and quality health services by Dec. 2029.	AWMA							15,730.00		√		MHD	ICD -GHS

Objectives: 24-hour service delivery within all public health facilities by the end of 2029

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3.	Development of clear protocols for 24-hour operations, including emergency response plans by Dec. 2029.	AWMA							79,860.00		√		MHD	ICD-GHS
Objectives: Public health facilities equipped with at least 95% of the essential medical supplies and equipment by the end of 2029														
4.	Inventory assessment yearly to identify gaps and needs in the health infrastructure by Dec. 2029	AWMA							423,258.00		√		MHD	Works Dept, Procurement Unit
5.	Inspection and testing of medical equipment to ensure functionality and safety by Dec. 2029.	AWMA							106,480.00		√		MHD	Procurement
6.	Procurement of furniture and medical equipment for CHPS services by Dec. 2029	AWMA							931,700.00		√		MHD	Procurement
Objective: 95% minimum coverage of all antigens achieved in the Expanded Program of Immunization by the end of 2029														
Programme: EPI														
7.	Implementation of vaccination campaigns and routine immunizations by Dec. 2029	AWMA							189,002.00	532,400.00	√		MHD	EPI -RHD
8.	Capacity building of healthcare workers on immunization protocols, vaccine management, and communication strategies by Dec. 2029.	AWMA							19,950.00		√		MHD	EPI-RHD
9.	Train healthcare workers on disease surveillance, reporting, and response protocols by Dec. 2029.	AWMA							26,620.00		√		MHD	
10.	Build capacity on data collection mechanisms to capture disease reports from various	AWMA							13,310.00		√		MHD	

	sources - health facilities and laboratories by Dec. 2029													
Objectives: Disease surveillance system strengthened to report and respond to outbreaks within 48 hours by the end of 2029														
11.	Develop communication networks for disease reporting and response by Dec. 2029	AWMA							17,303.00		√		MHD	ISD
Objective: Public awareness campaigns on disease prevention and control measures conducted at least twice every year by the end of 2029														
Programme: Health Promotion														
12.	Development of educational materials • Substance Abuse • NCD • Disease prevention by Dec. 2029	AWMA							93,170.00	106,480.00	√		MHD	NCCE/ SOCIAL WELFARE/ EDUCATION /ISD
13.	Training of CHWs to disseminate information and promote disease prevention measures by Dec. 2029	AWMA							66,550.00		√		MHD	ISD
14.	Collaborate with local media outlets to broadcast public health messages by Dec. 2029	AWMA							26,620.00		√		MHD	ISD/MIS
15.	Develop and use social media platforms to reach a wider audience by Dec. 2029.	AWMA							15,510.00		√		MHD	ISD/MIS
Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by the end of 2029														
16.	Organization of town hall meetings, workshops, and awareness walks • Substance Abuse • NCD	AWMA							26,620.00		√		MHD	ISD, Planning Unit, Environmental Unit

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	• Disease prevention • Immunization by Dec. 2029													
17.	Community engagement with leaders and influencers • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2029	AWMA							106,480.00		√		MHD	Administration
18.	Dissemination of educational materials to schools, churches, mosques by Dec. 2029	AWMA							53,240.00		√		MHD	ISD/ADM
19.	Community education and sensitization. • Available services and hours of operation. • Substance Abuse • NCD • Disease prevention • Immunization by Dec. 2029	AWMA							39,930.00		√		MHD	Education/ISD/Social Welfare
Objectives: Reduce premature mortality associated with NCD by 25% by the end of 2029														
Programme: NCD														
20.	Screening programmes for NCDs (hypertension, Diabetes, Cancers) by Dec. 2029	AWMA							79,860.00	26,620.00	√		MHD	NCCE/ISD
21.	Training and capacity building on NCDs by Dec. 2029.	AWMA							133,100.00		√		MHD	
Objectives: Reduce the incidence of NCDs by 50% by the end of 2029														

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22.	Development of a surveillance system to track NCD-related data, including mortality and risk factors by Dec. 2029	AWMA							106,480.00		√		MHD	
Objectives: Data captured on all persons reporting to the health care facilities as cases of substance abuse by the end of 2029														
Programme: Mental Health														
23.	Develop a standardized reporting form to collect relevant data on substance abuse cases by Dec. 2029.	AWMA							66,550.00		√		MHD	ICD-RHD
Objectives: At least 80% of the target population reached with public awareness campaigns about the risk of substance abuse by the end of 2029														
24.	Training for healthcare providers on identifying and reporting substance abuse cases by Dec. 2029	AWMA							106,480.00		√		MHD	Social Welfare
Objectives: Establish a mental health unit in all public health facilities by the end of 2029														
25.	Designate space in health facilities for this unit by Dec. 2029.	AWMA							93,170.00	133,100.00	√		MHD	Works Dept
Objectives: Establish mental health units in 40% of private health facilities by the end of 2029														
26.	Establish referral systems to ensure seamless care and support by Dec. 2029	AWMA							13,310.00		√		MHD	

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DEPARTMENT OF EDUCATION

Objective: 90% access to education for all school-age children by Dec. 2029 to promote equal opportunities by the end of 2029														
Programme: Access to Education Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize My first day at school by Dec. 2029	All Schools							31,697.00		√		Education	
2.	Organize a 2 day under 13 (inter-district) games in soccer, netball, volley ball and hand ball in basic school in the municipality by Dec. 2029	La Bawaleshie school park							23,191.00		√		Education	
3.	Organize a one day inter schools' athletics competition by Dec. 2029	Elwak sports stadium						28,241.00			√		Education	
4.	Organize mock for final year JHS students in the public basic Schools by Dec. 2029	All final year learners						57,392.00			√		Education	
5.	Menstrual Hygiene Day Celebration by Dec. 2029	All Schools						45,464.00			√		Education	
6.	Infrastructural Development in some Schools by Dec. 2029	Bethany Sch, Atraco Sch							400,000.00		√		Education	

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7.	Supply of furniture for public schools by Dec. 2029	AWMA							665,000.00				Education	Procurement
8.	Supply of computer and accessories for public schools by Dec. 2029	AWMA							950,000.00		√		Education	Procurement
Objective: 50% to 70% increase in rate of interest in STEM in Ayawaso West by the end of 2029														
Programme: Science Technology, engineering, and Mathematics (STEM) Education														
9.	Organize Municipal Science, Technology, Mathematics, Innovation, Education (STMIE) Exhibition by Dec. 2029	All schools						21,521.00			√		Education	
10.	Participating in Regional Science, Technology, Mathematics, Innovation, and Education (STMIE) Camping by Dec. 2029	To be determine by region						46,235.00			√		Education	
Objective: At least twenty (20) in service training and workshops for teachers and Officers by the end of 2029														
Programme: Capacity Building														
11.	Organize a one-day school performance appraisal meeting (SPAM) for stake holders in the municipality by Dec. 2029	Pentecost Church Roman Ridge						21,902.00			√		Education	
12.	Seminars and conferences for directors by Dec. 2029	AWMA							21,961.000		√		Education	
13.	Organize professional learning development for teachers by Dec. 2029	All schools						26,572.00					Education	

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14.	Organize Training on Differentiated Learning by Dec. 2029	All Schools						30,789.00					Education	
15.	Schools March Parade and KIDDIE March by Dec. 2029	Abelemkpe Astroturf							180,000.00		√		Education	
16.	Monitoring of the public basic schools in the Municipality and BECE Examination by Dec. 2029	All schools							111,636.00		√		Education	

DEPARTMENT OF SOCIAL WELFARE AND COMMUNITY DEVELOPMENT

Objective: At least 90% child right promotion and protection awareness improved by the end of 2029													
Programme: Child Rights Promotion and Protection Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Child right promotion and protection activities, child maintenance, access custody, family welfare a general welfare of children in need of care and protection by Dec. 2029	AWMA							10,648.00	(UNICEF-33,275.00)	√		DSW&CD	Preschools DOVVSU Assembly Members Residential Homes

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2.	Facilitate tracing and reintegration by Dec. 2029	AWMA							9,317.00		√		DSW&CD	Assembly Members Community Members
Objectives: Reduce the incidence of missing, abandoned, stranded, abused, non -maintenance, custody and access cases from 80% to 30% by the end of 2029														
3.	Conduct Social investigations on Missing, abandoned, stranded, abused children by Dec. 2029	AWMA							13,310.00		√		DSW&CD	Assembly Members Community Members
Objectives: Capacity building for Care Givers increased from 50 & to 80% by the end of 2029														
4.	Training and capacity building for caregivers and attendance of Early childhood Development Center by Dec. 2029	AWMA							14,641.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers Attendants
Objective: 90% PWD's, aged and vulnerable groups supported and empowered by the end of 2029														
Programme: Vulnerability Programme														
5.	Identification, and collection of data on Persons with Disability by Dec. 2029	AWMA						12,777.60			√		DSW&CD	PWD, s
6.	Support and empower Persons with Disability by Dec. 2029	AWMA						239,580.00			√		DSW&CD	Disability organizations Assembly Members

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7.	Training for occupational empowerment by Dec. 2029	AWMA						13,869.02			√		DSW&CD	PWD's
8.	Organise DFMC meeting by Dec. 2029	AWMA							21,455.72		√		DSW&CD	NCPD GFD DFMC Members
9.	Initiate, facilitate and supervise the Disbursement Process for persons with disabilities by Dec. 2029	AWMA							29,282.00		√		DSW&CD	
10.	Expenses on persons with disability on day of disbursement by Dec. 2029	AWMA								19,246.26	√		DSW&CD	PWD, s Resource
11.	Facilitate Social Investigation report by Dec. 2029	AWMA							3,993.00		√		DSW&CD	
12.	Support and assistance to the needy and vulnerable by Dec. 2029	AWMA							39,930.00		√		DSW&CD	Beneficiaries NGO's Community Members Assembly Members
Objectives: At least 95 % of vulnerable and indigenes identified and enrolled on NHIS by the end of 2029														
13.	Enrollment of vulnerable by Dec. 2029	AWMA							12,351.68		√		DSW&CD	NHIS Beneficiaries
Objectives: Empower 1000 women and youth by the end of 2029.														
Programme: Local Economic Development programme														

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14.	Organise skills training • Wig Cap • Soya beans processing • Freshener, toilet wash and floor cleaner • Decoration ie floral arrangement, bridal fan, fascinator, raising art by Dec. 2029	**A**WMA						188,815.66		√		DSW&CD	Assembly Members, Youth Groups Community Members Resource person NGO's, FBO, CBO's
Objective: 85% community sensitization programmes on gender-based violence conducted by the end of 2029													
Programme: Gender Empowerment Programme													
15.	Undertake advocacy, sensitization, education and awareness creation on social issues, health, environmental, economic issues eg. Menstrual hygiene by Dec. 2029	AWMA						9,982.50				DSW&CD	Assembly Members Community Members Schools Gender desk, Education, Health and Env;t Health, Opinion leaders

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16.	Gender based violence intervention activities and programs. Eg. Menstrual Hygiene by Dec. 2029	AWMA							9,982.50		√		DSW&CD	Assembly Members Schools/Gender desk, Education, Health, Env't Health, Community Members, opinion leaders
Objective: Improve M&E activities from 40% to 80% by the end of 2029														
Program: Monitoring and Evaluation Programme														
17.	Monitoring of utilization of the Funds by Dec. 2029	AWMA							9,317.00		√		DSW&CD	PWD's Community Members Assembly Members
18.	Monitoring and supervising the activities of Non-Governmental Organization (NGO's) by Dec. 2029	AWMA							13,310.00		√		DSW&CD	NGO
19.	Monitoring, supervising, and facilitating the registering and processing of Early childhood development centres by Dec. 2029	AWMA							11,979.00		√		DSW&CD	Early Childhood Development Centre operators Caregivers Attendants

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20.	Monitoring of LEAP and Social Protection programmes by Dec. 2029	AWMA					10,648.00				√		DSW&CD	Beneficiaries Assembly Members

NATIONAL YOUTH AUTHORITY (NYA)

Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029													
Programme: National Apprenticeship Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Train and equip youth on Apprenticeship Skills – e.g., Dressmaking by Dec. 2029	AWMA								110,302.632	√		NYA	Dev't Planning, TVET, Registered Master Craftsperson
2.	Register 500 unemployed youth by Dec. 2029	AWMA								1,331.00	√		NYA	**A**gric Dept. Dev't Planning,
3.	Select and vet qualified artisans in the trade by Dec. 2029	AWMA								13.310.00	√		NYA	**A**gric Dept Dev't Planning,

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4.	Conduct M & E for the apprentice by Dec. 2029	AWMA							12,750.98		√		NYA	**A**gric Dept. Dev't Planning,
5.	Train and equip 200 youth on commercial riding – Okada by Dec. 2029	AWMA								14,936.48	√		NYA	NRSA, Mun. Urban Roads, Dev't Planning,, YEA
Objective: 100% qualified staff increased by the end of 2029														
6.	Capacity building for staff by Dec. 2029	AWMA							1,398.00		√		NYA	HRM, Dev't Planning,..
Objective: Engage 2,000 youth in employment and entrepreneurship programs by the end of 2029														
Programme: AgriNext Programme														
7.	Support 50 graduates in the Agric value chain by Dec. 2029	AWMA								34,940.00	√		NYA	**A**gric Dept. Dev't Planning,
8.	Organize a 2-day training for 100 youth on the Agric value chain – AgriNext by Dec. 2029	AWMA								8,735.00	√		NYA	**A**gric. Depart. Dev't Planning,
9.	Provide start-up kits for 50 youth in the Agric value chain by Dec. 2029	AWMA								34,940.00	√		NYA	**A**gric Dept. Dev't Planning,
Objective: Provide comprehensive health education to 1000 adolescents and youth within the municipal 13 schools by the end of 2029														
Programme: Health Promotion Programme														

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10.	Organize 2 sensitization on adolescent reproductive health by Dec. 2029	AWMA							23,155.77		√		NYA	Health & Education, Dev't Planning, PPA, AIDS Comm.
11.	Organize 2 sensitization on substance abuse by Dec. 2029	AWMA							23,155.77		√		NYA	Health & Education, Dev't Planning, PPAG
12.	Organize 2 sensitization on mental health and well-being (Substance Abuse) by Dec. 2029	AWMA							23,155.77		√		NYA	Health & Education, Dev't Planning, PPAG

YOUTH EMPLOYMENT AGENCY (YEA)

Objective: 60% reduction in youth unemployment by the end of 2029														
Programme: Human Capital Development and Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

1.	Public education and sensitization exercise by the by Dec. 2029	AWMA							11,908.00		√		YEA	
2.	Registration and recruitment of beneficiaries for YEA modules by Dec. 2029	AWMA							7,986.00		√		YEA	
3.	Youth Training by Dec. 2029	AWMA							37,268.00		√		YEA	
4.	Frequent monitoring and evaluation of beneficiaries by by Dec. 2029	AWMA							20,764.00		√		YEA	
5.	Capacity building workshop by Dec. 2029	AWMA							34,606.00		√		YEA	Security Services (e.g. Ghana Police Service)/Env't Health
6.	Headcount of YEA beneficiaries by Dec. 2029	AWMA							5,324.00		√		YEA	
7.	Digital skills for livelihood by by Dec. 2029	AWMA							42,592.00		√		YEA	

DEPARTMENT OF SPORTS

Objective: At least 50% community involvement in Sports and recreational programs by the end of 2029						
Programme: Sport Development Programme						
No.	**Projects**	**Location**	**Time Frame**	**Cost**	**Project Status**	**Implementing Institution/Department**

			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Develop community-based Sports and recreational activities by Dec. 2029	AWMA							62,557.00		√		Department of Sports	NYA, NSA
2.	Organize quarterly community Sports outreach by Dec. 2029	AWMA							13,310.00		√		Department of Sports	NYA, NSA
3.	Organize targeted girls' Sports competitions by Dec. 2029	AWMA							9,317.00		√		Department of Sports	Social Welfare, NGOs
4.	Organize annual Sports festival by Dec. 2029	AWMA							53,240.00		√		Department of Sports	NSA, Assembly
5.	Organize quarterly inter-community and inter-school competitions by Dec. 2029								30,613.00		√		Department of Sports	NYA, NSA
Objectives: Improve sport logistics from 10% to 50% by the end of 2029														
6.	Procurement of sport logistics by Dec. 2029								19,965.00		√		Department of Sports	Procurement
Objective: 80% youth trained in Sports management by the end of 2029														
7.	Train 500 youth in Sports management and entrepreneurship by Dec. 2029	AWMA					28,344.00		73,205.00		√		Department of Sports	BAC, YEA
8.	Organize 3 days coaches' clinic for 20 males and females by Dec. 2029								17,303.00		√		Department of Sports	BAC, YEA

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BIRTH AND DEATH REGISTRY

Objective: 30% to 90% coverage for birth registrations achieved by the end of 2029														
Programme: Birth Registration Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organise mass registration on birth registration by Dec. 2029	AWMA							32,343.30		√		Birth & Death	Ghana Health Service
Objective: At least 80% of death registration by the end of 2029														
Programme: Death Registration Programme														
2.	Organise mass registration on death by Dec. 2029	AWMA							35,577.63		√		Birth & Death	Ghana Health Service
Objective: 70% of households' outreach campaigns conducted by the end of 2029														
3.	Organise community outreach on birth and death registration by Dec. 2029	AWMA							24,876.39		√		Birth & Death	Ghana Health Service
4.	Quarterly update of birth and death registration by Dec. 2029	AWMA							19,831.90		√		Birth & Death	

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ENVIRONMENTAL HEALTH UNIT

Objectives: Ensure a safe and conducive environment for residents by the end of 2029														
Programme: Safe Environment Program														
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize Sensitization on • Solid waste management • Control of noise, air quality Promotion of household toilet by Dec. 2029	AWMA					50,072.22		13,323.31		√		Environment Health Unit	EPA, Police Service, A/M Breath Accra GARID ADMO
2.	Organize • Routine premises& churches inspection • Public Hygiene Education by Dec. 2029	AWMA					47,436.84				√		Environment Health Unit	NCCE, Social welfare
Objective: 60-80% improved sanitation in households and public spaces by the end of 2029														
Programme: Sanitation and Waste Management Program														
3.	Collection of Data and update of DESSAP by Dec. 2029	AWMA							57,202.39		√		Environment Health Unit	Planning Unit, Statistic
4.	Evacuation of refuse heap and drain desilting to prevent flooding by Dec. 2029	AWMA					19,159.22		153,030.71		√		Environment Health Unit	Works, zoom lion

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5.	Facilitate the • Control of weeds & street Beautification • Disinfection and fumigation Procurement of Cleansing materials and PPEs by Dec. 2029	AWMA					50,391,22		302,673.40		√		Environment Health Unit	Tax Force Police service ZOOMLION, MSWR Procurement unit
6.	Monthly clean up exercise to prevent the outbreak of communicable diseases by Dec. 2029	AWMA					177,071.18		578,404.42		√		Environment Health Unit	Assembly Members, Residence Association
Objective: 95% increase in public health enforcement and compliance by the end of 2029														
Programme: Law Enforcement Program														
7.	Enforcement of Bye Laws and Prosecution by Dec. 2029	AWMA					22,254.56				√		Environment Health Unit	Tax force, police service, judiciary
Objective: Strengthen food safety practices and regulatory compliance across the municipality by the end of 2029														
Programme: Food Hygiene and Security														
8.	Facilitate • Mass medical screening • Nutrition intervention programmes • Printing food vendors cards by Dec. 2029	AWMA							61,667.90		√		Environment Health Unit	Procurement GES

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NATIONAL DISASTER MANAGEMENT ORGANISATION (NADMO)

Objective: Reduce the vulnerabilities (risk) and impact of disasters from 25% to 50% by the end of 2029														
Programme: Disaster Management & Prevention														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Hold Disaster Committee Meetings by Dec. 2029	AWMA							91,058.23		√		NADMO	Relevant Agencies
2.	World Disaster Day Celebration by 2029	AWMA							35,057.88		√		NADMO	Assembly and Relevant Institutions
Objectives: Strengthen risk assessment and early warning system forecasting from 15%-50% by the end of 2029														
3.	Prepare Disaster risk Preparedness Plan by Dec. 2029by	AWMA								16,637.50	√		NADMO	
Objectives: 10% - 50% increment of relief support to Disaster Victims by the end of 2029														
4.	Procure Relief Items by Dec. 2029	AWMA							235,686.83		√		NADMO	Procurement Unit
Objective: Build 100% capacity of NADMO staff for Disaster management by the end of 2029														
5.	Staff Training by Dec. 2029	AWMA							10,490.28		√		NADMO	NADMO Hydro Dept. HQ, Gmet. Hydro Authority.
Objective: At least 70% road accident reduced by the end of 2029														

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Programme: Road Safety Program															
6.	Organize road safety campaign in various Lorry Stations, Churches, Mosques and Markets by Dec. 2029	Lorry Stations							39,988.05		√		NADMO	RSA., MTTD., etc.
Objective: 90% climate change effects reduced by the end of 2029															
Programme: Climate Change Adaption Program															
7.	Tree planting Exercise by Dec. 2029	Municipal wide							219,615.00		√		NADMO	FC, Assembly Members, Schools
8.	Climate change sensitization programs by Dec. 2029	Municipal wide							46,207.00		√		NADMO	Hydro Dept., NADMO HQ
Objectives: Achieve 60% reduction in fire outbreaks in high-risk communities by the end of 2029															
9.	Sensitization on fire outbreak by Dec. 2029	Municipal wide							14,241.70		√		NADMO	
Objective: 90% disaster preparedness and response timeliness improved by the end of 2029															
Programme: Monitoring and Evaluation Program															
10.	Monitoring & Evaluation of Flood Prone areas & Other Disaster Risk by Dec. 2029	Flood Prone Areas							119,939.07		√		NADMO	PP Dept., Works Dept., Others

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DEPARTMENT OF WORKS

Objective: Ensure 90% of all municipal infrastructure is safe, sustainable and disability friend by the end of 2029.														
Programme: Municipal Infrastructure Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Construction of a Community Library at Roman Ridge by Dec.2029	Roman Ridge							1,200,000.00		√		Works Dept.	Procurement, Dev. Planning and Education
2.	Construction of court at Dzorwulu Central by Dec.2029	Dzorwulu						2,000,000.00			√		Works Dept.	Procurement, Dev. Planning and the Judiciary
3.	Rehabilitation of 6 unit at ATTRACO Basic School by Dec.2029	Mempehuasem							900,000.00		√		Works Dept.	Procurement, Dev. Planning and Education
4.	Construction of Classroom block at Bethany School by Dec.2029	Dzorwulu						2,000,000.00			√		Works Dept.	Procurement, Dev. Planning and Education
5.	Construction of School Infrastructure at Westland by Dec.2029	West Legon						1,500,000.00			√		Works Dept.	Procurement, Dev. Planning and Education
6.	Construction of Public Health Infrastructure at Westland by Dec.2029	West Legon						1,600,000.00			√		Works Dept.	Procurement, Dev. Planning

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														and Ghana Health Services
7.	Completion of the Library at Okponglo by Dec.2029	Okponglo							1,000,000.00		√		Works Dept.	Procurement, Dev. Planning and Education
8.	Construction of 18-unit classroom block of School 2 at Okponglo by Dec.2029	Okponglo						2,500,000.00			√		Works Dept.	Procurement, Dev. Planning and Education
9.	Construction of office complex by Dec.2029	AWMA							3,500,000.00		√		Works Dept.	Management and Procurement
10.	Installation and Maintenance of Street Lights by Dec.2029	Municipal Wide						800,000.00	800,000.00		√		Works Dept.	Procurement, Dev. Planning and Assembly Members
Objective: Reduce 70% of unauthorized structures and Slums expansions by the end of 2029														
Programme: Development Control Programme														
11.	Facilitate the demolition exercises (unauthorized structures) by Dec.2029	AWMA							236,918.00		√		Works Dept.	Physical Planning, Urban Roads
12.	Regularization of temporary structure including car garages by issuance of Planning Permit by Dec.2029	AWMA							79,860.00		√		Works Dept.	Physical Planning, Urban Roads
13.	Procurement of construction materials, petty tools and	AWMA							77,240.00		√		Works Dept.	Management and Procurement

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	development control tools by Dec.2029													

ROADS DEPARTMENT

Objective: Ensure 90% Road Infrastructure is safe motorist and pedestrians by the end of 2029													
Programme: Routine Maintenance													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**IGF**	**DACF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Grading of gravel Roads by Dec. 2029	AWMA							875,000.00		√		Roads Department	
2.	Pothole Patching of Roads by Dec. 2029	AWMA						812,500.00			√		Roads Department	
3.	Minor Drainage Repairs by Dec. 2029	AWMA						700,000.00			√		Roads Department	
4.	Replacement of Metal Gratings by Dec. 2029	AWMA						475,000.00			√		Roads Department	
Objective: 80% local road paved by the end of 2029														
Programme Periodic Maintenance														
5.	Partial Reconstruction of Local by Dec. 2029	Westlands					5,000,000.00				√		Roads Department	
6.	Gravelling of Local Roads by Dec. 2029	Mempeasem					1,000,000.00				√		Roads Department	

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7.	Partial Reconstruction of Local Roads by Dec. 2029	Abelenkpe						3,000,000.00			√		Roads Department	Works/Physical Planning
Objective: Reduce 80% flooding incidence in hotspots area by the end of 2029														
Drain Construction & Maintenance														
8.	Construction of Storm Drains by Dec. 2029	Mempeasem					10,750,000				√		Roads Department	Works, Physical Planning
9.	Construction of Roadside Drains by Dec. 2029	Dzorwulu							2,875,000.00		√		Roads Department	
10.	Desilting of Open Drains by Dec. 2029	Various						312,500.00	812,500.00		√		Roads Department	
11.	Culvert Construction by Dec. 2029	Boundary Road					4,750,000.00				√		Roads Department	
12.	Desilting of Storm Channels by Dec. 2029	AWMA								900,000.00	√		Roads Department	
13.	Cleaning of Open Drains by Dec. 2029	AWMA						225,000.00			√		Roads Department	
Objective: 85% vehicular-vehicular road crushes at signalized intersections reduced by the end of 2029														
Programme: Road Safety and Traffic Management														
14.	Construction of Pedestrian Walkway by Dec. 2029	Santana							1,812,500.00		√		Roads Department	
15.	Replacement of Road Signs by Dec. 2029	AWMA							187,500.00		√		Roads Department	
16.	Construction of Speed Humps by Dec. 2029	East Legon, Abelenkpe							300,000.00		√		Roads Department	

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17.	Traffic Light Supervision by Dec. 2029	Municipality- wide						90,000.00			√		Roads Department	
Objectives: Reduce 50%-night accidents attributable to visibility by the end of 2029														
18.	Maintenance of Streetlights by Dec. 2029	AWMA							625,000.00		√		Roads Department	
19.	Installation of Streetlights by Dec. 2029	AWMA							3,125,000.00		√		Roads Department	

PHYSICAL PLANNING DEPARTMENT

Objective: Ensure 95% local plans updated and documented by the end of 2029														
Programme: Spatial Planning and Settlement Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Update the East Legon Extension Local Plans by Dec. 2029	AWMA							116,745.00		√		PPD	LUSPA Technical Sub and Spatial Planning Committee Members
Objective: Turnaround time for processing Development Permit applications reduced from 27 days to 20 days by the end of 2029														
2.	Organize 12 No. Technical- Sub Committee Inspections by Dec. 2029	AWMA							179,897.96		√		PPD	Tech Sub Members

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3.	Organize 12 No. Technical- Sub Committee Meeting by Dec. 2029	AWMA							175,745.24		√			PPD	Tech Sub Members
4.	Organize 12 No. Spatial Planning Committee meetings by Dec. 2029	AWMA							201,699.74		√			PPD	Tech Sub Members
Objective: 95% open spaces landscaped by the end of 2029															
5.	Landscaping and beautification of open spaces to improve urban greening by Dec. 2029	AWMA							190,000.00		√			PPD	Consultancy
Objective: 100% street named and property addressed by the end of 2029															
6.	Organize 4 No. Street Naming Meeting by Dec. 2029	AWMA							45,280.00		√			PPD	SAT Members
7.	Maintenance of street name installations by Dec. 2029	AWMA							90,000.00		√			PPD	Consultancy

TRANSPORT DEPARTMENT

Objective: At least **80% of terminals complying with National Road Safety Regulations Act by the end of 2029**														
Programme: Urban Transport Services														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize sensitization exercise for key stakeholders on urban passenger	AWMA							56,619.00		√		Transport Department	GPRTU, Terminal

	transport services and by law operational procedures by Dec. 2029													operators and transport unions
2.	Conduct route monitoring and enforcement activities by Dec. 2029	AWMA							62,280.00		√		Transport Department	GPRTU, Transport union
3.	Update public transport, operators, vehicles, drivers and terminals by Dec. 2029	AWMA							68,508.000		√		Transport Department	
Objectives: Improve road safety interventions from 20% to 60% by the end of 2029														
4.	Organize road safety campaign and sensitization for Transport Union and vehicle users by Dec. 2029	AWMA							75,358.00		√		Transport Department	GPRTU, Terminal operators and transport unions

GENERAL ADMINSTRATION DEPARTMENT

Objective: 100% of Assembly and Committee meetings organized according to schedule by the end of 2029														
Programme: Meeting Coordination														
No.	**Project**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/ Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize 5 No. General Assembly meetings by Dec. 2029	Dzorwulu							800,277.06		√		Admin	Budget,Finance, Dev't Planning
2.	Organize 5 No. Executive Committee meetings by Dec. 2029	Dzorwulu							275,324.01		√		Admin	Budget,Finance, Dev't Planning

3.	Organize 12 No. Finance & Admin. Sub-committee meetings by Dec. 2029	Dzorwulu							247,198.64		√		Admin	Budget, Finance
4.	Organize 4 No. Social Service Sub-committee meetings by Dec. 2029	Dzorwulu							82,399.55		√		Admin	SW&CD/Budget, Finance
5.	Organize 4 No. Sports & Recreation Sub-committee meetings by Dec. 2029	Dzorwulu							82,399.55		√		Admin	Budget, Finance, Education
6.	Organize 5 No. Development Planning Sub-committee meetings by Dec. 2029	Dzorwulu							102,999.44		√		Admin	Budget, Finance, Dev't Planning
7.	Organize 4 No. Justice & Security Sub-committee meetings by Dec. 2029	Dzorwulu							82,399.55		√		Admin	Budget, Finance
8.	Organize 5 No. Works Sub-committee meetings by Dec. 2029	Dzorwulu							102,999.44		√		Admin	Budget, Finance, Works
9.	Organize 4 No. LED Committee meetings by Dec. 2029	Dzorwulu							69,467.59		√		Admin	
10.	Organize 12 No. Management meetings by Dec. 2029	Dzorwulu							69,046.96		√		Admin	Budget, Finance,
11.	Organize 5 No. National celebrations (World Aids Day, Independence Day, Farmers Day, Sallah, Homowo) by Dec. 2029	Dzorwulu							505,114.50		√		Admin	Budget, Finance, Dev't Planning, Agric

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12.	Organize 2 No. Inter-Sectoral Stakeholder Engagement meetings by Dec. 2029	Dzorwulu						151,797.89		√		Admin	Budget, Finance, Dev't Planning
13.	Organize 4 No. District Health Management meetings by Dec. 2029	Dzorwulu						151,797.89		√		Admin	Budget, Health Finance,
14.	Organize 4 No. Mun. Education Oversight Committee meetings by Dec. 2029	Dzorwulu						132,208.23		√		Admin	Budget, Finance, Education
15.	Organize 8 No. Audit Committee meeting by Dec. 2029	Dzorwulu						197,887.76		√		Admin	Budget, Finance
16.	Organize 12 No. MUSEC meeting by Dec. 2029	Dzorwulu						457,853.35		√		Admin	Budget,Finance,
17.	Organize 4 No scholarships Committee meetings by Dec. 2029	Dzorwulu						41,756.13		√		Admin	Budget, Finance, Education
18.	Award scholarships to Brilliant but Needy students by Dec. 2029	Dzorwulu						117,128.00		√		Admin	Budget,Finance, Education
19.	Conduct 4 Quarterly Monitoring of Sub-structures by Dec. 2029	Dzorwulu						47,671.10		√		Admin	Budget,Financ e, Dev't Planning
20.	Organize 4 Quarterly PRCC meetings by Dec. 2029	Dzorwulu						186,409.21		√		Admin	Budget,Financ e, Dev't Planning
21.	Procure Marriage Registration Materials by Dec. 2029	Dzorwulu						29,282.00		√		Admin	

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22.	Conduct Church/Marriage Monitoring Activities by Dec. 2029	Dzorwulu							26,002.42		√		Admin	
23.	Conduct Inspection of Churches for Registration of Marriages by Dec. 2029	Dzorwulu							19,501.81		√		Admin	
24.	Facilitate 12 No. monthly mobilization for Assembly members by Dec. 2029	Dzorwulu							605,258.94		√		Admin	Budget, Finance
25.	Organize 4 No. HIV/AIDs Committee meeting by Dec. 2029	Dzorwulu							56,689.95		√		Admin	Budget,Finance, Dev't Planning
26.	Organize 3No. sensitization programmes on HIV/AIDs in schools and communities by Dec. 2029	Dzorwulu							131,769.00		√		Admin	Budget,Finance, Dev't Planning
27.	Participate in GALGA Conference by Dec. 2029	Dzorwulu							87,846.00		√		Admin	
28.	Participate in DPA/CPA Training Programmes by Dec. 2029	Dzorwulu							117,128.00		√		Admin	
29.	Organize Sports and Health Activities by Dec. 2029	Dzorwulu							17,569.20		√		Admin	
30.	Organise Security Operation Dec. 2029	Dzorwulu							439,230.00		√		Admin	
31.	Support for security service operation and logistics by Dec. 2029	Dzorwulu							557,422.80		√		Admin	
32.	Pay Legal Fees and Retainer Services by Dec. 2029	Dzorwulu							146,410.00		√		Admin	
33.	Organize School Feeding Activities by Dec. 2029	Dzorwulu							112,735.70		√		Admin	
34.	Facilitate MP Projects by Dec. 2029	Dzorwulu							58,564.00		√		Admin	

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35.	Facilitate Records Management Activities by Dec. 2029	Dzorwulu							46,585.00		√		Admin	
36.	Operationalization of Sub Structures by Dec. 2029	Dzorwulu							399,300.00		√		Admin	

CLIENT SERVICE UNIT

Objective 100% Capacity building of the Client Service staff by the end of 2029													
Programme: Client Service Improvement Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing/ Institution /Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize public awareness campaigns on services and procedures of the Assembly **by** Dec. 2029	AWMA							45,000.00		√		Client Service Unit	MIS Information
2.	Organise customer Service Week by Dec. 2029	AWMA							30,000.00		√		Client Service Unit	MIS Information
3.	Capacity building for staff by Dec. 2029	AWMA							65,000.00		√		Client Service Unit	MIS Information Resource Person

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HUMAN RESOURCE DEPARTMENT

Objectives: At least 95% capacity building plan implemented by the end of 2029														
Programme: Capacity Building Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Facilitate the implementation of Capacity building programs by Dec. 2029	AWMA					129,476.68		55,902.00		√		HR	MPO
2.	Local government Service protocols by Dec. 2029	OHLS							53,240.00		√		HR	Finance/Budget
3.	Professional training for career progression by Dec. 2029	GIMPA							72,600.00		√			Admin/Budget
Objectives: 100% training needs assessed by the end of 2029														
4.	Carry out training needs assessments by Dec. 2029	AWMA							3,993.00		√		HR	Admin.
Objectives: 80% staff health, safety and work environment improved by the end of 2029														
Programme: Staff Management Programme														
5.	Facilitate the implementation of appraisal schedule by Dec. 2029	AWMA							26,620.00		√		HR	Admin
6.	Organize staff durbars by Dec. 2029	AWMA							53,240.00		√		HR	Admin/FIN.
7.	Staff performance management by Dec. 2029	AWMA							39,930.00		√		HR	Admin

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8.	Carry out monthly salary validation by Dec. 2029	AWMA							19,965.00		√		HR	Finance
9.	Organize health screening for staff by Dec. 2029	AWMA							39,930.00		√		HR	Health
10.	Monitoring of security personnels/ Refuse Laborers by Dec. 2029	AWMA							26,620.00		√		HR	Security/Env, Health
11.	Provision of Support for staff welfare by Dec. 2029	AWMA							59,895.00		√		HR	Admin
12.	Retirement packages and send off packages for national service personnel by Dec. 2029	AWMA							39,930.00		√		HR	Admin

PROCUREMENT UNIT

Objective 100% compliance of E-Procurement System (GHANEPS) by the end of 2029

Programme: E- Procurement Programme

No.	Projects	Location	Time Frame				Cost				Project Status		Implementing Institution/Department	
			Q1	Q2	Q3	Q4	GoG	DACF	IGF	Others (Specify)	New	Ongoing	Lead	Collaborating
1.	Prepare 4 no. procurement plan and update by Dec. 2029	AWMA							59,114.32		√		Procurement	
2.	Organize 20No. tender opening meeting by Dec. 2029	AWMA							21,668.68		√		Procurement	

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3.	Organize 60 no. tender evaluation meetings by Dec. 2029	AWMA							173,349.00		√		Procurement	
4.	Organize 15 no. tender committee meetings by Dec. 2029	AWMA							71,448.08		√		Procurement	
5.	Organize 5 no. regional tender committee meetings by Dec. 2029	AWMA							50,511.45		√		Procurement	
6.	Organize market survey for common user items by Dec. 2029	AWMA							15,548,74		√		Procurement	

ESTATE UNIT

Objective: 100 % Maintenance of Assembly Asset by the end of 2029													
Programme: Operation and Maintenance Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution /Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Maintenance of assembly's properties by Dec. 2029	AWMA							439,230.00		√		Estate	Works, Budget Procurement Finance
2.	Facilitate • Payment of ECG Utilities • Payment of GHWCL Utilities by 2029	Dzorwulu Westland ATTRACO							856,185.50		√		Estate	Finance Budget/Audit

3.	Facilitate A/ C Servicing by Dec. 2029	AWMA							263,538.00		√		Estate	Finance/Budget Audit Procurement
Objective: Improve 100% office equipment and furniture by the end of 2029														
Programme: Asset Management Programme														
4.	Organize Quarterly Assets Condition Assessment by Dec. 2029	AWMA							20,204.58		√		Estate	Finance/Budget Audit
5.	Quarterly updating of Asset Register by Dec. 2029	AWMA							12,056.86		√		Estate	Budget/Finance Audit
6.	Embossing of Office Equipment's by Dec. 2029	AWMA							4,658.50		√		Estate	Budget/ Finance Procurement Stores
7.	Assembly's Office Accommodation Rental by Dec. 2029	AWMA							1,724,976.00		√		Estate	Finance/Budget Audit
8.	Health Directorate rental by Dec. 2029	Westlands							175,450.00		√		Estate	Finance budget Audit
9.	Procurement of Equipment's &materials for Embossment by Dec. 2029	AWMA							29,282.00		√		Estate	Procurement Audit/Budget Finance/Stores

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DEPARTMENT OF INFORMATION SERVICE

Objective: Increase citizen awareness by 90% in national and local policies by the end of 2029														
Programme: Information Dissemination Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Disseminate information, announcement, sensitization on government policies to residents 2029.	AWMA							60,600.00		√		ISD	Finance/Media Budget
Objective: At least 95% increase in community attendance at engagement fora by the end of 20292029.														
Programme: Community Engagement Programme														
2.	MCE's Community Engagement by Dec. 2029.	AWMA					165,000.00		235,000.00		√		ISD	Media/Admin/ Dev't Planning
Objective: 90% annual surveys on key issues and polices of government services by the end of 2029														
Programme: Information Dissemination Programme														
3.	Design and administer 4 questionnaires on topical issues to the public by Dec. 2029.	AWMA							27,000.00		√		ISD	
4.	Conduct 4 No. market survey 2029.	AWMA							21,000.00		√		ISD	
Objective: 100% increase in media coverage of Assemblies activities by the end of 2029														
Programme: Media Coverage Programme														
5.	Organize Media Coverage of Assembly's activities by Dec. 2029.	AWMA							41,000.00		√		ISD	Media/MIS

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Objective: Provide 100% response to all RTI requests from public by the end of 2029														
Programme: Right to Information (RTI) Law Implementation Programme														
6.	Educate public on RTI Law and Information requests by Dec. 2029.	AWMA							30,000.00		√		ISD	NCCE

MANAGEMENT INFORMATION SYSTEMS (MIS) UNIT

Objective. Deploy essential IT hardware and software required for optimal MIS operations by the end of 2029														
Programme: Deployment, Installation and Routine Maintenance Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Procurement • Anti-Virus • Microsoft Windows Server Application • Rack Server • UPS and Stabilizers Electronic Seal by Dec. 2029	AWMA							189,127.40		√		MIS	Budget/Finance Procurement
2.	Hosting and License renewal • Hosting of the Server space for the CRM • Hosting of Website	AWMA							133,100.00		√		MIS	Budget/Finance/Procurement

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	• SSL renewal • SMS data renewal for CRM by Dec. 2029													
3.	Website Updating by Dec. 2029								6,655.00		√		MIS	All Department
Objective. Improve IT equipment and logistics from 30% to 75% by the end of 2029														
4.	Annual maintenance • Computers • Printers • Fix Telephones by Dec. 2029	AWMA							66,550.00		√		MIS	All Departments
Objective. 90% BOP and PR bills printed annually by 31st January for the planned period by the end of 2029														
Programme: Bill Preparation and Printing, and Deployment, Installation and Routine Maintenance														
5.	Printing of Bills • Business Operating Permit (BOP) • Property Rate by Dec. 2029	AWMA							78,650.00		√		MIS	Budget, Stores, Procurement Finance , Internal Audit

TRANSPORT UNIT

Objective: 40% Increase of the assembly's fleet of vehicles by the end of 2029														
Programme: Fleet Management														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

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1.	Procurement of vehicle tires by Dec. 2029	AWMA							160,000.00		√		Transport Unit	Procurement Unit
Objective: 80% reduction of down time of Assembly's fleet of vehicles by the end of 2029														
Programme: Operations and Maintenance														
2.	Procurement of 20no. vehicle log books by Dec. 2029	AWMA							1,950.00		√		Transport Unit	Admin/Finance
3.	Purchase of fuel and lubricants for Assembly's fleet of vehicles by Dec. 2029	AWMA							1,550,000.00		√		Transport Unit	Admin/Finance
4.	Monthly fuel for HOD and unit heads by Dec. 2029	AWMA							720,200.00		√		Transport Unit	Admin/Finance
5.	Maintenance of Assembly's fleet of vehicles by Dec. 2029	AWMA							580,000.00		√		Transport Unit	Admin/Finance
6.	Renewal of roadworthy and insurance certificate for Assembly's fleet of vehicle by Dec. 2029	AWMA							140,000.00		√		Transport Unit	Admin/Finance

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INTERNAL AUDIT UNIT

Objective: Assist Management Reduce Audit Infractions and Organizational Risk By 95% by the end of 2029														
Programme: Internal Control programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Others (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Facilitate periodic review of Enterprise Risk Register by Dec. 2029	AWMA							105,600.00		√		IAU	HR, Finance, Stores
2.	Carry-out four quarterly audits by Dec. 2029	AWMA							105,600.00		√		IAU	
3.	Three sensitizations on NACAP by Dec. 2029	AWMA							114,400.00		√		IAU	
4.	Preparation of Audit Plan by Dec. 2029	AWMA							81,400.00		√		IAU	
5.	Carry out • 2 Special audits • Preparation and submission of Monthly ESPV audits by Dec. 2029	AWMA							66,880.00		√		IAU	

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DEVELOPMENT PLANNING UNIT

Objective: Achieve at least 85% implementation of AAP annually by the end of 2029														
Programme: Planning, Coordination and Implementation Programme														
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize quarterly MPCU Meetings by end of 2029	AWMA							210,510.96		√		DPU	MPCU
2.	Preparation of 2030-2034 Medium Term Development Plan (MTDP) by end of June, 2029	AWMA						343,785.00	237,705.00		√		DPU	MPCU Members
3.	Preparation of 2030-2034 Zonal Council Development Plans by end of Sept, 2029	AWMA							357,750.00		√		DPU	Zonal Council
4.	Facilitate the • Preparation of Concept Notes • Preparation of Environmental and Social Safeguards for project implementation by end of 2029	AWMA							170,101.80		√		DPU	Safeguard Team
5.	Facilitate the implementation of Electoral Area Development Projects from April to Dec. 2029	AWMA						665,500.00	545,710.00		√		DPU	Procurement, Budget, Finance/Works, Roads and Audit

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Objective: 100% utilization of M&E results for replanning by the end of 2029														
Programme Monitoring and Evaluation Programme														
6.	Undertake Monitoring and Evaluation of projections programmes and projects in the Municipality by end of 2029	AWMA						194,858.40	186,286.76		√		DPU	MPCU Members Technical Team
Objective: 100% increase in participation of stakeholders in town hall meetings by the end of 2029														
Programme Popular Participation Programme														
7.	Organize 2 No. PFM Town Hall meetings from March and Sept. 2029	AWMA						141,319.53	141,319.53		√		DPU	MPCU, Assembly Members, Unit Committee, Stakeholders

BUDGET AND RATING UNIT

Objective: Develop Annual Composite Budgets to align with the Assembly's Medium-Term Development Plan by the end of 2029													
Programme: Budgeting, Monitoring and Evaluation Programme													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution /Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**

1.	Organise • Quarterly Budget Committee Meeting • Review of Composite Budget by Dec. 2029	AWMA							71,293.26		√		Budget and Rating	Heads of Management Cost Centres
2.	Prepare and Gazetting 2029 Fee-Fixing Resolution	AWMA							87,152.11		√		Budget and Rating	Finance, MIS, Env't Health, Physical Planning, Social Welfare, Audit, Ghana Publishing
3.	Facilitate the • Preparation of 2029 Composite Budget • Departmental Budget Hearing • Data Collection exercise to rate new businesses by Dec. 2029	AWMA						114,162.81	132,704.00		√		Budget and Rating	Heads of Management Cost Centres Land Valuation Division, Finance, Statistics
4.	Organize Rate Assessment Committee meetings by Dec. 2029	AWMA							36,072.87		√		Budget & Rating	Land Valuation Division, Revenue Accountant, MIS, Physical Planning &Works/Finance,

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													Estate, Transport, Audit
5.	Organize Fixed Asset Committee Meeting by Dec. 2029	AWMA						30,257.67		√		Budget & Rating	Finance,Estate Works,Audit
6.	Undertake Data Collection and Valuation of Properties by Dec. 2029	AWMA						64,494.97		√		Budget & Rating	Land Valuation Division,Revenue MIS, Physical Planning &Works Audit
7.	Implementation, and evaluation of 2029 Composite budget and organize revenue team meeting by Dec. 2029	AWMA						60,877.30		√			BCM Revenue MIS, Physical Planning &Works Audit

NATIONAL COMMISSION FOR CIVIC EDUCATION (NCCE)

Objective: At least 70% participation of residents in civic education, program by the end of 2029													
Programme: Capacity Building Programs													
No.	**Projects**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing Institution/Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize University-level civic education courses by Dec. 2029	AWMA					40,000.00		35,000.00	40,000.00	√		NCCE	GTEC

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2.	Organize demonstration in public and private schools on civic education rights and responsibilities by Dec. 2029	AWMA					30,000.00		30,000.00	35,000.00	√		NCCE	GES
3.	Organize education on Child Protection Issues with the communities and faith ased organizations by Dec. 2029	AWMA					15,000.00		7,500.00	25,000.00	√		NCCE	Social Welfare
4.	Organize public education on decentralization and local governance by Dec. 2029	AWMA					20,000.00		10,000.00	15,000.00	√		NCCE	Audit
5.	Citizenship week celebration by Dec. 2029						10,000.00		10,000.00	10,000.00	√		NCCE	

DEPARTMENT OF STATISTICS

Objective: 100% coverage of socio-economic data of all 13 electoral areas within the Municipality by the end of 2029														
Programme: Statistical database Programme														
No.	**Projects/Activities**	**Location**	**Time Frame**				**Cost**				**Project Status**		**Implementing/ Institution /Department**	
			Q1	**Q2**	**Q3**	**Q4**	**GoG**	**DACF**	**IGF**	**Other (Specify)**	**New**	**Ongoing**	**Lead**	**Collaborating**
1.	Organize a quarterly data collection exercise to update socio-economic data by Dec. 2029	AWMA							66,030.91		√		Statistics Department	Account, MIS, Dev;t Planning, SW&CD, Budget

Objective: Annual research and surveys conducted on key developmental issues by the end of 2029														
Programme: Community Research and Censuses Programme														
2.	Conduct a poverty prevalence survey by Dec. 2029	AWMA					14,641.00		11,859.21		√			Dev;t Planning, SW&CD

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CHAPTER SEVEN
MONITORING AND EVALUATION ARRANGEMENTS

7.0 Introduction

This chapter explains how the Assembly will monitor and evaluate the progress of the MTDP. It shows how activities will be tracked, results measured, and responsibilities shared among stakeholders. It includes a monitoring matrix with key indicators, timelines, and who is responsible. The chapter also outlines the roles of different stakeholders through a summary and matrix. It highlights how the Assembly will carry out evaluations, including community participation through Participatory Monitoring and Evaluation (PM&E). Finally, it presents a plan for managing and using information to support learning and better decision-making.

7.1 Stakeholder Analysis

Stakeholder analysis identifies all primary and secondary stakeholders who have a vested interest in the issues with which the project or policy is concerned. The goal of the stakeholder analysis is to develop a strategic view of the human and institutional landscape, and the relationships between the different stakeholders and the issues they care about most. It is expected that all the stakeholders identified will contribute their quota toward making the implementation of this M&E Plan a success.

Table 7.1: Stakeholder Analysis

Stakeholder	Class	Needs/ / Interest/Responsibility	Involvement in M&E
NDPC	Primary	• Provision of technical support • Monitor the Assembly to deliver on requirements • Status of project implementation • Amount of money spent on project • Quarterly and Annual Progress Reports	• Monitoring • Dissemination of M&E results • Compilation of Reports
MLG&RD	Primary	• Status of project implementation	• Monitor progress of implementation • Provide necessary advice
MPCU	Primary	• To plan, monitor & evaluate, report on implementation of programs/ projects and disseminate results. • Capacity building • Data collection • Dissemination of logistic support	• All M&E activities • Disseminate M & E reports/findings • Development of a database • Capacity building through workshops • Data collection • Report writing

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RCC	Primary	• Status of project implementation	• Monitor progress of implementation • Provide necessary advice • Dissemination of M&E results
DECENTRALISED DEPARTMENTS/UNITS	Primary	• Data collection • Validation of MPCU report • To plan, monitor & evaluate, report on implementation of programs/ projects and disseminate results. • Use of MTDP • Use of M&E Guidelines • Baseline data, Indicators & Targets • Enhanced institutional strengthening	• Involve M&E activities • Preparation of M&E plans • Capacity building • Organization of workshops • Data collection • Disseminate M & E reports/findings • Coalition

7.2 Monitoring and Evaluation

The extent to which the MTDP will achieve its set goals and objectives depends, to a very large extent, on a well-structured M&E framework that tracks the use of resources, ensures a high level of efficiency and also considers P&ME. The overall M&E condition and capacity of AWMA is adequate with the M&E intended to serve as a check and guide in the implementation of the MTDP by;

- Tracking the use of resources in order to ensure prudent management and accountability so as to sustain the interest of all stakeholders in the plan.
- Ensuring effective and efficient delivery of services to meet the intended needs of beneficiaries and society at large.
- Evaluating the level of progress, outcomes and impacts made in implementing the MTDP and its goals, objectives and targets to in improve decision.

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Table 7.2: Monitoring Matrix

ECONOMIC DEVELOPMENT

Goal: Improve Revenue Mobilization and Public Financial Management Services										
Objective: 95% Revenue achieved and leakages sealed by the end of 2029 Programme: Revenue Mobilization Programme										
Indicators	**Indicator Definition**	**Indicator Type**	**Baseline 2024**	**Targets**				**Disaggregation**	**Monitoring Frequency**	**Responsibility**
				2026	**2027**	**2028**	**2029**			
% Change in IGF	The difference of the current and previous year's IGF expressed as a percentage of the previous year's IGF	Outcome	25.2%	45%	55%	65%	80%	• Male • Female	Annually	Finance Department
Goal: Promote sustainable Agriculture for Economic Development										
Objective: 50% to 70% of climate-smart agricultural practices among 300 farmers increased by the end of 2029 Programme: Agriculture Modernization Programme										
Modernized and enhanced agricultural production systems	Agricultural production systems enhanced and modernized	Outcome	50%	55%	60%	65%	70%	• Male • Female	Quarterly, Annually	Agric Dept. /MPCU

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% increase in the adoption of science and technology in Agriculture production	Percentage rise in the adoption of new technologies applied by farmers	Outcome	50%	55%	60%	65%	70%	• Male • Female	Annually	Agric Dept.
Coverage of flagship agriculture programme of planting for food and jobs	Total number of beneficiaries, extensions officers recruited and jobs created under the flagship agriculture programme of planting for food and jobs	Output						• Male • Female	Quarterly	MPCU, Agric Department.
	Number of Beneficiary farmers		36	39	42	45	47			
	Number of Extension officers		10	10	12	14	16			

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	Number of jobs created		8	20	30	40	55			
Objective: Increase the adoption of home and backyard gardening from 100 to 200 households by the end of 2029 Programme: Agriculture Modernization Programme										
Number of households engaged in backyard gardening	The number of households registered under the backyard gardening initiative	Output	100	130	150	170	190	• Male • Female	Annually	Agric Dept.
Objective: Income-generating agricultural activities for 200 women by the end of 2029 Programme: Agriculture Modernization Programme										
Total output in crop production	Count of total crops harvested per hectare	Outcome						Farming Zones	Annually	Agric Dept.
	Maize		66.4mt/ha	66.8mt/ha	70.1mt/ha	70.1mt/ha	71.1mt/ha			
	Lettuce		8.9mt/ha	9.2mt/ha	10.1mt/ha	10.1mt/ha	12mt/ha			
	Hot Pepper		5.16mt/ha	5.20mt/ha	5.20mt/ha	5.22mt/ha	5.24mt/ha			
	Cucumber		4.1mt/ha	4.4mt/ ha	4.6mt/ha	4.9mt/ha	5.3mt/ha			
	Tomato		4.1mt/ha	4.4mt/ha	4.6mt/ha	4.9mt/ha	5.2mt/ha			
	Gboma		18.5mt/ha	19.5mt/ha	20.1mt/ha	22.1mt/ha	22.6mt/ha			
	Ayoyo		1.6mt/ha	1.8mt/ha	2.0mt/ha	2.2mt/ha	2.4mt/ha			

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Percentage of arable land under cultivation	Total area of arable land cultivated as a % of total arable land available	Outcome	18.5%	19%	20%	21%	22%	Electoral Area	Annually	Agric Dept.
Average productivity of selected crop (mt/ha)	Average yield per hectare of selected crops cultivated	Outcome	2.1 mt/ha	2.4 mt/ha	2.7 mt/ha	2.9 mt/ha	3.1 mt/ha	• Male • Female	Annually	Agric Dept.
Objective: 40% to 80% surveillance in livestock and crops increased by the end of 2029 Programme: Agriculture Modernization Programme										
Number of livestock production	Count of total livestock produced							Electoral Areas	Annually	Agric Dept.
	Cattle	Output	23	25	28	30	35			
	Sheep	35	38	40	40	43	35			
	Goat	82	84	86	86	87	82			
	Pig	264	266	265	267	264	264			
	Poultry	1128	1130	1132	1129	1133	1128			
	Rabbit	5	10	25	30	32	5			
Objective: Build 100% capacity of all field staff in modern agricultural tools and techniques by the end of 2029 Programme: Agriculture Modernization Programme										

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Number of AEAs trained on modern Agric tools and Techniques	Total number of AEAs trained on modern Agric tools and techniques	Output	7	9	10	12	15	• Male • Female	Quarterly	Agric Department
Objective: Increase 60% of farmer-based cooperatives by 2029 Programme: Agriculture Modernization Programme										
% of farmer-based cooperatives groups created	Percentage of farmer group registered and actively under cooperative societies	Outcome	1	5	10	15	30	• Male • Female	Monthly	Agric Department
Objective: 80% to 98% M&E of Agric operations improved by 2029 Programme: Monitoring and Evaluation Programme										
Number of AEAs deployed	Total of AEAs assigned to support and monitor Agric operations	Outcome	7	9	12	15	16	• Male • Female	Annually	Agric Dept, Human Resource
Goal: Fostering the Establishment of sustainable cooperative societies.										
Objective: 50% increase in registered and operational cooperative societies by the end of 2029 Programme: Cooperative program										

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Number of functional cooperative societies	Total count of cooperatives that are legally registered and active	Outcome	12	18	24	30	36	Electoral areas	Annually	Dept. of Cooperative
Objective: 80% increase in compliance and regulatory framework of cooperatives by 2029 Programme: Monitoring and Evaluation program										
% of cooperative groups complying to regulatory framework	The percentage of registered cooperative groups that comply to the regulatory framework against the total cooperative groups	Outcome	100%	100%	100%	100%	100%	Zonal Council	Annually	Dept. of Cooperative
Goal: Improve the growth and resilience of MSME										
Objective: Formalize 80% of informal MSMEs and start-ups by the end of 2029. Programme: Business Development Services										
Number of MSMEs Supported	Total number of MSMEs that have received support	Output	20	30	40	60	100	Electoral Areas	Annually	Business Advisory Center (BAC)

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% Improvement in MSMEs access to financial market	% of MSMEs access to financial market against total MSMEs identified Financial	Outcome	15%	20%	25%	30%	35%	Electoral Areas	Annually	BAC
Objectives: 15% to 35% increase in participation of MSMEs in consultative forums by the end of 2029.										
Proportion of MSMEs participation in consultative forums	The total % of MSMEs that participate in consultative forums against the population of the assembly	Outcome	15%	18%	24%	27%	32%	• Male • Female	Annually	Business Advisory Center (BAC)
Goal: Promote inclusive and sustainable economic growth in Ayawaso West Municipal Assembly										
Objective: Train 1,000 youth in skills training by the end of 2029 Programme: Local Economic Development										
Number of youths trained in employable skills	Total number of youths who complete skills training.	Output	150	300	550	800	1,000	• Male • Female	Annually	Business Advisory Center (BAC)

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SOCIAL DEVELOPMENT

Goal: Improve public health service delivery within the municipal										
Objective: At least two functional public health facilities provided within the municipality by 2029 Programme: CHPS/Health Infrastructure										
Indicators	**Indicator Definition**	**Indicator Type**	**Baseline 2024**	**Targets**				**Disaggregation**	**Monitoring Frequency**	**Responsibility**
				2026	**2027**	**2028**	**2029**			
Proportion of health facilities that are functional	The total number of functional health facilities							• Public Facilities • Private Facilities	Annually	Municipal Directorate of Health (MDH)
	CHPS Compound	Outcome	0%	0%	0%	0%	0%			
	Clinic	Outcome	56%	58%	60%	64%	69%			
	Health Centre	Outcome	0%	0%	0%	0%	0%			
	Hospital	Outcome	43%	45%	48%	50%	54%			
Objective: 24-hour service delivery within all public health facilities by 2029										
Proportion of population with valid NHIS Card	The total number of the population against the valid NHIS Card	Output	61%	64%	66%	68%	70%	• Male • Female	Annually	Municipal Directorate of Health (MDH)
Objective: Reduce premature mortality associated with NCD by 25% by 2029 Programme: NCD										

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% of malnutrition (Institution) reported cases among children	Incidence of malnutrition among children							• Male • Female	Quarterly	Municipal Directorate of Health (MDH)
	Wasting	Outcome	0	0	0	0	0			
	Underweight	Outcome	0.28%	0.30%	0.35%	0.40%	0.45%			
	Stunting	Outcome	0	0	0	0	0			
Objective: Public awareness campaigns on disease prevention and control measures conducted at least twice every year till 2029 Programme: Health Promotion										
Under-five (per 1,000 live births) mortality ratio	Number of deaths occurring in children under-5 years per 1,000 live births	Output	6/1000	7/1000	6/1000	8/1000	6/1000	• Public Facilities • Private Facilities	Annually	Municipal Directorate of Health (MDH)
Maternal mortality ratio	Maternal deaths recorded per 100,000 live births	Output	2/100,000	3/100,000	4/100,000	5/100,000	6/100,000	• Public Facilities • Private Facilities	Annually	Municipal Directorate of Health (MDH)
HIV prevalence rate	Percentage of people in the population living with HIV	Output	1.0%	1.2%	1.4%	1.5%	1.6%	• Male • Female	Annually	Municipal Directorate of Health (MDH)
Total number of Malaria case	Malaria deaths in health									

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fatality (Institutional)	facilities, expressed as a percentage of total malaria admissions in health facilities									
	District	Output	0	0	0	0	0	• Male • Female	Annually	Municipal Directorate of Health (MDH)
	Under five	Output	0	0	0	0	0			
	Women between 15-49	Output	1.5/100,000	1.9/100,000	2.2/100,000	2.5/100,000	2.8/100,000			
Objective: 95% minimum coverage of all antigens achieved in the Expanded Program of Immunization by 2029 Programme: EPI										
% of children immunized	Proportion of children 12-23 months fully immunized by 12 months of age	Output	85%	86%	89%	92%	95%	• Male • Female	Annually	Municipal Directorate of Health (MDH)
Proportion of the population who have tested positive for COVID-19	Proportion of the population as against the population who tested positive for COVID-19	Outcome	0%	0%	0%	0%	0%	• Male • Female	Annually	Municipal Directorate of Health (MDH)
Goal: Reduce barriers to Education										

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Objective: 90% access to education for all school-age children by Dec. 2029 to promote equal opportunities Programme: Access to Education Programme										
Net enrolment rate in kindergarten primary JHS	Rate of appropriately aged pupils/student enrolled in the schools to the number of children in									
	Kindergarten	Outcome	80%	80%	80%	82%	85%	• Public Schools • Private Schools	Annually	Municipal Directorate of Education
	Primary		69%	78%	80%	85%	88%			
	JHS		74%	75%	80%	85%	85%			
Gender parity index in kindergarten, primary, JHS	Ratio of male to female enrolment rates							• Male • Female	Annually	Municipal Directorate of Education
	Kindergarten	Outcome	1:0.98	1:1	1:1	1:1	1:1			
	Primary		1:0.97	1:1	1:1	1:1	1:1			
	JHS		1:0.95	1:1	1:1	1:1	1:1			

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Completion rate kindergarten, primary, JHS	The rate of students who graduated out of the total students who started;							• Public Schools • Private Schools	Annually	Municipal Directorate of Education
	kindergarten,	Outcome	80%	85%	85%	88%	90%			
	primary,		87%	87%	87%	88%	89%			
	JHS		90%	90%	90%	90%	92%			
Pass rate (JHS)	The percentage of students who achieve a passing grade	Outcome	0%	45%	50%	55%	60%	• Public Schools • Private Schools	Annually	Municipal Directorate of Education
Number of school furniture procured	Number of school furniture purchased against the total number required	Outcome	143	200	300	400	500	• Public Schools • Private Schools	Annually	GES

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Pupils-to-trained teacher ratio in basic schools KG, Primary, JHS	Number of pupils per trained teacher;	Outcome						• Public Schools • Private Schools	Annually	Municipal Directorate of Education
	KG		31:1		31:1	31:1	31:1			
	Primary		31:1		31:1	31:1	31:1			
	JHS		15:1		15:1	15:1	15:1			
Basic schools needing major repairs (pub./priv.)	Number of basic schools that requires major repairs expressed as percentage of total number of basic schools	Outcome	2	5	5	6	7	• Public Schools • Private Schools	Annually	Municipal Directorate of Education
Goal: Strengthen awareness and understanding of child rights, promotion, and protection among children, caregivers, and the community										
Objective: At least 90% child right promotion and protection awareness improved by end of 2029 Programme: Child Rights Promotion and Protection Programme										
Recorded cases of child abuse; Child trafficking, Child labour, Sexual abuse, Emotional abuse,	Total number of cases of child abuse recorded;	Output						• Male • Female	Annually	Department of Social Welfare and Community Development
	Child trafficking		0	1	1	1	1			
	Child labour		0	1	1	1	1			

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Neglect, Early Marriage, Female genital mutilation, Family-child separation	Sexual abuse		0	1	1	1	1			
	Emotional abuse		4	3	4	5	6			
	Neglect		24	30	32	34	36			
	Early Marriage		0	1	1	1	1			
	Female genital mutilation		0	1	1	1	1			
	Family-child separation		0	1	1	1	1			
Reported cases of crime; rape, armed robbery, defilement, murder, peddling abuse, drug abuse, domestic violence	Recorded cases of crime;	Output	0	1	1	1	1	• Male • Female	Annually	Department of Social Welfare and Community Development
	Rape		37	39	43	46	50			
	Armed robbery		0	1	1	1	1			
	Defilement		0	1	1	1	1			
	Murder		6	7	9	9	11			
	Peddling abuse		26	28	30	30	32			
	Drug abuse		10	10	12	13	15			
	Domestic violence		0	1	1	1	1			
Proportion of case workers trained in child protection and family Welfare	Proportion of trained case workers trained in child protection and family Welfare	Output	100%	100%	100%	100%	100%	• Male • Female	Annually	Department of Social Welfare and Community Development

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	against total number of workers in the dept.									
Number of trainings conducted on ISSOPs	Total number of trainings conducted on ISSOPs	Output	4	6	9	13	16	Electoral Areas	Annually	Department of Social Welfare and Community Development
Number of child violence cases benefiting from Social Welfare/social services	Count of child violent cases benefiting from Social Welfare/social services	Output	86	96	107	119	126	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of children reached by Social Work/Social Services	Count of children reached by Social Work/Social Services	Output	918	938	956	964	973	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of people reached with child protection and	Total count of people reached with child protection and	Output	520	560	580	590	600	• Male • Female	Annually	Department of Social Welfare and

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SGBV information	SGBV information									Community Development
Number of LEAP household members on NHIS	Total number of LEAP household members enrolled in NHIS	Output	7	10	12	15	19	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of households with adolescent girls benefiting from LEAP	Count of adolescent girls in various households benefiting from LEAP	Output	14	17	19	22	25	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of outreach visits to communities with LEAP households	Count of outreach visits to households with LEAP in communities	Output	6	8	11	13	16	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of referrals received from GHS	Total referrals received from GHS	Output	4	7	9	11	14	• Male • Female	Annually	Department of Social Welfare and Community Development

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Proportion of referrals receiving adequate follow-up	% of referrals that has successfully received adequate follow-up	Outcome	80%	85%	88%	90%	92%	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS	Count of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS	Output	1	3	3	4	5	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of regional intersectoral monitoring visits conducted	Count of regional intersectoral monitoring visits conducted	Output	6	7	9	9	10	• Male • Female	Annually	Department of Social Welfare and Community Development
Number of meetings organized to discuss integrated services	Count of meetings organized to discuss integrated services	Output	8	10	10	10	10	• Male • Female	Annually	Department of Social Welfare and Community Development

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Number of girls reached by prevention and care services	Total number of girls reached by prevention and care services	Output	200	300	350	400	470	Electoral Areas	Annually	Department of Social Welfare and Community Development
Number of CP/SGBV cases referred to other services and followed up	Count of CP/SGBV cases referred to other services and followed up	Output	8	14	20	30	40	Electoral Areas	Annually	Department of Social Welfare and Community Development
Number of NGOs, including RHCs, trained	Count of NGOs, including RHCs, trained	Output	133	150	155	158	161	Electoral Areas	Annually	Department of Social Welfare and Community Development
Number of children in RHCs profiled and reunified	Total number of children in RHCs who have been profiled and reunified	Output	6	12	18	23	25	• Male • Female	Annually	Department of Social Welfare and Community Development
Proportion of sub-standard RHCs closed	% of sub-standard RHCs closed	Outcome	0%	10%	10%	10%	10%	Electoral Areas	Annually	Department of Social Welfare and

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										Community Development
Number of children placed in foster care	Count of children placed under foster care	Output	0	2	4	6	8	• Male • Female	Annually	Department of Social Welfare and Community Development
Proportion of population with access to basic drinking water sources	% of population with access to basic and reliable sources of drinking water	Outcome	99%	99%	99%	99%	99%	Electoral Areas	Annually	Department of Social Welfare and Community Development
Proportion of population with access to improved sanitation services	% of population with access to improved sanitation services	Outcome	98%	99%	99%	99%	99%	Electoral Areas	Annually	Department of Social Welfare and Community Development
Goal: Reduce youth unemployment by 20% and promote sustainable development for young people by 2029										
Objective: Engage 2,000 youth in employment and entrepreneurship programs by 31st December 2029 Programme: National Apprenticeship Programme										
Proportion of new jobs created	Number of new jobs generated	Output	20	40	50	60	70	• Male • Female	Quarterly	National Youth

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	through special initiatives such as Youth Enterprise Support (YES) Fund									Authority (NYA)
Entrepreneurial skills development	Number of young people provided with entrepreneurial skills	Output	150	160	170	180	200	• Male • Female	Quarterly	National Youth Authority (NYA)
Objective: Provide comprehensive health education to 1000 adolescents and youth within the municipal 13 schools by Dec. 2029 Programme: Health Promotion Programme										
Number of adolescents and youth reached with comprehensive health education	The total number of adolescents and youth in the municipality who have received comprehensive health education	Output	102	510	620	730	840	• Male • Female	Quarterly	National Youth Authority (NYA)
Objective: Engage 2,000 youth in employment and entrepreneurship programs by 31st December 2029 Programme: AgriNext Programme										

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The number of youths engaged in Agri-business	The total number of young people (ages 18-35) who have been trained, mentored and supported in agri-business initiatives	Output	500	800	1200	1500	1700	• Male • Female	Quarterly	National Youth Authority (NYA)
Goal: Reduce youth unemployment										
Objective: 60% reduction in youth unemployment by the end of 2029 Programme: Human Capital Development and Management										
Number of youths provided with employable skills	Count of youth provided with employable skills by key government agencies including National Vocational and Technical Institute (NVTI),	Output	20	40	50	80	100	• Male • Female	Annually	Youth Employment Agency (YEA)

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	Council for Technical and Vocational Education and Training (COTVET), Youth Enterprises Support and the Youth Employment Authority, etc.									
Number of jobs created under the Youth Enterprise Scheme (YES), National Entrepreneurship and Innovation Plan (NEIP)	Number of youths employed under NEIP, and YES	Output	30	40	50	80	100	• Male • Female	Annually	Youth Employment Agency (YEA)
Goal: Improve access and quality of Sports and recreational centers										
Objective: At least 50% community involvement in Sports and recreational programs by the year 2029. Programme: Sport Development Programme										

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% change of community involvement in sports and recreational programs	% of participating members against the total number of community members	Outcome	25%	25%	26%	26%	28`%	• Male • Female	Annually	Department of Sports, AWMA
Objective: Improve sport logistics from 10% to 50% by the end of 2029 Programme: Sport Development Programme										
% change in sports logistics	% of sports logistics procured against the required logistics	Outcome	10%	15%	25%	30%	40%	N/A	Annually	Department Sports, AWMA
Goal: Improve access and participation in birth and death registration services.										
Objective: 30% to 90% coverage for birth registrations achieved by Dec. 2029 Programme: Birth Registration Programme										
Number of births registered	Total registered births as against the expected total number	Output	Male -1101 Female-1122	Male -1110 Female -1130	Male -1120 Female-1140	Male -1130 Female-1150	Male -1140 Female-1160	• Male • Female	Quarterly	Birth & Death
Objective: At least 80% of death registration by Dec. 2029 Programme: Death Registration Programme										

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Number of deaths registered	Total registered deaths as against the expected total number	Output	Male -573 Female-584	Male -590 Female -590	Male -600 Female-596	Male -610 Female-605	Male -620 Female-615	• Male • Female	Quarterly	Birth & Death
Goal: Improve Hygiene, Sanitation and Waste Management										
Objective: Ensure a safe and conducive environment for residents Programme: Safe Environment Programme										
Tons of waste collected	Number of wastes collected out of the overall waste present in the municipality	Outcome	89,250	90,000	92,000	93,000	95,000	Electoral Areas	Annually	Env't Health (EHU), AWMA
Objective: 60-80% improved sanitation in households and public spaces by Dec. 2029 Programme: Sanitation and Waste Management										
% of population with access to improved sanitation services	% of population with access to improved sanitation services over the total number of populations in the municipality	Outcome	Urban-98%	Urban-98%	Urban- 98%	Urban-98%	Urban-98%	• Male • Female	Annually	Env't Health (EHU), AWMA

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Proportion of population with access to improved liquid waste management	% of population with access to improved liquid waste management out of the total population in the municipality	Outcome	15%	17%	17%	19%	20%	• Male • Female	Annually	Env't Health (EHU), AWMA MDA, MAOs, AEAs

ENVIRONMENT, INFRASTRUCTURE AND SETTLEMENTS

Goal: Improve Hygiene, Sanitation and Waste Management										
Objective: Ensure a safe and conducive environment for residents Programme: Safe Environment Programme										
Indicators	**Indicator Definition**	**Indicator Type**	**Baseline 2024**	**Targets**				**Disaggregation**	**Monitoring Frequency**	**Responsibility**
				2026	**2027**	**2028**	**2029**			
Proportion of population with sustainable access to safe drinking water sources	% of population with sustainable access to safe drinking water sources against the total population in the municipality	Outcome	Urban-99%	Urban-99%	Urban-99%	Urban-99%	Urban-99%	Electoral Areas	Annually	Env't Health,

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Objective: Strengthen food safety practices and regulatory compliance across the municipality Programme: Food Hygiene and Security										
Number of food vendors screened	Total number of food vendors screened out of the total number of food vendors present in the municipality	Outcome	3,318	5,000	5,200	5,400	5,600	Electoral Areas	Annually	Env't Health,
Goal: Reduce the incidence and impact of fire outbreaks in the Municipality.										
Objective: Reduce the vulnerabilities (risk) and impact of disasters from 25% to 50% by 2029 Programme: Disaster Management & Prevention										
Number of persons affected by disaster	Total number of persons affected by disasters	Outcome	2	3	3	3	3	• Male • Female	Annually	NADMO AWMA
Number of fire outbreak victims supported	Count of fire outbreak victims supported against the total number of people affected by disaster	Outcome	5	7	7	8	9	• Male • Female	Annually	NADMO AWMA

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Number of communities affected by disaster (bush fire, floods)	Total number of communities affected by disaster against the total number of communities	Outcome						Electoral Areas	Annually	NADMO AWMA
	Bush Fire		0	0	0	0	0			
	Floods		5	0	0	0	0			
Objective: Build 100% capacity of NADMO staff for Disaster management Programme: Disaster Management & Prevention										
Number of communities trained in disaster prevention and management	Total number of communities that benefit from disaster prevention and management training per annum (especially bush fires and flooding)	Outcome	4	7	9	12	12	Electoral Areas	Annually	NADMO AWMA
Goal: Improve Municipal Infrastructure Programme										
Objective: Ensure 90% of all municipal infrastructure is safe, sustainable, and disability friendly by 2029 Programme: Municipal Infrastructure Programme										

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Number of Classroom blocks constructed	Total number of constructed classroom blocks in the municipal	Output	1	2	3	4	5	Electoral Areas	Annually	Works Department
% change in the public infrastructure maintained in the Assembly	Public infrastructure maintained as a percentage of public infrastructure	Outcome	30%	35%	45%	50%	60%	Shiashie Zonal Council Westland Zonal Council Abelenkpe Zonal Council	Annually	Works Department
Number of hospital facilities constructed	The total number of constructed hospital facilities	Output	1	2	4	5	6	Electoral Areas	Annually	Works Department
Number of sports and recreational facilities established	Total number of new sports and recreational facilities established	Output	0	1	2	3	4	Electoral Areas	Annually	Works Department
Objective: 98% of street lighting fixed by the end of 2029										
Number of street lights installed and maintained	Count of maintained and	Output	194	198	202	206	209	Electoral Areas	Annually	Works Department

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	newly installed Streetlights									
Objective: Reduce 70% of unauthorized structures and slum expansions by the end of 2029 Programme: Development Control Programme										
Number of building permit issued	Total number of building permits approved	Output	374	150	180	200	230	Electoral Areas	Annually	Works Department
Goal: Improve Municipal Road Infrastructure										
Objective: Ensure 90% Road Infrastructure is safe for motorists and pedestrians by 2029 Programme: Routine Maintenance										
Percentage of road network in good condition	Percentage of the classified road network which is good - Urban	Outcome	80.5%	83%	86%	88%	90%	Electoral Areas	Quarterly	Roads Department
% of Roads Maintained	Roads maintained as a percentage of the classified road network	Outcome	67%	70%	75%	80%	85%	Shiashie Zonal Council Westland Zonal Council Abelenkpe Zonal Council	Annually	Roads Department
% change of roads paved	% of road paved against the total length of road	Outcome	81%	83%	85%	87%	88%	Electoral Areas	Annually	Roads Department
Goal: Improve spatial planning and management.										

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Objective: 27 days to 20 days Turnaround time for processing Development Permit applications reduced by the end of 2029. Programme: Spatial Planning and Settlement Management Programme										
Average number of days to process development permit applications	Average calendar days from application submission to permits issuance for development projects	Outcome	27	25	24	22	20	Electoral Areas	Quarterly	Physical Planning Department
Objective Ensure 95% local plans updated and documented by the end of 2029										
Proportion of local plans updated	Number of local plans that have been updated divided by the total number of existing local plans expressed as percentage	Output	35.7%	45%	55%	65%	75%	Electoral Areas	Quarterly	Physical Planning Department
Objective :95% open spaces landscaped by the end of 2029										
Proportion of open spaces landscaped	The number of open spaces landscaped divided by the	Output	0	30%	50%	60%	75%	Electoral Areas	Quarterly	Physical Planning Department

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	total number of identified open spaces expressed a percentage									
Goal: Register Assembly-owned school properties to secure legal ownership and protection										
Objective: 4No. Assembly owned public schools' properties registered by the end of 2029 Programme: Spatial Planning and Settlement Management										
Number of Assembly-owned school properties registered	The Total Count of Assembly-Owned School Properties Registered in the Assembly	Output	0	1	2	3	4	• Primary • JHS	Annually	Physical Planning Department
Goal: Complete a comprehensive, accurate, and functional street naming and property addressing system delivery										
Objective: 100% street named and property addressed by the end of 2029 Programme: Spatial Planning and Settlement Management										
% of street named and property addressed	Number of street names and properties identified against the total number of street and properties in the Assembly	Outcome	60%	70%	80%	90%	100%	Electoral Areas	Quarterly	Physical Planning Department /MPCU

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Goal: Improve Urban Transport infrastructure within the Municipality										
Objective: At least 80% of terminals complying with National Road Safety Regulations Act by 2029 Programme: Urban Transport Services										
Rate of Road Safety Compliance by terminals	The % of terminals complying with the National Road Safety Regulations	Outcome	40%	50%	60%	70%	80%	Electoral Areas	Quarterly	Transport Department
Objective: Improve road safety interventions from 20% to 60% by end of 2029										
% change in road safety interventions implemented	The % of road safety interventions implemented as against the % of road safety interventions planned	Outcome	20%	30%	40%	50%	60%	Electoral Areas	Annually	Transport Department
Goal: Enhance management information systems to improve service delivery										
Objective: 90% BOP and PR bills printed annually by 31st January for the planned period. Programme: Revenue Mobilization Programme										

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% change of BOP and PR bills printed by 2029.	BOP and PR bills printed by 31st January as a % of the total number of BOP and PR bills expected to be printed for the planned period	Outcome	70%	80%	80%	90%	100%	Budget Unit, Finance Department, Procurement Unit	Annually	Mnagement Information System (MIS)
Objective: Deploy essential IT hardware and software required for optimal MIS operations by the end of 2027 Programme: Deployment, Installation and Routine Maintenance Programme										
Number of software installed	Count of software installed	Output	1	1	1	1	1	Finance Department, Procurement Unit	Annually	Mnagement Information System (MIS)

GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY

Goal: Strengthen Administrative Support Service for decision making and implementation										
Objective: 100% of Assembly and Committee meetings organized according to schedule Programme: Meeting Coordination										
Indicators	**Indicator Definition**	**Indicator Type**	**Baseline 2024**	**Targets**				**Disaggregation**	**Monitoring Frequency**	**Responsibility**
				2026	**2027**	**2028**	**2029**			

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Number of general assembly meetings held	Count of general assembly meetings held against the total number of meetings planned	Output	14	4	5	6	6	• Ordinary • Special • Emergency	Quaterly	Admin, AWMA
Number of sub committee meetings held	Count of sub committee meetings held against the total number of meetings planned	Output	28	24	24	25	27	• Statutory • Ad hoc	Quaterly	Admin, AWMA
Goal: To provide timely, transparent, and client-focused services.										
Objective: Achieve at least 80% access of the public to the client Service Unit the end of 2029 Programme: Client Service Improvement Programme										
Number of complaints resolved	Number of complaints resolved out of the Total number of complaints received	Outcome	23	30	38	45	50	Electoral Areas	Annually	Client Service Unit
Goal: Enhance staff skills and competencies to improve productivity										
Objective: At least 95% capacity building plan implemented by 2029 Programme: Capacity Building Programme										

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Number of capacity building programs	Count of capacity building programs recorded	Output	203	210	215	218	222	• Male • Female	Annually	Human Resource
Goal: To ensure a transparent, accountable, and efficient E- procurement system (GHANEPS) that supports value for money in service delivery at AWMA										
Objective: 100% compliance of E-Procurement System (GHANEPS) by Dec. 2029 Programme: E- Procurement Programme										
Number of E-procurement transactions recorded	Count of E-procurement transactions	Outcome	80%	85%	85%	88%	90%	N/A	Annually	Procurement, AWMA
Goal: Secure and establish adequate office accommodation										
Objective: 100 % Maintenance of Assembly Asset by Dec. 2029 Programme: Operation and Maintenance Programme										
% change in public infrastructure maintained	Public infrastructure maintained as against total public infrastructure	Outcome	25%	30%	30%	40%	50%	Shiashie Zonal Council Westland Zonal Council Abelenkpe Zonal Council	Annually	Estate Unit Works Department
Objective: Improve 100% office equipment and furniture by Dec. 2026 Programme: Asset Management Programme										
Number of Office Equipment procured	Count of office Equipment procured	Output	106	25	32	49	21	All Department All Unit	Quarterly	Estate Procurement

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Goal: Improve information dissemination and feedback on government policies, programs and activities to the public										
Objective: At least 95% increase in community attendance at engagement fora 2029 Programme: Community Engagement Programme										
Number of MCE community engagement programme organized.	Count of press community issues on stakeholder forum, fora, household outreach	Output	2	4	4	4	4	• Male • Female	Quarterly	Department of Information Services
Goal: To promote indigenous culture and Tourism for sustainable development and national identity										
Objective: Achieve 80% participation of youth in cultural and tourism activities in the municipality by Dec. 2029 Programme: Tourism and Culture Programme										
% change in youth participating in Cultural and Tourism activities	% of youth participating in cultural and tourism activities against total number of youths in the municipality	Outcome	25%	45%	60%	70%	75%	• Male • Female	Annually	Culture, AWMA
Goal: Strengthen fleet management for efficient service delivery of the assembly										
Objective: 40% increase in the Assembly's fleet of vehicles by the end of 2029 Programme: Fleet Management Programme										

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Number of vehicles in the Assembly fleet	Count of Vehicles in the Assembly fleet Assembly against the total Number of Vehicles required	Output	15	21	27	33	39	Pickups Trucks Mini bus	Annually	Transport unit
Objective: 80% reduction of down time of Assembly's fleet of vehicles by the end of 2029 Programme: Operations and Maintenance										
Average number of days vehicles are out for service	Average number of days each Assembly vehicle is not operational due to servicing	Outcome	15 days	12 days	9 days	6 days	3 days	Pickups Trucks Min bus	Quarterly	Transport unit
Goal: Improve the effectiveness of risk management, internal controls and sound corporate governance processes.										
Objective: Reduce organizational risk by 95% by the year 2029 Programme: Risk Management Programme										
% change in internal audit recommendations implemented	Internal Audit recommendation implemented as against the total internal audit	Outcome	80%	90%	100%	100%	100%	Expenditure Revenue Payroll Special audit	Quarterly	Internal Audit
Number of periodic reviews on Enterprise	The total number of periodic reviews on	Output	0	1	1	1	1	Departments Units	Annually	Internal Audit

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Risk Register conducted.	enterprise risk register									
Goal: Establish clear, recognized, and peaceful boundaries with sister municipalities										
Objective At least 95% existing boundary disputes with sister municipalities resolved by the end of 2029 Programme: Spatial Planning and Settlement Management										
% change in boundary issues resolved	Percentage change in the number of boundary disputes resolved compared to the previous year	Outcome	25%	30%	50%	70%	85%	Electoral Areas	Quarterly	Physical Planning Department /MPCU
Goal: Improve Planning, Implementation and M&E of Public Policies, Programme and Projects for Sustainable Development.										
Objective: Achieve at least 85% implementation of AAP annually by the end of 2029 Programme: Planning, Coordination and Implementation Programme										
Proportion of Annual Action Plan implemented	% of activities implemented divided by the total number of planned activities in a given year expressed as a percentage	Outcome	96%	97%	98%	98%	99%	• Physical activities • Non-Physical • activities	Annually	Development Planning Unit , MPCU
Objective: 100% utilization of M&E results for replanning by the end of 2029 Programme: Monitoring and Evaluation Programme										

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% in M&E result implemented for replanning	The percentage of actionable M&E recommendations that lead to changes in future planning	Outcome	30%	40%	60%	70%	90%	• Male • Female	Quarterly	Development Planning Unit
Objective: 100% increase in participation of stakeholders in town hall meetings by the end of 2029 Programme: Popular Participation Programme										
% change in public participation in town hall meetings	Percentage increase or decrease in the number of town hall meetings participants compared to the previous year	Outcome	426	434	437	440	450	• Male • Female	Quarterly	Development Planning Unit, MPCU
Goal: Deepen transparency and public Accountability for Effective budget execution										
Objective: Develop Annual Composite Budgets to align with the Assembly's Medium Term Development Plan from 2026-2029. Programme: Budgeting, Monitoring and Evaluation Programme.										
% of DA expenditure within the DMTDP Budget	How much of DA's expenditures was not in the annual budget	Outcome	0%	0%	0%	0%	0%	Shiashie Zonal Council Westland Zonal Council Abelenkpe Zonal Council	Annually	Budget Unit Finance Deapartment

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Goal: Enhance public awareness and understanding of civic right, responsibilities and local governance										
Objective: At least 70% participation of residents in civic education, program Programme: Civic Education Programme										
Number of civic educations conducted	Count of civic education conducted annually	Output	2	3	1	1	1	AWA and Peace Council	Annually	NCCE Ghana Education Service
Goal: To generate timely, reliable, and comprehensive data for informed decision-making and inclusive development										
Objective: 100% coverage of socio-economic data of all 13 electoral areas within the Municipality by Dec. 2029 Programme: Statistical database programme										
% change in coverage of socio-economic data collected.	Total number of coverages in socio-economic data collected.	Outcome	2	1	1	1	1	Electoral Areas	Quarterly	Statistics Department
Objective: Annual research and surveys conducted on key developmental issues by Dec. 2026 Programme: Community Research and Censuses programme										
Number of surveys conducted	Number of research activities or surveys conducted	Output	2	1	1	1	1	Electoral Areas	Quarterly	Statistics Department

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7.3 Intended Evaluations

Evaluation is a detailed or rigorous activity meant to assess the impacts of interventions. Three main evaluations will be undertaken to look at the social, economic and the environmental impacts of goals and objectives of the MTDP. Ex-ante evaluations will be carried out to provided feasibility for key projects and programmes for the plan period.

A Mid-term evaluation will be carried out mid-way through plan implementation; this is intended to assess the progress and effects of the interventions implemented so far. It is important to conduct a mid-term evaluation to assess whether outcome and impact indicators set for the plan are being achieved and also provide insights into what needs to be considered for the mid-term review of the plan.

Also, a terminal evaluation will be undertaken at the end of the plan period. This will assess the overall impact of the MTDP implementation. It will assess the performance of the Plan in terms of Relevance, Efficiency, Effectiveness and other relevant issues.

Other activities to be undertaking include:

- Review meetings
- Quarterly and Annual Progress Reports
- Citizen Reaction Surveys

7.4 Intended Participatory Monitoring and Evaluation (PM&E)

Participatory M&E is a tool used to capture perceptions and assess whether interventions have met expectations, especially of the poor and vulnerable in society. It is broad-based and encourages the participation of the beneficiary communities and other stakeholders such as CBOs, NGOs, CSOs, beneficiary groups, Assembly members etc. The Ayawaso West Municipal Assembly will use the Community Score Card method to ensure a very successful Participatory M&E process. The community score card is a participatory method which will use focus group discussions to collect data from community members for analysis with the main objective of influencing the quality, efficiency and accountability with which services are provided at the local level.

7.5 Knowledge Management and Learning

Knowledge Management and learning is important in enhancing service delivery. It improves institutional performance by capturing key exertise, utilizing training and manuels, and identifying gaps and addressing existing gaps, ultimately strengthening service delivery. To strengthen service delivery, the Assembly has developed a knowledge mapping matrix to assess the knowledge gaps of key executive officer, supported by competency matrix to guide targeted learning and capacity building efforts. Table 7.3 and 7.4 shows details of knowledge mapping matrix and compentency matrix for learning of the Assembly

Table 7.3: Knowledge Mapping Matrix

No.	Knowledge Area	Knowledge Holders	Knowledge Sources	Knowledge Gaps
1	Project Management	Bernard K. P. Sakyiama	Training, Manuals	New Tools Needed

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2	Public Sector Management	Felix Ameyaw-Boachie, Ashiorkor Osei-Frimpong	Public Management Manuals/ Training	Strategic Planning
3	Records Management	Alhassan Ibrahim	Software's/ Trainings	Advanced Software Needed
4	Training of Labour Laws	Latifah Hashim	Trainings/ Labour Law Manuals	Effective Enforcement Mechanisms
5	Needs Assessment, Analysis and Change Management;	Charity Yeboah	Trainings	New Tools Needed
6	Organizational Development	Bridget Hagan	Trainings	360- Degree Feedback
7	Monitoring and Evaluation	Kofi Simpeh Anokwah	Manuals, Training,	New Tools Needed
8	Research Methods and Impact Assessment	Afua Assi Okai	Trainings	New Tools Needed
9	Project Management	Daniel Tetteh, Ambrose Kunorvi	Manuals, Trainings	New Tools Needed
10	Basic Statistics for Administration and Management	Bless Adzedakor, Zakaria Abdul-Rahim	Manuals, Trainings	Advanced Tools
11	Data Management and Analysis	Afua Frimpomah Boamah, Priscilla Bonsu	Data Reports, Software	Advanced Methods
12	Professional Development in Procurement Management;	Selassie Akortiahkumah, Michael Osei	Trainings	Advanced Methods
13	Database System Programming;	Jasper Dzabaku Katei, Ignatius Adewu-Mensah	Trainings/ Software	Advanced Modules
14	Data Collection and Analysis;	Perpetual H. Dakpo ,Agboklu Linda Asamoabea	Data Reports, Software	Advanced Methods
15	Client Management	Abena Konama Adampah	Trainings	360 Degree Feedback From Clients
16	Environmental and Social Impact Assessment	Shani Mutala	Trainings	Stakeholder Analysis

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17	Geographical Information Systems and Land Use Systems;	Anthony Frederick Mompi	Trainings	Advanced Tools
18	Contract Administration and Management;	Julius Nathan Caesar, Eugene Abekah	Trainings	Effective Risk Management
19	Social Mobilization for Development;	Charleen Adongo, Kate Danso-Acheampong	Trainings	Team Development
20	Project Management	Domingo da Pilma Lekettey	Trainings Project Manuals,	New Tools Needed
21	Project Management;	Matilda Odonkor	Project Manuals, Training	New Tools Needed
22	Analytical Skills for Data Collection,	Nana Kwaku Sintim-Aboagye	Data Reports, Software	Advanced Methods of Data Collection

Table 7.4: Competency Matrix for Learning

No.	Competency	Training Program	Evaluation Criteria	Learning Objectives
1.	Project Management	Training on Project Management Tools	Performance Contract	Improve Assembly's Project Management
2.	Innovation and Strategic Thinking	Strategic Thinking and Planning Training	Performance Assessment	Enhanced Innovation
3.	Organization and Management	Advanced Software Training	Creativity	Improve Efficiency
4.	Job Knowledge and Technical Skills	Advanced Knowledge and Technical Skills	Performance Assessment	Improve Performance
5.	Organizational Development and Improvement	Training on Organizational Development	Sustainability	Increase Efficiency
6.	Leaderships	Leadership Development Programs	360-Degree Feedback	Develop Team Management Skills
7.	Technical Skills	Advanced Data Analysis Training	Performance Assessment	Enhance Data Interpretation
8.	Impact Assessment	Post Training Impact Report	Performance Assessment	Identify Areas for Improvement
9.	Job Knowledge and Technical Skills	Training on New Tools	Performance Assessment	Better Decision Making
10	Developing and Managing Budget	Training on Budget Development	Performance Assessment	Enhanced Accountability

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11	Job Knowledge and Technical Skills	Training on Data Analysis	Performance Assessment	Improved Efficiency
12	Procurement Management	Training on Procurement Fundamentals	Performance Assessment	Improved Quality
13	Data Base System Modeling	Training on Data Base Management	Performance Assessment	Improve Data Base Management
14	Technical Skills on Data Analysis and Collection	Training on Data Analysis/ Collection	Performance Assessment	Improved Efficiency
15	Customer Relations	Training in Customer Relations	360-Degree-Feedback	Improve Customer Relations
16	Environmental Impact Assessment	Training on Stakeholder Analysis	360-Degree-Feedback	Enhanced Sustainability
17	Land Use Mapping and Planning	Training On Spatial Management	Spatial Analysis	Visualizing Spatial Data
18	Contract Performance Monitoring	Training on Contract Administration	Performance Assessment	Improved Contract Compliance
19	Develop Team Management Skills	Training on Social Mobilization	360-Degree-Feedback	Increased Transparency and Accountability
20	Project Management	Training on Project Management Tools	Performance Appraisal	Improve Project Management
21	Project Management	Training on Project Management Tools	Performance Appraisal	Improve Project Management
22	Data Analytical Skills	Training on Data Analysis	Performance Assessment	Improved Efficiency

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CHAPTER EIGHT
COMMUNICATION STRATEGY

8. 0 Introduction

This chapter outlines the strategies to communicate the MTDP to all stakeholders, including decision-makers and the citizenry, to promote participation and deepen ownership of the Plan. The Assembly aims at upholding the tenets of Good Governance, Transparency and Accountability to elicit public trust in performing their Constitutional mandates and also intends utilizing multiple channels to disseminate the programmes as contained in the MediumTerm Development Plan and engage stakeholders on the progress of implementation.

8.1 Communication Strategy

The goal of the Communication Strategy is to disseminate the plan to relevant stakeholders and decision makers to ensure accountability and transparency. The tendency is that once accountability and transparency become the bedrock of governance, it will stimulate their support and commitment towards the implementation of the interventions contained in the Plan. Thus, the objectives of the Strategy are:

- To share the content of the MTDP with all stakeholders
- To promote participation and ownership of MTDP
- To attract external support for interventions earmarked in the MTDP

The targeted audience for the MTDP includes; Decentralized and Non-Decentralized Departments, RCC, NDPC, SOE, MDAs, Development Authorities, Sub-District Structures, Traditional Authority, Opinion Leaders, Residents, Religious Leaders, NGOs CSOs, PWDs, Gender Groups, Corporate Institutions, and Development Partners amongst others.

In addition, key messages that encapsulates the aspiration of the plan will be developed to suit the various audience with consideration for gender and vulnerable groups. This will be done through needs assessment, consultative meetings, general Assembly meetings, sub – committee meetings, MPCU meetings, public hearings, stakeholder meetings, town hall meetings, notice and bill boards, flyers, brochures etc.

We will also use traditional media like newspaper, radio and TV in addition to new media forms like online newspaper, website, emails, virtual meetings, social media, public announcement and community engagement.

The Client Service Centre Unit will also facilitate access to information and management of public or citizen expectations. Furthermore, relevant information would also be put on the Assemblies' website, *www.aywma.gov.gh* periodically.

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Table 8.1: Communication Activity

Indicator	Activity	Purpose	Audience	Channels	Time Frame	Responsibility
% of population engaged in the plan preparation process.	MPCU Meeting	• To orient members on the Framework and Draft Guidelines • Validation of Plan	• MPCU Members • Selected Heads of Departments, Agencies and Units	• Orientation meetings • Social Media Platform • Website	March and May 2025	• MCD • MPO
	Conduct Community Needs Assessment	To collect needs and developmental issues of citizens for the MTDP	• Assembly Members, • Unit Committee Members • NGO's • CSO's, • Resident Associations, • Chiefs, Elders & Opinion leaders • Departmental Heads/ Units	• Meeting using flip chart stand pair-wise ranking, notice boards • Social Media Platform • Website	March, 2025	• MCD • MPO • Chairman of Development Sub-committee
	Community sensitization	To create awareness on the preparation of DMTDP to enable them make relevant inputs	• Assembly Members, • Unit Committee Members • NGO's • CSO's, • Resident Associations, • Chiefs, Elders & Opinion leaders	• Community Durbars • Social Media Platform	March, 2025	• MPO • Information • Officer • MIS

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			• Departmental Heads/ Units			
	Organize 2No. Public Hearing	• Present Municipal profile for inputs • Present Spatial Development options for Municipality • Present Draft MTDP for final inputs	• Assembly Members, • Unit Committee Members • NGO's • CSO's, • Resident Associations, • Chiefs, Elders & Opinion leaders • Departmental Heads/ Units	• Public Forum. • Social Media Platform	April and May 2025	• MPO • Plan Preparation Team
	Adoption of MTDP by Assembly	To enable Assembly, own the plan to guide development	• Development Planning Subcommittee • Executive Committee • General Assembly	• Social Media Platforms • Website	May, 2025	• MCE • MCD • MPO • Presiding Member • Assembly Members
	Submit Draft MTDP to NDPC through RCC	To enable review of the Draft MTDP for feedback and harmonization.	• RCC • NDPC	• Email	May, 2025	• MPO

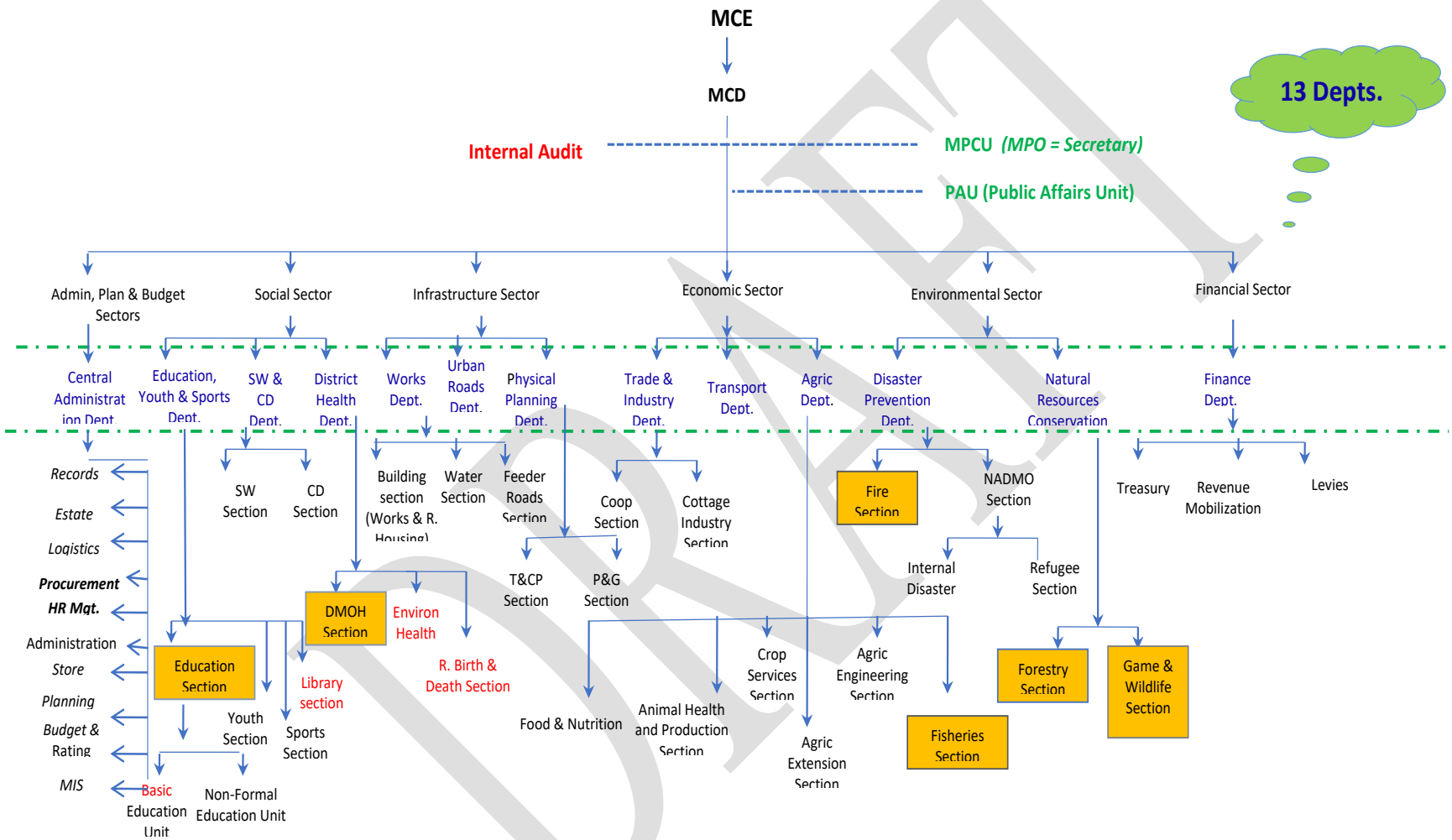
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% of population aware of the MTDP	Share MTDP to all Stakeholders	To share the MTDP to all Stakeholders to inform them of the content of the MTDP	• Assembly Members, • Unit Committee Members • NGO's • CSO's, • Resident Associations, • Chiefs, Elders & Opinion leaders • Departmental Heads/ Units	• Town hall meetings • Emails, • Assembly's Website • Social Media Platforms	2026- 2029	• MCD • MPO • Information Officer • MIS Officer
	Town Hall Meeting	• To get stakeholders to appreciate the DMTDP. • Assess the level of implementation	• Assembly Members, • Unit Committee Members • NGO's • CSO's, • Resident Associations, • Chiefs, Elders & Opinion leaders • Departmental Heads/ Units	• Public Forum • Social Media platforms • Assembly's website	First Quarter and Third Quarter	• MPO • MIS
	Assembly Meetings	To update stakeholders on the status of implementation	• Executive Committee • General Assembly	• Round-table discussion • Assembly's website • Social Media platforms	Second Quarter	

Source: MPCU – AWMA, 2025

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Appendix 1: Organogram of Ayawaso West Municipal Assembly



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Appendix 2: Zonal Councils with their respective Electoral Areas and Major Communities

ZONAL COUNCIL	ELECTORAL AREA	SOME MAJOR COMMUNITIES
WESTLAND	Westland	Soba Down
		Police Station Down
		Eagle International School
		Santigo
	Legon	University Avenue
	North Dzorwulu	Ayibe Town
		Red Flamingo
		Gimpa
		Red Cross
		Shiashie
	Dzorwulu Central	Last Chance
		Methodist
		Dimples
		Baba Yara
SHIASHIE	East Legon	Shiashie
		Abokyeman
		Eye Clinic
		Red Light
		Part Of America House
	La-Bawaleshie	Mempeasem
		America House
		Ideal College
		Akplega
		Solid Rock
	Okponglo	Okponglo
		University Staff Village
		La Bawaleshie
	Christian Center	America House
		Ampomaa
		Anc Mall
		Christian Center
ABELENKPE	Abelenkpe	Central Mosque
		Taxi Rank
		Hill Top
		Commodore
	Santana	Twenty-Four Hours
		Tesano

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		Adaama
	Roman Ridge	Boxing Gym
		Police Station
		Sewage
	Airport	Airport Residentail
	South Dzorwulu	De Saint
		138
		Rail Way

Source: MPCU – AWMA, 2025

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Appendix 3: Demographic Characteristics

Table 2.1 Projected Population for AWMA

Electoral Area	Population Size (2021)	2025	2026	2027	2028	2029
Abelenkpe	5830	6558	6718	6896	7074	7254
Santana	6429	7232	7408	7604	7801	7999
Roman Ridge	3818	4295	4399	4516	4633	4750
Airport Residential	3474	3908	4003	4109	4215	4322
Dzorwulu South	4501	5063	5186	5324	5462	5600
Dzorwulu Central	4332	4873	4991	5124	5257	5390
Legon	13,553	15246	15616	16030	16446	16862
North Dzorwulu	2965	3335	3416	3507	3598	3689
Westlands	374	421	431	442	454	465
Okponglo	2752	3096	3171	3255	3339	3424
La Bawaleshie/Mempeasem	16,901	19012	19474	19990	20508	21028
East Legon	6346	7139	7312	7506	7700	7896
Christian Centre	4028	4531	4641	4764	4888	5012
Total	**75,303**	**84710**	**86767**	**89066**	**91375**	**93690**

Source: Ghana Statistical Service, 2025

Table 2.2: Religious Composition in AWMA

Religion	Settlement	2025			2026			2027			2028			2029		
		Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
No Religion	Urban	1497	513	2110	1538	630	2169	1579	647	2226	1620	664	2284	1661	681	2342

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Catholic	Urban	5824	4787	10811	5986	5125	11111	6144	5261	11405	6304	5397	11701	6463	5534	11998
Protestants	Urban	10719	10173	20893	11017	10455	21472	11308	10732	22041	11602	11011	22612	11896	11290	23185
Pentecostal/ Charismatic	Urban	15359	15742	31101	15785	16179	31963	16203	16607	32810	16623	17038	33661	17044	17469	34513
Other Christian	Urban	3203	2691	5894	3292	2765	6057	3379	2839	6218	3467	2912	6379	3555	2986	6541
Islam	Urban	4069	2811	6879	4181	2889	7070	4292	2965	7257	4404	3042	7446	4515	3119	7634
Traditionalist	Urban	160	79	237	161	76	243	165	78	250	174	83	256	178	85	263
Other	Urban	724	580	1304	744	596	1340	764	611	1376	784	627	1411	804	643	1447

Source: Statistics Department, 2025

Table 2.3: Age distribution in AWMA

	2025			2026			2027			2028			2029		
Age Group	**Male**	**Female**	**Total**	**Male**	**Female**	**Total**	**Male**	**Female**	**Total**	**Male**	**Female**	**Total**	**Male**	**Female**	**Total**
All Ages	43438	41272	84710	44493	42274	86767	45671	43395	89066	46855	44520	91375	48042	45647	93690
0	8074	8006	16080	8270	8200	16470	8489	8418	16906	8709	8636	17345	8929	8855	17784
0-4 years	2606	2529	5135	2670	2590	5260	2740	2659	5399	2812	2728	5539	2883	2797	5680
0	514	484	998	527	495	1022	541	509	1049	555	522	1076	569	535	1104
1	480	492	972	492	504	996	505	517	1022	518	530	1048	531	544	1075
2	568	523	1091	582	536	1118	597	550	1147	613	564	1177	628	579	1207
3	522	528	1050	535	540	1075	549	555	1104	563	569	1132	577	584	1161
4	522	503	1025	535	515	1050	549	529	1078	563	542	1105	577	556	1133

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5-9years	2766	2658	5424	2833	2723	5556	2908	2795	5703	2984	2867	5851	3059	2940	5999
5	558	506	1064	572	519	1090	587	532	1119	602	546	1148	617	560	1177
6	600	580	1180	614	595	1209	630	610	1241	647	626	1273	663	642	1305
7	534	515	1050	547	528	1075	562	542	1104	576	556	1132	591	570	1161
8	560	520	1080	574	532	1106	589	546	1135	604	561	1165	620	575	1194
9	514	537	1051	527	550	1076	541	564	1105	555	579	1133	569	593	1162
10 -14 years	2701	2819	5520	2767	2888	5654	2840	2964	5804	2913	3041	5954	2987	3118	6105
10	513	514	1027	525	527	1052	539	541	1080	553	555	1108	567	569	1136
11	528	543	1071	540	557	1097	555	571	1126	569	586	1155	584	601	1184
12	611	557	1168	626	570	1196	642	585	1228	659	601	1260	676	616	1291
13	532	620	1152	545	635	1180	559	652	1211	574	669	1243	588	686	1274
14	517	585	1102	530	599	1129	544	615	1159	558	631	1189	572	647	1219
15	69341	35904	34897	36776	72750	71025	74677	38750	37750	39755	78600	76613	80591	41795	40762
15-19 years	4662	5755	10417	4775	5895	10670	4901	6051	10952	5028	6208	11236	5156	6365	11521
15	578	604	1182	592	619	1211	608	635	1243	624	652	1275	640	668	1308
16	521	632	1153	533	648	1181	548	665	1212	562	682	1244	576	699	1275
17	588	727	1315	603	744	1347	619	764	1383	635	784	1419	651	804	1454
18	1219	1614	2834	1249	1653	2902	1282	1697	2979	1315	1741	3057	1349	1785	3134
19	1755	2178	3933	1797	2231	4028	1845	2290	4135	1893	2349	4242	1941	2409	4350
20-24 years	8491	7909	16400	8697	8101	16798	8928	8316	17244	9159	8532	17691	9391	8748	18139
20	1872	1770	3641	1917	1812	3730	1968	1860	3829	2019	1909	3928	2070	1957	4027
21	1960	2012	3972	2007	2061	4069	2060	2116	4176	2114	2171	4285	2167	2226	4393
22	1811	1716	3527	1855	1757	3612	1904	1804	3708	1954	1850	3804	2003	1897	3900
23	1574	1359	2933	1612	1392	3004	1655	1429	3083	1698	1466	3163	1741	1503	3244
24	1275	1053	2327	1305	1078	2384	1340	1107	2447	1375	1136	2511	1410	1165	2574
25-29 years	5387	4365	9752	5518	4471	9989	5664	4589	10253	5811	4708	10519	5958	4827	10786
25	1009	1009	2237	1034	1034	2292	1061	1061	2353	1088	1088	2414	1116	1116	2475
26	1105	892	1997	1131	914	2045	1161	938	2099	1192	962	2154	1222	987	2208

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27	1034	850	1884	1059	871	1930	1087	894	1981	1115	917	2032	1143	941	2084
28	1120	899	2019	1148	921	2068	1178	945	2123	1209	970	2178	1239	994	2233
29	900	714	1614	922	732	1653	946	751	1697	971	771	1741	995	790	1785
30-34 years	4127	3515	7643	4228	3601	7828	4340	3696	8036	4452	3792	8244	4565	3888	8453
30	1015	798	1812	1039	817	1856	1067	839	1905	1095	860	1955	1122	882	2004
31	973	790	1763	997	809	1806	1023	830	1853	1050	852	1901	1076	873	1950
32	772	762	1533	790	780	1571	811	801	1612	832	821	1654	854	842	1696
33	688	604	1293	705	619	1324	724	635	1359	743	652	1394	761	668	1430
34	679	562	1242	696	576	1272	714	591	1306	733	607	1340	751	622	1374
35-39 years	3221	2900	6121	3299	2970	6269	3386	3049	6435	3474	3128	6602	3562	3207	6770
35	816	696	1512	835	713	1549	858	732	1590	880	751	1631	902	770	1672
36	696	601	1297	713	615	1329	732	632	1364	751	648	1399	770	664	1435
37	571	538	1109	585	551	1136	601	565	1166	616	580	1196	632	595	1227
38	620	583	1203	635	597	1232	652	613	1264	669	629	1297	686	644	1330
39	517	483	1000	530	494	1024	544	507	1051	558	521	1079	572	534	1106
40-44 years	2280	2106	4386	2336	2157	4493	2397	2214	4612	2460	2272	4731	2522	2329	4851
40	521	463	984	533	475	1008	548	487	1035	562	500	1062	576	513	1089
41	571	465	1036	585	476	1061	601	488	1089	616	501	1118	632	514	1146
42	498	449	947	510	460	970	524	472	996	538	484	1022	551	496	1048
43	377	379	756	386	388	774	396	399	795	406	409	815	417	419	836
44	313	350	663	320	358	679	329	368	697	337	377	715	346	387	733
45-49 years	2065	1694	3759	2116	1735	3851	2172	1781	3953	2228	1827	4055	2284	1874	4158
45	559	408	967	573	418	991	588	429	1017	603	440	1044	618	452	1070
46	444	373	818	455	383	838	467	393	860	479	403	882	491	413	905
47	352	280	632	361	287	648	370	295	665	380	302	682	389	310	699
48	367	323	690	376	331	706	386	339	725	396	348	744	406	357	763
49	343	309	652	351	317	668	361	325	686	370	334	704	379	342	722
50-54 years	1591	1365	2955	1629	1398	3027	1672	1435	3107	1716	1472	3188	1759	1509	3268

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50	368	327	695	377	335	712	387	344	731	397	353	750	407	362	769
51	375	309	684	384	317	701	394	325	719	404	334	738	414	342	756
52	298	270	568	305	277	582	313	284	597	322	291	613	330	299	628
53	313	236	549	320	242	562	329	248	577	337	255	592	346	261	607
54	237	222	459	243	227	470	250	233	483	256	239	495	263	245	508
55-59 years	1200	1075	2276	1229	1102	2331	1262	1131	2393	1295	1160	2455	1328	1189	2517
55	268	260	528	274	266	540	281	273	555	289	280	569	296	287	584
56	294	258	551	301	264	565	309	271	580	317	278	595	325	285	610
57	224	210	434	229	215	445	235	221	457	241	227	468	248	233	480
58	240	220	460	245	226	471	252	232	484	258	238	496	265	244	509
59	175	127	303	180	130	310	185	134	318	189	137	326	194	141	335
60-64 years	847	784	1631	868	803	1671	891	824	1715	914	846	1759	937	867	1804
60	224	181	405	229	186	415	235	190	426	241	195	437	248	200	448
61	179	173	352	183	177	361	188	182	370	193	187	380	198	192	389
62	143	138	281	146	142	288	150	145	296	154	149	303	158	153	311
63	143	154	297	146	158	304	150	162	312	154	166	320	158	170	328
64	159	137	296	162	141	303	167	144	311	171	148	319	175	152	327
65 years and older	1493	1798	3290	1529	1841	3370	1570	1890	3460	1610	1939	3549	1651	1988	3639
65-69 years	494	565	1059	506	578	1084	519	594	1113	533	609	1142	546	625	1171
65	120	147	268	123	151	274	127	155	281	130	159	289	133	163	296
66	114	123	236	116	126	242	119	129	248	123	132	255	126	136	261
67	98	111	209	100	114	214	103	117	220	106	120	226	108	123	231
68	88	92	180	90	94	184	92	97	189	95	100	194	97	102	199
69	74	91	165	76	93	169	78	96	174	80	98	178	82	101	183
70-74 years	379	461	840	388	472	861	399	485	884	409	498	906	419	510	929
70	84	101	186	86	104	190	89	106	195	91	109	200	93	112	205
71	76	100	177	78	103	181	80	105	186	83	108	191	85	111	195
72	80	88	168	82	90	172	84	92	176	86	95	181	88	97	185

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73	58	94	153	60	97	157	62	99	161	63	102	165	65	105	169
74	80	78	157	82	80	161	84	82	166	86	84	170	88	86	174
75-79 years	264	339	603	271	347	618	278	356	634	285	365	650	292	374	667
75	67	85	153	69	88	157	71	90	161	73	92	165	75	95	169
76	57	78	135	59	80	138	60	82	142	62	84	146	63	86	149
77	51	66	117	52	68	120	53	70	123	55	72	126	56	73	129
78	55	52	107	56	53	109	58	54	112	59	56	115	61	57	118
79	34	57	91	35	59	93	35	60	96	36	62	98	37	63	101
80-84 years	206	236	442	211	242	453	216	248	465	222	255	477	228	261	489
80	61	62	123	62	63	126	64	65	129	66	67	132	67	68	136
81	55	48	103	56	50	106	58	51	109	59	52	112	61	53	114
82	33	49	82	33	51	84	34	52	86	35	53	89	36	55	91
83	26	36	62	27	37	63	27	38	65	28	39	67	29	40	68
84	31	40	72	32	41	74	33	43	76	34	44	78	35	45	80
85-89 years	101	117	218	104	120	224	106	123	229	109	126	235	112	129	241
85	26	38	64	27	39	66	27	40	67	28	41	69	29	42	71
86	24	27	51	24	28	52	25	28	53	25	29	55	26	30	56
87	18	19	37	18	20	38	19	20	39	19	21	40	20	21	41
88	19	16	35	20	16	36	20	17	37	21	17	38	21	17	39
89	15	17	31	15	17	32	15	18	33	16	18	34	16	19	35
90-94 years	36	57	93	37	59	96	38	60	98	39	62	101	40	63	103
90	12	19	31	13	20	32	13	20	33	13	21	34	14	21	35
91	11	15	26	12	15	27	12	15	27	12	16	28	12	16	29
92	7	10	17	7	10	17	7	11	18	7	11	18	7	11	19
93	1	8	9	1	8	9	1	8	9	1	8	10	1	9	10
94	4	6	10	5	6	10	5	6	11	5	6	11	5	6	11
95-99 years	10	19	29	10	20	30	11	20	31	11	21	32	11	21	32
95	2	2	4	2	2	5	2	2	5	2	2	5	2	2	5

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96	2	4	6	2	5	7	2	5	7	2	5	7	2	5	7
97	1	4	5	1	5	6	1	5	6	1	5	6	1	5	6
98	3	3	6	3	3	7	4	4	7	4	4	7	4	4	7
99	1	4	5	1	5	6	1	5	6	1	5	6	1	5	6
100 years +	2	3	5	2	3	6	2	4	6	2	4	6	2	4	6

Table 2.4 Occupation Distribution in AWMA

Occupation	Geographical Area	Males	Females	Total Ages
Managers	Urban	1531	864	2395
Professionals	Urban	1853	1471	3324
Technicians And Associate Professionals	Urban	680	439	1119
Clerical Support Workers	Urban	731	677	1408
Service and Sales Workers	Urban	3907	6036	9943
Skilled Agricultural, Forestry and Fishery Workers	Urban	209	66	275
Craft and Related Trades Workers	Urban	3639	1099	4738
Plant and Machine Operators, Assemblers	Urban	1790	40	1830
Elementary Occupation Workers	Urban	1116	1474	2590
Other Occupations	Urban	52	16	68
Total		**15508**	**12182**	**27690**

Source: Ghana Statistical Service, 2025

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Appendix 4: Multidimensional Poverty Prevalence in AWMA

Dimension				Living Standards							Education			Health		Employment
All Urban / Zonal / Town / Area Councils	**All Communities / Localities within the Urban / Zonal / Town / Area Councils**	**Population (2025)**	**Sample population**	**Cooking fuel**	**Water**	**Asset**	**Housing**	**Overcrowding**	**Electricity**	**Toilet**	**School attendance**	**School attainment**	**School lag**	**Mortality**	**health insurance**	**Employed**
Abelenkpe	Abelenkpe	6536	327	2	0	0	0	4	0	0	2	0	2	2	1	8
	Santana	7208	360	8	0	0	0	5	0	11	7	2	4	5	1	15
	Roman Ridge	4281	214	0	0	0	0	2	0	0	1	2	1	1	0	7
	Airport Residential	3895	195	5	0	0	0	1	0	2	2	1	1	1	0	5
	Dzorwulu South	5046	252	2	0	0	0	3	0	0	0	0	2	2	1	11
Westlands	Dzorwulu Central	4857	243	0	0	0	0	4	0	4	2	2	2	2	2	9
	Legon	15,195	760	0	0	0	0	5	0	0	0	0	4	2	0	8
	North Dzorwulu	3324	166	4	0	0	0	7	0	0	2	2	2	3	2	10
	Westlands	419	21	2	0	0	0	3	0	0	1	1	1	2	1	6
Shaishie	Okponglo	3085	154	3	2	0	0	8	0	3	2	4	2	4	3	15
	La Bawaleshie/Mempeasem	18,948	948	6	1	0	0	6	0	9	4	6	6	6	4	17
	East Legon	7115	356	2	0	0	1	3	0	2	1	2	3	1	0	9
	Christian Centre	4516	226	0	0	0	0	2	0	0	0	0	2	1	0	8
TOTAL		**84,426**	**4,221**	**52**	**3**	**0**	**1**	**53**	**0**	**31**	**24**	**22**	**32**	**32**	**15**	**128**

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Appendix 5: Strength, Weakness, Opportunity and Threat (SWO) Analysis of Development Issues

ISSUES	STRENGTH	WEAKNESS	OPPORTUNITIES	THREAT
Inadequate drainage infrastructure	• Existence of Roads Departments • Existing drainage network maps	• Encroachment on lands for drains. • Growth of unauthorized structures. • Aging infrastructure • Limited budget allocation	• Access to DACF • GARID project • Road Fund	• Untimely release of funds e.g., DACF • Inadequate funds
Conclusion: Improve development control and secure consistent funding to enhance drainage infrastructure.				
Poor hygiene sanitation and waste management	• Presence of Environmental Health Unit • Existence of Assembly by laws • Government awareness campaigns on sanitation • Community engagement initiatives	• Inadequate funds • Inadequate logistics • Inadequate environmental health staff personnel • Inadequate drivers to operate skip trucks	• GARID • Ministry of Sanitation • Availability of waste management companies. • Government policies on sanitation management	• Flooding. • Weak enforcement of by-laws • Poor attitude by residents toward waste disposal • Rapid urbanization is increasing waste generation
Conclusion: Strengthen logistics and staff capacity, enforce by-laws, and increase community sensitization on proper sanitation				
Inadequate installation and maintenance of street lights	• Existence of the Works department • Existence of the Roads Department	• Inadequate funds • Inadequate Staff • Poor maintenance culture	• GOG • Ministry of Roads and Highways • Community support	• Burglary of a street light • Streetlight cable theft
Conclusion: Engage the community in monitoring, and improve maintenance through dedicated funding and staffing.				
Inadequate educational infrastructure	• Existence of the Education Directorate	• Limited funding • Land scarcity	• International aid and grants	• Poor maintenance and sustainability

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			• Government Investment Policy Reforms	
Conclusion: Intensify sensitization, education, enforcement of By Laws, and persecution of sanitary offenders				
Poor access to local road	• Presence of the Department of Road • Presence of the DRIP Committee	• Poor local layout • Poor revenue mobilization • Encroachment on the road reservation	• Road Fund • DACF • DRIP • IGF • Community support	• Inadequate Funding for road projects • Drainage issues
Conclusion: Better road access will support mobility and local development.				
Recurrent incidence of flooding	• Existence of NADMO • Existence of Environmental Health • Existence of Roads Department • Existence of Physical Planning • Existence of Works Department • Safe Havens	• Inadequate funds • Filling of the wetlands by developers • Irregular desilting of drains • Poorly maintained and inadequate drainage systems	• Development Control • Presence of by law • GARID	• Regular dumping of refuse in gutters by residents • Settlements along the waterways. • Low laying of the bridge at Sober down • Public apathy toward environmental management
Conclusion: Proactive flood control will reduce risk to lives and property.				
Youth unemployment and underdevelopment	•Existence of YEA, •Existence of NYA •Existence of BAC	• Inadequate funds • Limited access to startup capital and credit facilities	• Skills training • LED initiatives • NEIP • MasterCard Foundation programs	• Poor Attitude Towards Vocational and Technical Training • Inadequate Startup Kits • Inadequate Credit Facilities

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				• Weak linkages between training institutions and employers.
Conclusion: Empowering youth with skills and jobs will boost economic growth.				
Silted and choked drains	• Presence of Environmental Health Unit • Presence of NADMO • Presence of Roads Department • Existence of Assembly by laws	• Inadequate funds • Inadequate logistics • Inadequate Environmental Health staff	• Support from GARID • Ministry of Sanitation and Water Resources	• Poor waste disposal • Dilapidated Drains • Improper waste disposal habits
Conclusion: Regular drain maintenance is key to reducing flood and disease risk				
Incidence of Drug Abuse	• Presence of NCCE • Social Welfare and Community Development Department • Presence of the Health Directorate	• Poor parental care and guidance • Peer pressure • Lack of a public mental health center • School dropout • Stigmatization	• Support from NGO's • Traditional Authorities • Youth empowerment programmes	• Lack of entrepreneurship skills • Inadequate education on drug abuse
Conclusion: Tackling drug abuse requires education and support systems.				
Inadequate market facilities	• Market associations • LED Groups • Vegetable Farmers Association • Existence of Micro, Small, Medium Enterprise Committee	Non-availability of land	• Public-Private Partnerships • IGF	• Existence of nearby commercial market • Urbanization
Conclusion: Modernized markets will improve trade and hygiene conditions				

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Lack of public health infrastructure	• DACF • IGF • Existence of Health Directorate	• Inadequate funding. • Poor revenue mobilization • Non availability of land	• Availability of private companies • Availability of health staff	• Untimely release of (DACF)
Conclusion: Improving infrastructure is vital for community health resilience.				
Growth of Unauthorized Structures and Slums	• Existence of the Physical Planning Department • Existence of the Works Department • Existence of Building Inspectorate Unit • Existence of Assembly by laws	• Inadequate logistics for development control. • Inadequate Staff • Land litigation/disputes • Encroachment	• Development control • Chiefs and land owners	• Delay in processing land title documents from Lands Commission • High cost of renting and housing • Political interference
Conclusion: Stronger regulation and inclusive planning can manage slum growth.				
Incidence of prostitution	• Presence of SWCD	Poor public education on prostitution	• Existence of Police, • Skills training • Youth development Programmes • NGO'S	• Lack of employment, • high illiteracy rate • poverty • Inadequate funds • Inadequate surveillance by security agencies.
Conclusion: Support and enforcement are key to reducing prostitution.				
Irregular and inadequate water supply	• Existence of Estate Unit	Absence of a decentralized department of the Ghana Water Company	• Ghana Water Company Limited • Support from Central Government	• High cost of water treatment • High cost of maintenance • High cost of water connections • High cost of water supply services

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			• Support of NGO's and other Donors	• Meter Theft • Uninvolvement of GHWCL in demolition exercises
Conclusion: Reliable water supply is essential for public health.				
Incidence of Noise pollution	• Presence of Environmental Health Unit • Transport Department	• Presence of scrap dealers • Entertainment facilities Church etc.	• Existence of EPA	• Attitude of residents
Conclusion: Enforcing noise laws will improve living conditions.				
Poor development control	• Existence of Works Department • Environmental protection	• Inadequate funds • Inadequate logistics	• GOG • Community support	• Rapid urbanization • Political interference
Conclusion: Transparent enforcement will ensure orderly urban growth				
Inadequate speed humps	• Existence of Road Department	Inadequate funds	• Highways Authority • Availability of electoral area development fund	• Speeding on road and reckless driving • Inadequate road signs
Conclusion: Constructing speed humps will reduce speeding and accidents				•
Poor Maintenance of Traffic Light	• Existence of Urban Roads	• Poor collaboration with responsible agencies	• Existence of Highway Authority • Existence of energy companies	• Inaction of responsible agencies (Highway Authority
Conclusion: Regular maintenance is essential for traffic safety				

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Incidence of Teenage Pregnancy	• Existence of the Education Directorate, NCCE, and SWCD	Inadequate funds and Lack of public health facilities	• Free adolescent reproductive health services and NGO'S	• Attitude of the Community • Sensitize girls on reproductive health and ensure the provision of health care facilities
Conclusion: Preventing teenage pregnancy requires education and support.				
Inadequate Opportunities for PWD's and aged	• Presence of Social Welfare and Community Development Department	Inadequate Funds	• NGO's • PWD Associations • Presence of Disability Fund Committee	• Weak enforcement of social protection • Untimely release of DACF
Conclusion: Promoting inclusivity improves quality of life for all.				
Inadequate urban transport terminal	• Existence of Urban transport	• Limited funding • Poor planning and maintenance	• Government initiatives • Investment from private sectors	• Traffic congestion • Informal transport operations
Conclusion: Modern terminals will streamline urban mobility				
Lack of sports and recreational centers	• Existence of youth groups, schools and social clubs	• Unavailability of land • Non-existence of park and garden unit	• Support from NGO'S, private companies • Traditional authorities	• Poor maintenance culture
Conclusion: Recreation centers foster youth development and wellness.				
Boundary disputes	• Existence of Spatial Planning • Existence of Building inspectorate Unit	Weak coordination between institutions	• Chiefs and land owners • LAP Project • RCC	• Corruption on the part of some officials
Conclusion: Resolving disputes supports peace and land use planning.				

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Incidence of Air pollution	• Presence of Environmental Health Unit • Presence of Air monitors	• Presence of scrap dealers	• Existence of EPA	• Attitude of residents • Inadequate funds
Conclusion: Pollution control improves public health and urban quality.				
Incidence of Child Abuse	• Presence Social Welfare and Community Development.	• Limited resources • Lack of awareness	• Policy development	• Providing sustainable support • Identifying and rescuing children
Conclusion: Strengthening systems will protect vulnerable children.				
Incomplete Street Naming and Property Addressing System	• Existence of PPD • SAT	• Inadequate logistics • Inadequate staffs • Inadequate funds	• Availability of logistics and human resource • Community support	• Delay in release of DACF
Conclusion: Improve funding for street naming programme				
Inadequate Local Content	• Presence of Procurement Unit • Presence of BAC • Presence of skilled local contractors • Presence of Artisans	• Inadequate registration of local contractors • Inadequate funds	• Assembly Members • Local companies • PPP	• Inadequate information • Political influence • Corruption and favoritism
Conclusion: Boosting local content promotes job creation and resilience.				
Incidence of Insufficient Household Food Security.	• Existence of AEA's • Existence of Agric Department	Inadequate logistics for extension.	• PPP • Extension delivery on urban agricultural partnership with other MMDA's	• Eviction by land owners • Urbanization

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Conclusion: Providing inputs enhances food production and livelihoods.				
Outbreak of Communicable diseases	• Presence of the Health Department • Environmental Health Unit	• Poor sanitation • Overcrowded settlements	• Health education • Vaccination outreach programs	• Health system strain • Disease spread
Conclusion: Preventing outbreaks needs education, sanitation, and response plans.				
Inadequate Office Accommodation	• Ministry of Works and Housing • Presence of Works Department • Availability of plots of land	• Poor working conditions • Congestion • Inadequate funds	• Public-private partnership construction models • Smart office concepts • DACF Secretariat	• Delays in service delivery • Reduced productivity • Delay in payments
Conclusion: The Assembly will engage the DACF Secretariat and IGF to support the completion of the Office Building.				
Inadequate Equipment, Logistics, and Vehicles	• Presence of Environmental Health Unit • Basic equipment stock	• Insufficient logistics • Aging fleet	• Donor and government support • Budget provisions	• Inefficient operations • Disrupted services
Conclusion: Upgrading logistics is essential for service delivery.				
Inadequate Credit for SME's	• Presence of BAC • Existence of Micro Finance Institutions • Existence of LED Groups	• Limited access to SME's • Weak credit history • Inadequate collateral to secure loan	• Donor and government support • PPP	• High Interest Rate • High Collateral
Conclusion: Facilitate access to credit for SMEs through formulization of groups and engagement with micro finance				
Inadequate Women Empowerment Programmes	• Presence of Social Welfare and Community Development • Existence of cooperatives groups • Existence of women groups	• Inadequate funds • Limited government funding • Low representation of women	• NGO's • PPP	• Ineffective monitoring • Untimely release of DACF

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Conclusion: Investing in training and inclusive programs through national, donor, and community support can strengthen women's empowerment in the municipality.				
Incidence of Fire Outbreak	• Presence of NADMO • Presence of Fire Service Station • Existence of Assembly by laws	• Inadequate fire hydrants • Low public compliance with fire safety measures	• Availability of Donor Funds • PPP	• Rapid Urbanization • Growth of Slum • Poor waste management • Limited Insurance
Conclusion: The NADMO department will collaborate with the District Fire Service to provide more fire hydrants, extinguishers, enforcement of bylaws and community awareness to reduce fire risks.				
Low Participation of Youth in local Governance	• Presence of National Youth Authority • Presence of Youth Group	• Inadequate youth engagement • Absence of dedicated local youth policies	• Availability of Website • Social Media • Town Hall Meetings	• Cultural and political influence • Youth Apatite
Conclusion: The Assembly intends to organize more youth parliament programmes to improve participation in local governnace				
Limited use of ICT in business and provision of Services	• Presence of MIS • Presence of ICT Institutions • Availability of CRM	• Inadequate Capacity • Inadequate funds • Limited integration of ICT	• Donor funds • PPP	• Risk of Cyber Attack • Bad internet connectivity
Conclusion: The Assembly will consider ICT integration through targeted training programs, partnerships with educational and private sector stakeholders to enhance service delivery and business operations				
Low Students Interest and Motivation for STEM	• Availability of a STEM School • Presence of Education Department	• Inadequate funds • Inadequate STEM teachers •	• NGO • PPP • PTA Committee	• Delay DACF releases • Inadequate parental encouragement
Conclusion: The Education Department will investments in hands-on learning, mentorship, awareness campaigns, and inclusive STEM programs in schools to boost student engagement				
Inadequate Internal General Funds	• Presence Finance Department • Revenue Collectors	• Inadequate logistics • Inadequate Vehicles • Inadequate Capacity	• Central Management Systems	• Boundary Disputes • Risk of revenue leakages

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		• Inadequate Data on business/property rate bills		
Conclusion: The Assembly will embrace digital tools, improving data systems, enforcing revenue by-laws, and enhancing public education to improve revenue mobilization				
Poor Maintenance Culture	• Presence of Estate Unit • Presence of Work Department	• Inadequate Funds • Delay in releases • Delay in procurement process • Lack of enforcement of maintenance plan • Delay in response to fault	• Donor Funds • PPP • Asset Management Committee	• Limited accountability for asset management • Negligence of people
Conclusion: The Assembly will address this issue by institutional reforms, digital tools, training, and community engagement to enhance the sustainability of public investments				
Inadequate Resources for Policing	• Existence of police station • MUSEC • Community policing personnels	• Insufficient logistics • Inadequate staffing • Poor infrastructure at some police posts • Limited budgetary support for operations • Delayed response times due to resource constraints	• DACF • PPP • NGO's • Community Support	• Rising urban population • Growth of criminal activities • Risk of vigilantism in underserved areas • Political interference in security operations
Conclusion: There is the need to support security agencies to enhance security operations and restore community trust				
Erosion of indigenous cultural values and practices	• Presence of Culture Unit	Inadequate funds Inadequate staff capacity Inadequate logistic	• Culture groups • NGO's	• Rapid urbanization • Globalization influencing on cultural assimilation

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		• Lack of documentation and preservation of local history	• National Commission on Culture	• Migration • Loss of indigenous languages and customs
Conclusion: Strategic integration of culture into education, use of media, and stronger institutional to revitalize and preserve cultural heritage.				
Inadequate Service Delivery	• Existence of the Assembly and its Department /Units • Availability of Client Service Charter	• Inadequate logistics • Delays in funding • Bureaucratic bottlenecks affecting timely delivery • Weak coordination among departments • poor inter-agency collaboration • Limited monitoring, evaluation, and feedback mechanisms • Poor data management affecting planning and responsiveness	• Donor funds • PPP • Community Support • Collaboration with other Assembly and MMDAs	• Attitude of people • Delayed releases from central government • Political interference affecting service prioritization and fairness • Citizen dissatisfaction and loss of trust in local government institutions
Conclusion: The Assembly will continue to ensure staff capacity building, partnerships, and stronger citizen involvement to improve effective, equitable, and accountable public service delivery in the municipality.				

Source MPCU AWMA, 2025

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Appendix 6: Sustainability Test

Programme: Grading of gravel Roads								
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**						
EFFECTS ON NATURAL RESOURCES								
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS								
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups,	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5

especially vulnerable and excluded people.							
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of 6 Unit Classroom Block with Ancillary Facility at ATTRACO Basic School Phase II

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5

Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted		1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of ICT Centre at the Reformers (Roman Ridge)							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5

Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Construction of Dzorwulu JHS School							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5

Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of pavement and landscaping at ATRACO School							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5

Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Police Station at Roman Ridge							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5

Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Construction of Mechanized Borehole for public toilet at Santana by Dec.2026							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5

Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Fencing of La-Bawaleshie School by Dec.2026							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5

Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Renovation of La-Bawaleshie School Toilet by Dec.2026							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5

Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Construction of office complex by Dec.2026							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from	Number of the poor to be to	(0)	1	2	3	4	5

development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	benefit on equitable terms						
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Water Storage for Bawaleshie School by Dec.2026							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5

Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Fencing of Tesano Police Station by Dec.2026							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5

Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5

Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Installation and Maintenance of Street Lights by Dec.2026							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5

Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Fire Service Station at Christian Center by Dec.2027							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5

Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Fire Service Station at Christian Center by Dec.2027							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5

Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5

Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Rehabilitation of early child hood center at SCC Roman Ridge by Dec.2027							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5

Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Rehabilitation of Santana Market by Dec.2027							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

practical.							
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Mechanized Boreholes at Dzorwulu South by Dec.2027

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5

Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Public Toilet at Hisense (North Dzorwulu) by Dec.2027							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5

Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Mechanized Borehole (GIMPA) by Dec.2027							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5

should be avoided or minimized.							
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Construction of School Feeding Kitchen by Dec.2027								
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**						
EFFECTS ON NATURAL RESOURCES								
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS								
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from	Number of the poor to be to						

development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of 12 unit School Block for Bethany Methodist School Dec.2027							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5

Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Completion of Kwabenya Police Station by Dec.2027							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5

Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Construction of a New Public Toilet at Okponglo by Dec.2028								
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**						
EFFECTS ON NATURAL RESOURCES								
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS								
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5

Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Renovation of Reading Rooms at Legon Campus (Traditional Halls) by Dec.2028							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Police Station at Dzorwulu central by Dec.2028							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5

Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5

Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Astroturf at Westland by Dec.2028							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5

Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Renovation of Dzorwulu Special School by Dec. 2028							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

practical.							
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Renovation of La-Bawaleshie School by Dec.2028		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**

EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5

EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of a Community Library at Roman Ridge by Dec.2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5

Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Court at Dzorwulu Central by Dec.2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5

Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Rehabilitation of 6 unit at ATTRACO Basic School by Dec.2029								
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**						
EFFECTS ON NATURAL RESOURCES								
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS								
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5

Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Classroom block at Bethany School by Dec.2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5

Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted		1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of School Infrastructure at Westland by Dec.2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5

Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Public Health Infrastructure at Westland by Dec.2029								
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**						
EFFECTS ON NATURAL RESOURCES								
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS								
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5

Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Completion of the Library at Okponglo by Dec.2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5

Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Pothole Patching of Roads-Municipal Wide by Dec.2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5

Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Minor Drainage Repairs- Municipal Wide by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5

Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of 18-unit Classroom Block of School 2 at Okponglo by Dec.2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted		1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Replacement of Metal Gratings Municipal Wide by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Partial Reconstruction of Local Roads at Westlands, Abelenkpe, East Legon Dzorwulu, by Dec. 2029							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded	Level of participation proposed	(0)	1	2	3	4	5

sections).							
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Gravelling of Local Roads at Mempeasem, Santana by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5

Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Storm Drains East Legen, Santana, Mempeasem and Westland by Dec. 2029

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5

Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Roadside Drains at Westlands, North Dzorwulu, Sanatana and Dzorwulu by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5

Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Desilting of Open Drains- Municipal Wide by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5

Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Culvert Construction at Boundary Road, Dzorwulu by Dec. 2029								
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**						
EFFECTS ON NATURAL RESOURCES								
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS								
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5

Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Desilting of Storm Channels - Municipal Wide by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Cleaning of Open Drains - Municipal Wide by Dec. 2029		
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Pedestrian Walkway at Continental Road, Airport Residential, Abelenkpe, Santana by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded	Level of participation proposed	(0)	1	2	3	4	5

sections).							
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Replacement of Road Signs-Municipal Wide by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5

Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Speed Humps at East Legon, Abelenkpe, Okponglo, Roman Ridge, Okponglo, by Dec. 2029

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5

Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Construction of Transport Terminal at Shiashie by Dec. 2027							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5

Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Traffic Light Supervision by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5

Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising	Description of investment strategy	(0)	1	2	3	4	5

local raw materials, products and labour.							

Programme: Maintenance of Streetlights-Municipal Wide by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5

Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Quarterly Revenue Monitoring, Mobilization and Taskforce by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Promote Rabbit Rearing.by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Promote home/backyard gardening in 200 homes/10 schools by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
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Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Promote small-holder household fish farming by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							

Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize municipal food fair to promote local foods by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
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Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
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Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
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Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize Anti-Rabies Vaccination by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
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Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
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Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Surveillance and monitoring of pests and diseases on farms by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							

Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: AEA Farm & Home visit by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize sensitization and education for forming cooperatives by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize 2 No. Kaizen concept for MSMEs by Dec. 2029							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							

Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Regularization of 120 informal businesses with various regulatory bodies by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize 5-day arts and crafts bazaar for 20 Visual Artists by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Implementation of vaccination campaigns and routine immunizations by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							

Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Training for healthcare providers on identifying and reporting substance abuse cases by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize mock for final year JHS students in the public basic Schools by Dec. 2029							
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Supply of furniture for public schools by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							

Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize Municipal Science, Technology, Mathematics, Innovation, Education (STMIE) Exhibition by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Conduct social investigations on missing, abandoned, stranded, abused children by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Support and Empower Persons with Disability by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							

Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Gender based Voilence Intervention Activities and Programs. by Dec. 2029		
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organise skills training for women by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organise community outreach on birth and death registration by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local	Opinions of local communi-	(0)	1	2	3	4	5

communities should be and enhanced where practical.	ties to be assessed						
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Evacuation of refuse heap and drain desilting by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5

Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5

Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Collection of Data and update of DESSAP by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5

Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Conduct monthly clean up exercise by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

practical.							
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Enforcement of Bye Laws and Prosecution by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5

Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5

Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Facilitate mass medical screening, nutrition intervention programmes and printing food vendors cards by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Procure Relief Items by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5

EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Climate Change Sensitization Programs by Dec. 2029		
CRITERIA–BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**
EFFECTS ON NATURAL RESOURCES		

Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							

Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Tree Planting Exercise by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5

Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Regularization of temporary structure by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							

Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Landscaping and beautification of open spaces by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where	Sensitive areas shown on maps	(0)	1	2	3	4	5

practical.							
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of	Economic Output to be evaluated	(0)	1	2	3	4	5

economic growth.							
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Installation and maintenance of street poles with street by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5

Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted		1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize road safety campaign and sensitization for Transport Union and vehicle users by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted		1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize 3No. sensitization programmes on HIV/AIDs in schools and communities by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5

Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted		1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5

Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Maintennace of Assembly's Properties by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5

Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize 2 No. PFM Town Hall by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5

practical.							
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

Programme: Organize civic education programmes by Dec. 2029							
CRITERIA – BASIC AIMS AND OBJECTIVES	**INDICATORS**	**PERFORMANCE MEASURE**					
EFFECTS ON NATURAL RESOURCES							
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0)	1	2	3	4	5

Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on map	(0)	1	2	3	4	5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/ energy to be identified	(0)	1	2	3	4	5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity/type of pollutants and waste to be identified	(0)	1	2	3	4	5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0)	1	2	3	4	5
Rivers and Water bodies: should retain their natural character.	Minimum flows/ water levels to be set	(0)	1	2	3	4	5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS							
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communi-ties to be assessed	(0)	1	2	3	4	5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed.	(0)	1	2	3	4	5
Gender: The activity should empower women.	Number of women empowered	(0)	1	2	3	4	5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people employed	(0)	1	2	3	4	5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0)	1	2	3	4	5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0)	1	2	3	4	5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0)	1	2	3	4	5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0)	1	2	3	4	5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0)	1	2	3	4	5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0)	1	2	3	4	5
EFFECTS ON THE ECONOMY							
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0)	1	2	3	4	5

Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0)	1	2	3	4	5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0)	1	2	3	4	5

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Appendix 7: Compound Matrix

ECONOMIC DEVELOPMENT

Major Environmental Concerns	**Livelihood**				**Health**				**Vulnerability**					**Institutional**		
ENVIRONMENTAL FACTORS / OBJECTIVES	Access to Water-Urban	Access to Farm Lands	Access to Credit Facilities	Alternative Livelihood Proj,	Sanitation	Access to Health Services	Air Quality	Water Quality	Flooding	HIV Infected and Affected	Disputes and Conflicts	Unemployment	Epidemics	Citizen's Engagement	Access to Information	Coordination/Collaboration
Strengthen Fiscal Decentralization	0	0	√	√	0	0	0	0	0	0	0	√	0	√	√	√
Deepen Transparency and Public Accountability	0	0	√	√	0	0	0	0	0	0	√	√	0	√	√	√
Build Resilience to Vulnerabilities, Shock and Stresses	0	0	√	√	0	√	√	√	√	√	√	√	√	√	√	√
Enhance Agricultural Production and Agri-Business for Economic Transformation	0	√	√	√	0	0	0	0	0	0	0	√	0	√	√	√
Promote Agriculture as a Viable Business among the Youth	0	√	√	√	0	0	0	0	0	0	0	√	0	√	√	√

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SOCIAL DEVELOPMENT

Major Environmental Concerns	**Livelihood**				**Health**				**Vulnerability**					**Institutional**		
ENVIRONMENTAL FACTORS / OBJECTIVES	Access to Water-Urban	Access to Farm Lands	Access to Credit Facilities	Alternative Livelihood Proj,	Sanitation	Access to Health Services	Air Quality	Water Quality	Flooding	HIV Infected and Affected	Disputes and Conflicts	Unemployment	Epidemics	Citizen's Engagement	Access to Information	Coordination/Collaboration
Ensure Equitable, Affordable and Quality Universal Health Coverage (UHC)	0	0	0	0	√	√	√	√	0	0	0	√	√	√	√	√
Reduce Incidence of Non-Communicable Diseases	0	0	0	0	√	√	√	√	0	0	0	0	0	0	√	0
Promote the Rights and Welfare of Children	√	0	0	0	√	√	√	√	0	√	0	0	√	√	√	√
Promote the Active Participation and Equal Inclusion of PWDs in all Dimensions of Social and Economic Development	√	0	√	√	√	√	0	0	0	0	0	√	0	√	√	√
Enhance Equitable Access o, and Participation in Quality Education at all Levels	√	0	0	0	√	√	0	√	0	√	0	0	√	√	√	√
Promote Effective Participation of the Youth in Socioeconomic Development	0	√	√	√	0	√	0	0	0	0	0	√	0	√	√	√

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Promote Job Creation and Decent Work	0	√	√	√	0	0	0	0	0	0	0	√	0	√	√	√
Improve Support for Entrepreneurship and MSME Development	0	√	√	√	0	0	0	0	0	0	0	√	0	√	√	√
Harness the Demographic Dividend	0	√	√	√	0	√	0	0	0	0	0	√	0	√	√	√
Promote Lifelong Participation and Inclusivity in Sports	0	0	0	0	√	√	√	0	0	0	0	0	0	√	√	√
Improve Coordination of Population Governance	0	0	0	0	0	√	0	0	0	√	0	0	√	√	√	√
Promote Efficient and Sustainable Waste Management	√	0	0	0	√	√	√	√	√	0	0	0	√	√	√	√
Enhance Access to Improved and Sustainable Environmental Sanitation Services	√	0	0	0	√	√	√	√	√	0	0	0	√	√	√	√

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ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT

Major Environmental Concerns	**Livelihood**				**Health**				**Vulnerability**					**Institutional**		
ENVIRONMENTAL FACTORS / OBJECTIVES	Access to Water-Urban	Access to Farm Lands	Access to Credit Facilities	Alternative Livelihood Proj,	Sanitation	Access to Health Services	Air Quality	Water Quality	Flooding	HIV Infected and Affected	Disputes and Conflicts	Unemployment	Epidemics	Citizen's Engagement	Access to Information	Coordination/Collaboration
Reduce Environmental Pollution	√	0	0	0	√	√	√	√	√	0	0	0	√	√	√	√
Promote Effective Maintenance Culture	√	0	0	0	√	√	0	√	√	0	0	0	√	√	√	√
Enhance Domestic Trade	0	√	√	√	0	0	0	0	0	0	0	√	0	√	√	√
Improve Human Capital Development and Management	√	0	√	√	√	√	√	√	√	√	0	√	√	√	√	√
Enhance Safety nd Security or all Categories of Road Users	0	0	0	0	0	√	0	0	√	0	0	0	0	√	√	√
Improve Basic Social Infrastructure and Services and Livelihood Conditions of Slum Communities	√	0	√	√	√	√	√	√	√	0	0	√	√	√	√	√
Promote Efficient and Effective Land Administration	0	√	√	√	0	0	0	0	√	0	√	0	0	√	√	√
Promote Sustainable Spatially Integrated Development of Human Settlements	√	√	√	√	√	√	√	√	√	0	0	√	√	√	√	√

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Combat Deforestation, Desertification and Soil Erosion	0	√	0	√	0	0	√	√	√	0	0	0	0	√	√	√
Deepen Political and Administrative Decentralization	√	√	√	√	√	√	√	√	√	0	√	√	√	√	√	√
Enhance Public Safety and Security	0	0	0	0	0	√	0	0	√	0	√	√	√	√	√	√
Improve National Resilience to Hydrological Threats Reduce Anthropogenic	√	√	0	0	√	√	√	√	√	0	0	0	√	√	√	√
Enhance Application of ICT in National Development	0	0	√	√	0	√	0	0	0	0	√	√	√	√	√	√

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GOVERNANCE AND INSTITUTION DEVELOPMENT

Major Environmental Concerns	**Livelihood**				**Health**				**Vulnerability**					**Institutional**		
ENVIRONMENTAL FACTORS / OBJECTIVES	Access to Water-Urban	Access to Farm Lands	Access to Credit Facilities	Alternative Livelihood Proj,	Sanitation	Access to Health Services	Air Quality	Water Quality	Flooding	HIV Infected and Affected	Disputes and Conflicts	Unemployment	Epidemics	Citizen's Engagement	Access to Information	Coordination/Collaboration
Strengthen Anti-Corruption Measures and Enhance Public Integrity	√	√	√	√	√	√	0	√	0	0	√	√	0	√	√	√
Enhance Public Safety and Security	0	0	0	0	0	√	0	0	√	0	√	√	√	√	√	√
Promote Cultural Heritage for National Development	0	0	0	0	0	√	0	0	√	0	0	0	0	√	√	√
Strengthen Democratic Governance	0	0	0	0	0	0	0	0	0	0	√	√	0	√	√	√
Improve Public Access to Development Information	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Improve Policy Coherence and Alignment with National Development Goals	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Promote Civic and Civil Society Engagement in Development	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Improve Coordination of Population Governance	0	0	0	0	0	√	0	0	0	√	0	0	√	√	√	√

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Strengthen the Effectiveness, Accountability, and Efficiency of Public Institutions	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Respect, Protect Human Rights and provide access to Effective Remedies of Victims of Human Rights Abuses	√	√	√	√	√	√	0	√	√	√	√	√	√	√	√	√

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Appendix 8: Compatibility Matrix

No.		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42
1.	Inadequate Drainage infrastructure		√	0	0	0	√	0	0	√	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	√	0	0	0	0	0	0	0	0
2.	Poor Hygiene, Sanitation and Waste Management	√		0	0	0	√	0	0	√	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	√	0	0	0	0	0	0	0	0	0	0	0	0	0	√
3.	Inadequate installation and maintenance of Streetlights	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	√	0	0	0	0	0	0	0	0	0	0	0	√	0	0	0	0	0	0	0	0

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19.	Low Students Interest and Motivation for STEM	0	0	0	√	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
20.	Inadequate Speed Humps	0	0	0	0	√	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	√	0	0	0	0	0	0
21.	Poor Maintenance of Traffic Light	0	0	√	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0	√	0	0	0	0	0	0	0	0	0
22.	Inadequate Women Empowerment Programmes	0	0	0	√	0	0	√	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		√	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

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Annex 2: Glossary

Term	Definition
Activities	The collection of tasks to be carried out in order to achieve an output.
Assumption	Positively-stated external factors which are important for the success of the intervention, are probable (not certain/ unlikely) to happen, and are beyond its control.
Evaluation	The systematic and objective assessment of an on-going or completed project, programme or policy, its design, implementation and results. The aim is to determine the relevance and fulfilment of objectives, developmental efficiency, effectiveness, impact and sustainability.
Goal	The long-term result that an intervention seeks to achieve, which may be contributed to by factors outside the intervention.
Impact	Positive and negative, primary and secondary long-term effects produced by a development intervention, directly or indirectly, intended or unintended.
Indicator	A unit of measurement that helps determine what progress is being made towards the achievement of an intended result (objective).
Monitoring	The routine collection and analysis of information in order to track progress, check compliance and make informed decisions for project/programme management
Objective	The intended results of an intervention which can split by levels of increasing significance, for example outputs, outcomes and goal.
Outputs	These are goods and services to be produced in given period in order to achieve stated objectives.
Policy	A general course of action or proposed overall direction that a government or other institution is, or would be, pursuing and which guides ongoing decision making.
Problem	An existing negative situation
Programme	A coherent, organised policy framework or schedule of commitments, proposals, instruments and/or activities that elaborates and implements policy, eventually comprising several projects.
Project	A proposed capital undertaking, typically involving the planning, design and implementation of specified activities.
Stakeholder	A functional category of actors with a direct dependency on certain environmental resources, in terms of their use and management for specific goals. In many cases the stakeholder is also the 'primary actor'.
Strategy	This identifies what is needed to achieve a policy goal. They are specific and measurable targets for accomplishing a goal. They mark interim steps towards achieving an agency's long-term mission and goal

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Annex 3: Public Hearing

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